



ONTARIO ENERGY BOARD

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Enbridge Gas Distribution Inc.
Union Gas Limited

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THE ONTARIO ENERGY BOARD

Enbridge Gas Distribution Inc. and Union Gas Limited.

Enbridge Gas Distribution Inc. and Union Gas Limited
Application for Amalgamation and Rate-Setting
Mechanism

Hearing held at 2300 Yonge Street,
25th Floor, Toronto, Ontario,
on Thursday, March 29, 2018,
commencing at 9:47 a.m.

TECHNICAL CONFERENCE

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*appearing by teleconference

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LINDA WAINEWRIGHT*	Six Nations Natural Gas
LISA JAMIESON	TransCanada Pipelines Limited (TCPL)
DOUG CARTER	Unifor
DAN VALENTE	
MARK GARNER	Vulnerable Energy Consumers' Coalition (VECC)

*appearing by teleconference

I N D E X O F P R O C E E D I N G S

<u>Description</u>	<u>Page No.</u>
--- On commencing at 9:47 a.m.	1
ENBRIDGE GAS DISTRIBUTION INC./UNION GAS LIMITED - PANEL 4 M. Kitchen, K. Culbert, J. Makholm	1
Questions by Dr. Lowry:	2
Questions by Mr. Hovde:	10
Continued Questions by Dr. Lowry:	20
Questions by Mr. Ritchie:	38
--- Recess taken at 11:00 a.m.	40
--- On resuming at 11:20 a.m.	40
Questions by Mr. Shepherd:	40
Follow-Up Questions by Mr. Quinn:	57
Continued Questions by Mr. Shepherd:	58
Questions by Mr. Ladanyi:	76
--- Luncheon recess taken at 12:43 p.m.	88
--- On resuming at 1:35 p.m.	88
Questions by Ms. Girvan:	88
Questions by Mr. Brett:	90
Questions by Mr. Quinn:	111
--- Recess taken at 2:25 p.m.	117

I N D E X O F P R O C E E D I N G S

<u>Description</u>	<u>Page No.</u>
--- On resuming at 2:40 p.m.	117
ENBRIDGE GAS DISTRIBUTION INC./UNION GAS LIMITED - PANEL 2	117
M. Kitchen, K. Culbert, D. Charleson, J. Redford, A. Kacicnik, A. Mikhaila, W. Zelond	
Questions by Mr. St. Louis:	118
Follow-Up Questions by Mr. Quinn:	123
Continued Questions by Mr. St. Louis:	126
Questions by Ms. Chatterjee:	128
Questions by Mr. Gluck:	130
Follow-Up Questions by Mr. Quinn:	151
Continued Questions by Mr. Gluck:	152
Follow-Up Questions by Ms. Girvan:	154
Continued Questions by Mr. Gluck:	154
Follow-Up Questions by Mr. Quinn:	160
Questions by Mr. Garner:	162
Questions by Ms. Girvan:	166
--- Whereupon the hearing adjourned at 4:03 p.m.	167

E X H I B I T S

<u>Description</u>	<u>Page No.</u>
--------------------	-----------------

NO EXHIBITS WERE FILED IN THIS PROCEEDING.

U N D E R T A K I N G S

<u>Description</u>	<u>Page No.</u>
UNDERTAKING NO. JT2.1: TO CHECK AND SEE WHETHER OR NOT MR. HOVDE'S DESCRIPTION ABOUT SOME TRANSPOSITION FOR THE 1964 HANDY WHITMAN DATA WITH RESPECT TO THE AUC, TO CHECK AND SEE WHETHER OR NOT THAT TRANSPOSITION EXISTS AND, IF LISTED, WHETHER IT HAD ANY EFFECT ON THE DATA USED TO CALCULATE THE TFP RESULTS.	14
UNDERTAKING NO. JT2.2: TO PROVIDE THE CALCULATIONS THAT WENT INTO THE 33	30
UNDERTAKING NO. JT2.3: TO PROVIDE THE AVERAGE SERVICE LIFE OF UNION AND EGD ASSETS ON BEST EFFORTS BASIS	35
UNDERTAKING NO. JT2.4: TO PROVIDE FORECASTS OF THE GROSS IN THE THREE MEASURES OF OPERATING SCALE.	37
UNDERTAKING NO. JT2.5: TO PROVIDE A RESPONSE TO BOARD STAFF INTERROGATORY NO. 45	68
UNDERTAKING NO. JT2.6: TO ADVISE IF THE DESIGN DAY DEMAND IS TYPICALLY HIGHER THAN THE CONTRACT DEMAND DAY THEN AS IT IS WITH KITCHENER UTILITIES.	119
UNDERTAKING NO. JT2.7: TO ADVISE HOW MANY YEARS OF DATA IS ACTUALLY METERED FOR THE CALCULATION.	122
UNDERTAKING NO. JT2.8: TO SUMMARIZE THE DRIVERS OF RATE INCREASES IN ALL CLASSES SINCE 2013.	129
UNDERTAKING NO. JT2.9: TO PROVIDE THE TOTAL AMOUNT OF STORAGE CAPACITY THAT IS LOCATED IN ONTARIO AND PROVIDE THE PERCENTAGE OF THAT AMOUNT THAT IS OWNED BY UNION AND ENBRIDGE.	143

U N D E R T A K I N G S

<u>Description</u>	<u>Page No.</u>
UNDERTAKING NO. JT2.10: TO MAKE BEST EFFORTS TO PROVIDE THE AMOUNT OF STORAGE CAPACITY, INCLUDING SYNTHETIC STORAGE, USED TO MEET IN-FRANCHISE CUSTOMER DEMAND LOCATED OUTSIDE OF ONTARIO.	146
UNDERTAKING NO. JT2.11: TO PROVIDE THE COST-BASED STORAGE RATE THAT APPEARS BASICALLY ON THE T1 AND T3 RATE SCHEDULES, AND TO ADVISE THE FULL CYCLE COST OF STORAGE FOR THE RESPECTIVE UTILITIES	150
UNDERTAKING NO. JT2.12: TO DETERMINE THE VALUE OF UNION GAS MARKETED REGULATED STORAGE VERSUS EGD'S CONTRACTED REGULATED STORAGE AND ITS FINANCIAL IMPACT	160

1 Thursday, March 29, 2018

2 --- On commencing at 9:47 a.m.

3 MR. MILLAR: Good morning, everyone. Why don't we get
4 started.

5 This is Day 2 of the technical conference in the Union
6 and Enbridge MAADs application.

7 Is there anyone on the line who was not on the line
8 when last I asked who was on the line, and if so, could you
9 identify yourself, please. I'm not hearing anyone, so
10 thank you.

11 I believe that we are going to start with -- Dr. Lowry
12 is going to ask questions first, but first I'll turn to
13 you, Mr. Cass, to introduce your witness panel number 4.

14 MR. CASS: Yes. Thank you, Mike, and my apologies to
15 everyone in the room for the delay. There was a
16 transportation delay, and I apologize to everyone for that.

17 I will make the introduction very short. I don't
18 think there is any need for elaborate introductions on the
19 panel.

20 **ENBRIDGE GAS DISTRIBUTION INC./UNION GAS LIMITED -**

21 **PANEL 4**

22 **Mark Kitchen**

23 **Kevin Culbert**

24 **Jeff Makholm**

25 As people will see, we have Mark Kitchen and Kevin
26 Culbert again. Beside them is Dr. Jeff Makholm from NERA,
27 and they are ready for questions.

28 MR. MILLAR: Okay. Thank you very much.

1 Dr. Lowry, are you on the line?

2 DR. LOWRY: Yes.

3 MR. MILLAR: Are you prepared to go?

4 DR. LOWRY: Yes, I am.

5 MR. MILLAR: Okay. Please proceed.

6 **QUESTIONS BY DR. LOWRY:**

7 DR. LOWRY: Good morning to the panel. The first
8 question that I have pertains to Staff Interrogatory No.
9 32, so I'll give you a moment to get that in hand.

10 MR. MILLAR: Just hold for a moment, Mark. We're just
11 getting our screen set up.

12 DR. LOWRY: Sure. Just let me know when --

13 MR. MILLAR: Will do.

14 DR. LOWRY: -- when it's up there, please.

15 [Technical interruption]

16 MR. MILLAR: Okay. Sorry about that, Mark. I think
17 we have resolved our technical difficulties and the
18 interrogatory in question is now on the screen.

19 DR. LOWRY: Okay. All right. So in that
20 interrogatory, in part A I asked to provide citations of
21 all the times that Dr. Makhholm had prepared productivity
22 studies and also to report the total number of productivity
23 studies, and in response there was a list of citations, but
24 there was no comments about the actual number of studies
25 performed, and so I was just going to ask about -- some of
26 them are kind of obvious, but then there's a few that
27 aren't so obvious, so I was just going to ask quickly what
28 kind of study might have been involved in a few of these

1 engagements.

2 So the first of these is the work in 2003 for PGPB in
3 Mexico, and I was just wondering, what kind of study was
4 involved in that engagement and what is the entity PGPB?

5 DR. MAKHOLM: PGPB stands for PEMEX Gas Y Petroquimica
6 Basica. It is PEMEX Gas, the state-run gas company in
7 Mexico.

8 DR. LOWRY: Okay. Right. And then what kind of study
9 was involved with that? I mean, the question didn't
10 presume that it was necessarily a study, but that's what
11 I'm asking.

12 DR. MAKHOLM: It was a study for total factor
13 productivity for Mexican gas pipeline operations.

14 DR. LOWRY: Right. But, so what productivity did you
15 measure for that?

16 DR. MAKHOLM: Total factor productivity.

17 DR. LOWRY: Of what industry, you know, the United
18 States, of Mexico?

19 DR. MAKHOLM: Mexican gas pipelines.

20 DR. LOWRY: Okay. Next there was -- the next one I
21 wasn't sure about was the work you did in Victoria,
22 Australia. Was there a productivity study there, and then
23 could you also explain the nature of that at a high level?

24 DR. MAKHOLM: At a high level that was a dispute in
25 Victoria over how to implement the legislated regulatory
26 regimes for the privatized electric companies in Victoria,
27 and there was this dispute that ultimately was heard before
28 the Supreme Court in Victoria over what constituted price-

1 cap regulation versus rate-of-return regulation, and on
2 that subject I was a witness.

3 DR. LOWRY: Okay. And so was there a new or updated
4 productivity study in that case?

5 DR. MAKHOLM: No.

6 DR. LOWRY: Okay. Would I be right in saying that my
7 colleague, Larry Kaufman, was involved in that proceeding
8 as well?

9 DR. MAKHOLM: I saw him there. He was on the other
10 side.

11 DR. LOWRY: Right. Speaking of seeing people, I was
12 trying to think that the last time I saw you was in Mexico
13 City, was it not, a long, long time ago.

14 DR. MAKHOLM: No, I think it was in California, but
15 that's -- at a conference, but we won't quibble.

16 DR. LOWRY: Oh, okay.

17 MR. MILLAR: Let's focus on the issues, gentlemen.

18 DR. LOWRY: All right. NR Gas -- this is a third one,
19 Jeff -- was there some productivity work done there, and if
20 so, what was the nature of it?

21 DR. MAKHOLM: NR Gas is the Argentine gas regulatory
22 authority, and, yes, there was a productivity study there
23 for both gas transportation companies and gas distribution
24 companies in Argentina.

25 DR. LOWRY: Okay. That's very helpful. Thank you.

26 Nextly, there was a question asked about the work you
27 did for Ontario Hydro Services Company, and you said yes to
28 a question that you had done some productivity work there.

1 And I was just wondering, was there a separate power
2 distribution and power transmission studies done for
3 Ontario Hydro Services?

4 DR. MAKHOLM: My recollection is the answer is yes.

5 DR. LOWRY: Okay. The next thing is on part F. In
6 answer to part F, Enbridge provided the contract that you
7 had for this engagement, and there is mention there of a
8 total cost benchmarking study. And then the contract gets
9 updated, and that part of is removed, but the budget
10 doesn't fall but a little bit, and I was just wondering,
11 did you do -- did you get started, did you get halfway
12 through a power -- a total cost benchmarking study for
13 Enbridge and if so, we'd like to know more about what that
14 was all about and what the results were.

15 DR. MAKHOLM: No.

16 MR. SHEPHERD: Can I just interrupt? I didn't
17 understand your answer. Could you elaborate?

18 DR. MAKHOLM: I think Mark asked me whether I had done
19 any sort of benchmarking study, and the answer is no.

20 MR. SHEPHERD: Okay, thank you.

21 DR. LOWRY: May I ask what the reason is why the
22 company changed its mind on that part?

23 DR. MAKHOLM: I think we jointly concluded in talking
24 about finalizing the engagement that given the task ahead
25 for Enbridge, a total benchmarking study wasn't going to be
26 helpful and so we dropped it.

27 DR. LOWRY: Next I'd like to move on to the question
28 -- I wonder if I've cut off the -- I think it is the one

1 where it asked about working papers, so that would be
2 helpful. I've clipped off somehow in my records here --
3 oh, no, here it is. Sorry, it's Staff 50.

4 If you would turn to Staff 50 and let me know he when
5 you have that up on the screen.

6 DR. MAKHOLM: Okay.

7 DR. LOWRY: So my colleague, David Hovde, is going to
8 be asking some of those questions, but I'm going to start
9 with a few questions.

10 So when you presented your evidence, you did not
11 provide a report specific to the work did you for the
12 applicants, but instead provided a copy of the report from
13 a previous engagement when you were working upon the AUC in
14 the first generic PBR proceeding in Alberta.

15 You said in your testimony that you had -- this is the
16 -- this is the customary -- you've done the customary
17 empirical analysis that you do in these cases. And as I
18 said, you presented an older report. So that raises in our
19 mind, well, did nothing change in your methodology between
20 that report and the work that you did for the applicants.

21 So that leads to some --

22 DR. MAKHOLM: Sorry, Mark, I'm not understanding your
23 question. You are talking about Staff 50, correct?

24 DR. LOWRY: Yes, I believe so, where it says please --
25 where there is a question: What changes were made in the
26 second report relative to the first report, part (c).

27 Am I right that that's Staff 50?

28 DR. MAKHOLM: No, that's not Staff 50.

1 MR. HOVDE: It may be Staff 34.

2 DR. LOWRY: Thanks for that clarification. It say
3 Staff 50 on mine. I was cutting and pasting these things,
4 so something may have gone awry there. I'll give you a
5 moment to take a look at that before, and let me know when
6 you're ready.

7 DR. MAKHOLM: Okay.

8 DR. LOWRY: So part (c) says what changes were made in
9 the second report relative to the first report and in
10 response to that, you provided some of the instructions
11 from your contract, it seems, with the AUC covering what
12 you were supposed to do.

13 But what we were really after were the changes in
14 methodology between the two reports.

15 So what were the methodological changes that you --
16 salient method logical changes that you made between the
17 first and second Alberta reports?

18 DR. MAKHOLM: I see. I listed the charge for the
19 second report and I attached the second report, I believe,
20 and I thought that those two things were self explanatory.

21 DR. LOWRY: I'm not sure that we found them self-
22 explanatory, so I'm just asking what was the salient
23 difference in the methodology between the two reports.

24 DR. MAKHOLM: The methodology is rooted -- as I think
25 I say elsewhere in response to their request, the
26 methodology is rooted in the index number study that I
27 developed in the 1980s; the methodology hasn't changed.

28 DR. LOWRY: Well, you mean that there was no change in

1 your methodology between the first and second reports?
2 Because aren't there different numbers in the second
3 report?

4 DR. MAKHOLM: I'd have to be reminded. There wasn't
5 anything that I found particularly material. I think there
6 were some corrections to certain kinds of data and there
7 may have been -- I think I adopted in that proceeding one
8 of the suggestions you had for a certain data series. But
9 at the moment, I can't remember exactly how that changed
10 the data.

11 I think the outcome of that is described in the
12 commission's response or the commission's findings in that
13 case. But it was a -- as far as I can remember, it was a
14 change in handling certain labour data.

15 DR. LOWRY: Okay.

16 MR. SHEPHERD: Mark?

17 DR. LOWRY: My next question had to do with --

18 MR. SHEPHERD: Mark, I just want to interrupt.

19 DR. LOWRY: Yes.

20 MR. SHEPHERD: I didn't understand your answer again.
21 If there were methodological changes between one report and
22 the other, can you undertake to tell us what they were?

23 DR. MAKHOLM: That was my explanation. In terms of
24 the method of creating an index number and how it fits into
25 the calculation of GFP, nothing like that changed.

26 I recall that in that case, there was a suggestion on
27 behalf of Mark that there were certain kinds of employment
28 data that might be amended during certain periods of time

1 to better reflect what was going on with the companies at
2 that time. And among the various suggestions or criticisms
3 that I got in that case with respect to my first study, I
4 thought that that suggestion of Mark's was a useful one.
5 I adopted it in my report, and that changed my numbers
6 somewhat, but not by very much.

7 MR. SHEPHERD: And that was the only change between
8 one and the other?

9 DR. MAKHOLM: That's what I was I recall as my only
10 change.

11 MR. SHEPHERD: Thank you.

12 DR. LOWRY: Okay. So my next question has to do with
13 part D of that same interrogatory. My original question to
14 you was: Does Dr. Makholm's research for the applicants,
15 like his research for the AUC, exclude general costs and
16 cost of customer services like billing and collection.

17 And then in (e), I said: Please prepare a run that
18 adds back in the general costs and cost of customer
19 services and provide full details of the results.

20 So in response to this you said that the -- first of
21 all that the analysis in this proceeding does exclude
22 general costs, and it is not possible to add them back in
23 because you had not gathered the data necessary to put
24 general costs back in.

25 But can you comment at all about the customer services
26 part of the question? So my next question is: Did you also
27 exclude, in this study for the applicants, the cost of
28 customer services and if so, could you do a run that adds

1 cost of customer services back in?

2 DR. MAKHOLM: Well, my apology if my answer only
3 applied to one of those, but it applied to both, and that
4 is that I don't have those data for the purpose of adding
5 back in.

6 I don't use general cost or customer service costs. I
7 don't collect it, and hence I can't add it back in.

8 DR. LOWRY: When you say you don't collect them, are
9 you saying that you have never included them in prior
10 studies?

11 DR. MAKHOLM: I have -- I did -- I'm never -- I don't
12 know. The AUC, first and second round, no. And this
13 study, no.

14 DR. LOWRY: Okay. With that, I am going to turn the
15 questioning over to my colleague, vice-president David
16 Hovde, to ask questions about the working papers, and then
17 in the time that is remaining in our hour I will ask a few
18 more questions.

19 So Dave, are you ready to jump in?

20 MR. HOVDE: Yes, I am. Can everyone hear me okay?

21 DR. MAKHOLM: Yes.

22 **QUESTIONS BY MR. HOVDE:**

23 MR. HOVDE: Okay. I'm going to -- I'm not sure if
24 it's going to be necessary, but I'm going to refer to a
25 couple work sheets in the working papers, and maybe I'll
26 just give you the names now to give you a chance to pull
27 them up in case they're necessary.

28 The first one is called NERA industry TFP study, and

1 then some numbers after it, a spreadsheet. And the second
2 one is --

3 MR. MILLAR: David, I'm sorry, could we ask you to
4 speak up. We are having a bit of trouble hearing you, so
5 if you could speak as loud as you can, right into the
6 phone, please.

7 MR. HOVDE: Sure. The first one is NERA industry TFP
8 study, and some numbers after it. And the second one is
9 Enbridge study capital calculation, and also some numbers
10 after that.

11 I had reviewed your working papers and had found that
12 the output and input in TFP trends ending in 2009 have
13 changed slightly since your AUC testimony.

14 I'm going to have a few questions about differences
15 that I found in the current working papers relative to your
16 previous work in Alberta.

17 The first question has to do with a number of
18 companies included. I'm finding that there's now 65
19 companies instead of 72 that were included previously. And
20 I think I understand reasons for some of the exclusions,
21 but there's four companies that I wasn't sure about and I
22 thought I would ask.

23 The first two are a couple of new companies, Florida
24 Power and Carolina Power and Light, and I was just
25 wondering if you might be able to briefly comment on why
26 those were excluded.

27 DR. MAKHOLM: For those two companies I understand
28 that it had to do with data availability and the way in

1 which those companies are constructed and construed. Now
2 we don't have the data to collect.

3 MR. HOVDE: Okay, second question has to do with two
4 of the Ameren companies. That's Illinois Power and Central
5 Illinois Public Service.

6 DR. MAKHOLM: My answer is the same. With respect to
7 the way that the companies have combined over time, the
8 data is available from the FERC Form 1 data sources. We no
9 longer have the company data to collect on those two
10 companies.

11 MR. HOVDE: Thank you. Second question. Green
12 Mountain Power acquired Central Vermont Public Service
13 since your previous study. CVPS is one of the companies
14 excluded, but I wasn't sure how you may have adjusted the
15 older GMP data to construct the combined company.

16 I'm just wondering what, if any, adjustments did you
17 make to the data in light of this merger?

18 DR. MAKHOLM: If I heard the end of your answer -- I
19 think that, Mr. Hovde, you should speak up a little bit,
20 because we are having a hard time hearing you here.

21 With respect to that, we used the data as it was
22 presented in the FERC Form 1 data, and I performed no
23 adjustments to those data as I included it for that
24 company.

25 MR. HOVDE: Okay, so the -- so, like, the 2005 data is
26 only going to be in the GMP data prior to the acquisition
27 and CVPS is not going to be in the study then?

28 DR. MAKHOLM: It is my understanding that the data

1 series is consistent going on through time for that company

2 MR. HOVDE: I also noted that the values for the
3 triangularized weighted averages used in the benchmark
4 year --

5 MR. MILLAR: David, are you still there?

6 MR. HOVDE: Yes, I am. I'm sorry, my screen went on
7 screen-saver for a moment.

8 I noted that the values for the triangularized
9 weighted averages used in the benchmark year capital
10 calculations are now slightly different, and it is just
11 that two numbers appear to be transposed, so the values for
12 the north-central and south-central regions are transposed,
13 and I was just wondering, is this an error or is it just a
14 correction of the Alberta work?

15 If you are looking for a reference, it would be on the
16 Handy Whitman triangularized work sheet of the NERA
17 industry TFP study if you need to refer to it.

18 DR. MAKHOLM: I will check the work sheet. I am not
19 aware of any transpositions with respect to how that data
20 is reported or used, but I'll look into it, and to the
21 extent that there is a transposition I will untranspose it,
22 the -- the way those data are used in order to create the
23 benchmark year of 1964, any transposition of this respect
24 should have a de minimis affect on the outcome.

25 So I'm not particularly concerned about it, but I will
26 go and check and see whether or not what you seem to be
27 pointing to is in those data for 1964.

28 MR. MILLAR: Okay, so we'll make that an under --

1 David, just pause for a moment. I want to give that an
2 undertaking number. So it is JT2.1. And that's to --

3 [Reporter appeals.]

4 MR. MILLAR: Yeah, what are you undertaking to do?

5 DR. MAKHOLM: I'm undertaking to check and see whether
6 or not Mr. Hovde's description about some transposition for
7 the 1964 Handy Whitman data with respect to the AUC or
8 whether -- my study in this case is there, and I would be
9 happy to check and see whether or not that transposition
10 exists and, if listed, whether -- another question -- had
11 any effect on the data that I used to calculate the TFP
12 results.

13 MR. MILLAR: Okay. Thank you, that's helpful. That
14 will be JT2.1.

15 **UNDERTAKING NO. JT2.1: TO CHECK AND SEE WHETHER OR**
16 **NOT MR. HOVDE'S DESCRIPTION ABOUT SOME TRANSPOSITION**
17 **FOR THE 1964 HANDY WHITMAN DATA WITH RESPECT TO THE**
18 **AUC, TO CHECK AND SEE WHETHER OR NOT THAT**
19 **TRANSPOSITION EXISTS AND, IF LISTED, WHETHER IT HAD**
20 **ANY EFFECT ON THE DATA USED TO CALCULATE THE TFP**
21 **RESULTS.**

22 MR. MILLAR: Go ahead, David.

23 MR. HOVDE: Okay. The next question has to do with
24 the labour quantity calculation. I just noticed that the
25 presentation of this calculation was a little bit different
26 than it was in the AUC proceeding, and I think that the
27 values that are flowing through might be the same as
28 before. It is just that things are labelled a little

1 differently, and what you are calling distribution full-
2 time [audio dropout] the values have changed, but then
3 you've introduced a new term called, I think it was called
4 "inflation adjusted" -- I'm sorry, distribution FTEs
5 accounting for inflation, and without getting into all the
6 details about that, I was just wondering if you could
7 confirm that, you know, that the same numbers are flowing
8 through and that maybe this is just a change in
9 presentation of the calculation?

10 DR. MAKHOLM: Yes, it is a change in presentation that
11 the numbers flow through.

12 MR. HOVDE: Thank you. My next questions are going to
13 have to do with the Enbridge and Union studies, and for
14 this I would only need to look at the Enbridge study
15 capital calculation work sheet.

16 In general, there's the term used, "distribution", and
17 I wasn't clear what was meant by "distribution" in this
18 context. The first meaning might be that it was the
19 distribution business of Enbridge exclusive of transmission
20 and other operations but might include the customer service
21 and A&G expenses, but then the second meaning of it might
22 be that it's distribution, as used in the U.S. study, where
23 it would exclude those items.

24 I'm just wondering if you could clarify that for me?

25 DR. MAKHOLM: Well, we're dealing with distribution in
26 this case, and so my focus both in the AUC cases and in
27 this case is distribution, so that would have been our
28 request.

1 I'm aware that the majority of the non-distribution,
2 that is, the transmission plant, is Union's, not
3 Enbridge's, even though there might be a small piece of
4 Enbridge.

5 Whatever the case, I wanted to focus on the
6 distribution elements to do a calculation. And that would
7 have been the nature of my request to the companies.

8 MR. HOVDE: Okay. And so -- but does distribution in
9 this context -- would this including A&G expenses and
10 customer counts and things like that, or is it also
11 exclusive of those like it is for the U.S. study?

12 DR. MAKHOLM: Exclusive.

13 MR. HOVDE: Okay. Exclusive. Thank you.

14 There's a -- you were using a 33-year life for gas
15 plant in these calculations, as far as I could tell. And I
16 was just wondering, was that just adopted from the power
17 distribution work, or was there extra information that you
18 relied upon from the companies? You know, do the companies
19 claim to have a 33-year life for plants, or in general,
20 just what's the basis of the choice of 33 years?

21 DR. MAKHOLM: The basis comes from my larger study of
22 electricity and combined electricity/gas companies with the
23 FERC Form 1 data that I used in the AUC case, and it was
24 that recalculation of a number that I originally had
25 denominated as 35 when I'd done my thesis based on prior
26 work and prior theses at the time, and when I revisited
27 that number in the AUC cases I revised it to 33 based on
28 measurements of the large data set at that time. I used

1 those number for Union and Enbridge.

2 MR. HOVDE: Okay, thank you. The asset price indexes
3 that you used appear to be the same Handy-Whitman indexes
4 for the power distribution work.

5 And I was just wondering, you know, given that there
6 is availability of gas -- natural gas-specific indexes, I
7 was just wondering why you chose to use the electric
8 detections instead of the gas indexes.

9 DR. MAKHOLM: Because from one dataset comprising
10 electric distributors and combined electric and gas
11 distributors, a smaller number of the latter than the
12 former, is what we're measuring. And in terms of measuring
13 the capital input and output and deflating those properly,
14 the proper deflation would be the one that compares best
15 with the underlying dataset, and that would be the electric
16 Handy-Whitman index numbers.

17 We don't have a gas distribution dataset, and so we
18 wouldn't use the gas distribution Handy-Whitman numbers.

19 MR. HOVDE: I apologize. I wasn't clear enough in my
20 questions. I was talking about the Enbridge and Union
21 studies, where you are dealing with the gas company, and
22 when I examined the working papers for that, I was seeing
23 the electric Handy-Whitman numbers in there. And I was
24 just wondering why you weren't using the gas version, given
25 that you were -- you are trying to deflate gas property,
26 plant property.

27 DR. MAKHOLM: I think my answer would be that the use
28 of that consistently is something that I would -- and

1 transparently would be something that I would consider
2 important here.

3 And I did not take into or anticipate making a change
4 in that respect in this study.

5 MR. HOVDE: Were the -- given that you are dealing
6 with deflating Canadian data in Canadian dollars, I was
7 just wondering, did you do any adjustment to the asset
8 price index for anything having to do with currency
9 differences?

10 DR. MAKHOLM: No.

11 MR. HOVDE: Okay. In the Excel version, the
12 triangularized weighted-average formula wasn't provided;
13 you just had some values stuck in there.

14 But above that, there was a mathematical formula that
15 was showing, you know, a weighted-average formula and I
16 thought maybe I'd just try to get clear about what -- to
17 make sure that I understand what's being done.

18 My understanding is that your method to implement the
19 triangularized weighted average -- I might refer to that as
20 TWA, to help the court reporter -- is essentially a 20-year
21 weighted-average of previous asset prices ending in the
22 benchmark year. Would that be a fair description?

23 DR. MAKHOLM: Yes.

24 MR. HOVDE: Now, I was also looking at the working
25 papers and saw that the benchmark year for Union was 1999
26 and Enbridge was 1992, and the -- and the mathematical
27 formula was talking about using prices, a weighted average
28 of prices between 1944 and 1964. And I was kind of

1 expecting to see a 20-year average ending in 1999 and 1992
2 as opposed to ending in 1964.

3 And I was just wondering whether or not there is kind
4 of a reason for using a much older price to deflate much
5 newer assets and, you know, again if you need to take an
6 undertaking and review or revise your work, I'd ask you to
7 do that.

8 DR. MAKHOLM: I think the method I have for
9 establishing the benchmark year works in either case for
10 these two gas distributors, or for the larger dataset. So I
11 don't know don't see the need to do an undertaking for this
12 one.

13 MR. HOVDE: I guess I don't know why you'd use average
14 prices between 1944 and 1964 to deflate an amount of
15 capital from 1999. That just doesn't make any sense to me.

16 I believe you said a couple of minutes ago that the
17 formula is to take a 20-year weighted-average ending in the
18 benchmark year, and if the benchmark year is 1999, I would
19 expect you to take the 20 years prior to 1999 to deflate
20 that. I just don't quite understand why you'd go decades
21 before that.

22 DR. MAKHOLM: I think the effect of that -- if you
23 want to do the calculation, you will find out the effect of
24 that probably doesn't exist.

25 But the method of taking a triangularized weighted
26 average in order to reflect a discounted capital stock for
27 the beginning year applies to both datasets, and whether it
28 is moved from one period to another, I think, makes no

1 effective difference.

2 MR. HOVDE: Okay. I did undertake to do that, and my
3 preliminary calculations suggest that it's off by about a
4 factor of four and has a major impact on the results. But
5 I'll do that piece.

6 I guess I am done with my questions then.

7 MR. MILLAR: That's all your questions, David?

8 DR. LOWRY: That's all of Dave's questions.

9 MR. MILLAR: So we're going to turn it back to you
10 now, Mark?

11 **CONTINUED QUESTIONS BY DR. LOWRY:**

12 DR. LOWRY: Yes. And again, Mark Lowry is the
13 questioner and I will use the rest of the hour to ask a few
14 more questions.

15 So once again, I'm possibly not sure which question
16 this is. It says at the top of my thing Staff 50, but it's
17 the question where there is the formula for the calculation
18 of the one hoss shay capital quantity. Can anyone help me?

19 I actually have the questions here, and I'll start to
20 get those out. I didn't realize this was going to be a
21 persistent problem.

22 MR. RITCHIE: It's Keith Ritchie from Staff. I
23 believe this is Staff 42.

24 DR. LOWRY: Thank you, Keith, Staff 42. So you can
25 see there the formula for the capital quantity, one hoss
26 shay, where the capital quantity in a given year key
27 involves adding the gross plant additions divided by the
28 current value of the Handy-Whitman index, and then

1 subtracting retirement divided by the Handy-Whitman index
2 from year T minus F.

3 Have you got that?

4 DR. MAKHOLM: Yes.

5 DR. LOWRY: So I asked in question (c): Please
6 confirm that, whereas the year in which gross plant
7 additions are made are known, the age of retirements is
8 not. In other words, HWT minus X is not known.

9 And in response to that question, you said "not
10 confirmed", and I was just wondering if you could explain
11 that answer further. In what sense is the age of reported
12 retirements known?

13 DR. MAKHOLM: Okay. The rate base, the additions in
14 retirement are an important institution in Canadian and
15 American regulations which are there to track property
16 values.

17 They are there to track property values so you know
18 the regulators can't maraud the value of the private
19 property of the companies they regulate.

20 As such, every piece of -- every asset that goes into
21 the rate base has a life and it's depreciated over that
22 life, and that life is known.

23 So when the retirements come out, it is a known
24 function of the depreciable life of the assets involved and
25 that -- so when I'm asked the question are retirements
26 unknown, the answer is no. They are known because they are
27 there to track the property values involved.

28 They are not there to track the age of the assets, or

1 the lifetime of the assets; they are there to track the
2 lifetime of the property and that is a known quantity.

3 DR. LOWRY: Well, do you mean then to say that the
4 life of the assets that are retired is known to the
5 regulator?

6 DR. MAKHOLM: It's known from the perspective of the
7 books and records of the company.

8 DR. LOWRY: Right, but when you are doing a
9 productivity study and you have retirements for Green
10 Mountain Power in year 2006, what year are those associated
11 with? Is that known to the practitioner of the study?

12 DR. MAKHOLM: Yes, it's retirements for plant that's
13 coming out of the rate base according to the age of the
14 plant when it was installed, as specified for the kind
15 asset involved.

16 It can be a short period of time for trucks, long
17 period of time for power plants, or other hardware, or
18 pipes or such. But everything that goes into rate base has
19 a service life, a depreciable life, that is a specific part
20 of that kind of property as it's tracked by the regulator
21 and the company involved. Thus, it's known --

22 DR. LOWRY: Well, is that reported anywhere on the
23 FERC Form 1? I mean, when you do a study you are using the
24 total value of retirements, right, so in order to deflate
25 that you need something like an average service life.

26 So how do you know the average service life that
27 corresponds to the value of the retirements?

28 DR. MAKHOLM: That's a different question. I told you

1 how I calculated the average service life of 33 years. In
2 terms of the additions and retirements, however, those are
3 specific additions of plant additions and retirements as
4 done in the complicated and detailed accounting of each
5 company in that data set. And so your question --

6 DR. LOWRY: Right, but how do you know --

7 DR. MAKHOLM: -- your question, which is are those
8 retirements unknown, I think you asked, the age of
9 retirements is not. Well, that's not true. The age of
10 retirements is known. If you look deeply enough into the
11 plant accounts you would determine that each asset in there
12 has a service life that's known, and when it comes out the
13 amalgamation of those is also known. It is a simple --

14 DR. LOWRY: Are you saying that you do that when you
15 -- because my understanding, you had said earlier that you
16 had come up with a notion of average service life which is
17 33 years, so are you saying that somehow in the FERC Form 1
18 if you could spend the time on it you could actually
19 ascertain the average service life of the specific
20 retirement value, but that you don't do that and you just
21 make an assumption?

22 DR. MAKHOLM: It's not an assumption; it's a known --
23 it is something that I know, which is that retirements
24 relate to assets, the service life -- the depreciable life
25 of which is set at the outset of the installation of the
26 asset.

27 And it is a known quantity for any asset, and the
28 collection of those retirements for those assets is, hence,

1 a collection of known quantities. That's my point. The 33
2 years is also --

3 DR. LOWRY: Now --

4 DR. MAKHOLM: -- a known quantity. That was the
5 average for the entire data set that I did for the AUC in
6 2012.

7 So all of these are known quantities, and I was not
8 confirming the question that something about retirements,
9 vis-a-vis additions, is unknown.

10 DR. LOWRY: Well, I guess I would like to pose as a --
11 request as an undertaking that you further explain where on
12 the FERC Form 1 information is provided that would allow
13 you to know the average service life of reported
14 retirements.

15 DR. MAKHOLM: That's not a question for the FERC Form
16 1; that's not a reasonable undertaking. The accounting
17 that makes up the property values of regulated companies in
18 the United States and Canada, according to the way that the
19 courts in both countries have decided to track property
20 value, has to do with a specific kind of accounting for
21 rate base.

22 There's nothing unknown about that accounting for rate
23 base, because we are tracking the value of property that
24 makes rates legal in both the U.S. and Canada.

25 Therefore, since everything about the property values
26 that are tracked -- tracked, relating both to the Northwest
27 Utilities and the HOPE cases, it is an important legal
28 standard, since all of those individual asset values were

1 tracked over known lifetimes. The sum of the additions and
2 retirements are also known and tracked over their
3 lifetimes.

4 It is only the sum that is reported in the FERC Form 1
5 to the extent that we use it in our calculations, but it is
6 the addition of known values that represent the property,
7 hence the number on it, which you are going to return, for
8 the regulated investor of utilities in Canada and the U.S.

9 Those are all known quantities. What we see in the
10 FERC Form 1 is the sum for those additions and retirements
11 for each company in each year. That is what we're using.
12 And there's no undertaking to take. If you believe that
13 somehow those are unknown, I would say that that reflects
14 of a lack of understanding of the accounting that makes up
15 regulated rate base in the United States and Canada.

16 DR. LOWRY: Okay. The issue here again is how a
17 practitioner of a productivity study is to know the average
18 service life of the specific retirements. No one is
19 disputing the correctness of the value of retirements as
20 reported, and that someone in that regulatory community
21 knew their age at the time, but how does the practitioner
22 of a productivity study know the age, and I understood you
23 to say that it's all there on the FERC Form 1 somewhere,
24 and then I said: Could you undertake to explain where the
25 actual age of retirements is found on the FERC Form 1.

26 DR. MAKHOLM: It's not.

27 DR. LOWRY: Okay. All right. So let's move on.

28 The -- another issue that comes up is your use of the

1 22-year -- the 20-year average of Handy Whitman indexes in
2 order to calculate the quantity of capital in the benchmark
3 year.

4 And you assume a 30-year average service life, 33-year
5 average service life, but you only calculate the
6 triangularized weighted average for 20 years, and so I
7 asked you a question as to why that was reasonable, and you
8 said that it's -- the answer is in a question that you
9 answered in Alberta.

10 And there you said that it was due to a traditional
11 desire on your part to limit the analysis to post-World War
12 II pricing and quantity data.

13 And my question is: Well, wasn't part of the net
14 plant value in 1964 attributable to plant that was added
15 before 1945, and could you further explain why you have
16 traditionally had the desire to limit the analysis to post-
17 World War II pricing quantity data?

18 DR. MAKHOLM: I answered that in a data request. I
19 can't for the moment recall --

20 DR. LOWRY: We're in the same --

21 DR. MAKHOLM: -- which one that was, when I said that
22 it reflected the use of other scholars at the University of
23 Wisconsin at the time to limit the triangularized weighting
24 to years after the war.

25 And to the extent that it reflected a triangularized
26 weighting method of deflating the 1964 gross capital
27 numbers for the purpose of a starting point for a TFP
28 analysis it was useful and acceptable in that context then.

1 And if you will -- I'm looking for another data
2 request, number 43. But the data requests are what they
3 are. They are filed and they're there. If I miss one of
4 them it's still in the record.

5 The desire to use post-war data was a more general
6 desire than mine alone. And it reflected something that
7 seemed to make sense both for my thesis at the time and for
8 another thesis upon which I drew some methodological
9 similarities, and I mentioned those -- I mentioned the data
10 request responses, and for the purpose of coming up with a
11 benchmark year, that was sufficient, and I've used that
12 ever since.

13 DR. LOWRY: Okay. I would like to turn now to Staff
14 43, in which you are asked questions about how you came up
15 with the 33-year average service life, so I will give you a
16 moment to find Staff 43.

17 DR. MAKHOLM: Yes.

18 DR. LOWRY: So I asked you the question to provide a
19 full substantiation for the 33 average year average service
20 life, taking particular care to explain why it would be
21 appropriate for power distributors and gas distributors.

22 So in response, you said that you had -- at the time
23 you wrote your Ph.D. thesis, you had discussions with
24 utility executives and also consulted another prior
25 dissertation supervisor at D.W. Madison.

26 So my first question for you is the nature of these
27 discussions with the utility executives. Did you
28 essentially ask them what they used as an average service

1 life for utility assets at that time?

2 DR. MAKHOLM: Well, no one would use such a number for
3 anything at that time, except somebody doing a productivity
4 study. So there was no use for such a number; every asset
5 has its own service life.

6 DR. LOWRY: Well, right. But you came up with this
7 number of 35. Did you basically come up with it by saying
8 to some utility executives, "What is your typical average
9 service life?"

10 DR. MAKHOLM: I would have wanted to confirm that the
11 35-year life that had been used in a previous dissertation
12 was a reasonable life at the time, and I -- the -- those
13 discussions happening at least three and a half decades
14 ago. And as I referred to that particular part of my
15 thesis were that those individuals agreed.

16 DR. LOWRY: Okay. And when you talk about this other
17 Ph.D. thesis, are you talking about the Ph.D. thesis of
18 Mary Li Sing?

19 DR. MAKHOLM: Yes, I think I listed that somewhere in
20 my data request responses.

21 DR. LOWRY: But that is the one, okay. So at the time
22 you were actually doing a study of vertically-integrated
23 electrical utilities, so was that -- the question that you
24 asked is, was it not -- was that a reasonable average
25 service life assumption for vertically-integrated electric
26 utilities?

27 DR. MAKHOLM: I don't recall.

28 DR. LOWRY: Okay. So then in preparation of the study

1 for -- in Alberta, you gave the matter some more thought
2 and you came up with the number of 33 years. I would like
3 to ask what analysis went into changing the number from 35
4 to 33 years, and did that include just going out and
5 looking at the reported average service lives that the
6 utilities provide to their regulators?

7 DR. MAKHOLM: It had to do with comparing depreciation
8 rates with rate base to see the multiple in one vis-a-vis
9 the other for the combined group of companies on average
10 over all the years.

11 DR. LOWRY: I'm sorry, could you just explain that a
12 little bit further? I'm not quite catching the correction.

13 DR. MAKHOLM: It is a broad average of the multiple of
14 rate base to depreciation for all the companies for all the
15 years.

16 DR. LOWRY: So you did not look at the reported
17 average service lives of power distributors?

18 DR. MAKHOLM: To the extent that this is average over
19 all of them of the ratio of rate base to depreciation, that
20 is an average defined that way for all the companies for
21 all the years.

22 I didn't look at any particular asset. And since
23 there is no average service life listed for the various
24 companies for various years because they would have nothing
25 to use it for, that's not a number that they would employ
26 in any particular way, that broad-based average of mine was
27 the way of coming to a conclusion with respect to the
28 service life on average for all years for all companies for

1 the population in the dataset.

2 DR. LOWRY: Could you undertake to provide that
3 analysis, or a similar analysis?

4 DR. MAKHOLM: I can certainly provide the calculations
5 that went into the 33, yes.

6 MR. MILLAR: That will be JT2.2.

7 **UNDERTAKING NO. JT2.2: TO PROVIDE THE CALCULATIONS**
8 **THAT WENT INTO THE 33**

9 DR. LOWRY: Now, we also asked the question about
10 where the 33-year average -- what was the average service
11 life of Enbridge and Union, and you responded by saying --
12 or someone responded by saying "Dr. Makholm used 33 years
13 as the service life for Enbridge and Union."

14 And my question is: What are the average service
15 lives of Enbridge and Union as estimated by the companies?

16 It's even possible that that information is in the
17 proceeding presently, so in that case, it would just be a
18 matter of commenting where in the record it already is.
19 But if not, we would just ask the companies provide those
20 calculations.

21 [Witness panel confers]

22 MR. CULBERT: It is Kevin Culbert for EGD speaking.

23 We didn't provide the calculations. We could
24 certainly attempt to provide a calculation of that nature,
25 but we would have to understand how the 33-year average
26 service life was calculated first to be able to do such a
27 calculation.

28 DR. LOWRY: I beg to differ in the sense that Dr.

1 Makholm has his own method for calculating average service
2 life, and what we're trying to do here is to come up with
3 some -- you know, come at this from a different angles.
4 And most utilities frequently report their average service
5 lives, and what I'd like is for the companies to do it the
6 way they would do it and provide, at a reasonable level of
7 desegregation, the details for how they came up with that,
8 of course.

9 They're not asking to do it the way that Dr. Makholm
10 did it, but do it the way you would do it.

11 MR. KITCHEN: It is Mark Kitchen for Union. I'm not
12 even sure how long it would take for us to get the
13 information to do it.

14 I've never been involved in calculating it before, so
15 I can't really say. But I guess I'm wondering if it's
16 practical even for to us do it.

17 MR. SHEPHERD: Can I just jump in here? This is
18 something that you do regularly. You look at your
19 depreciation rates and you look at the service lives for
20 your assets, both historically and in the future. You have
21 a whole record of this in each of your companies. It's
22 something you have to do on a regular basis.

23 DR. LOWRY: Well, this is not a minor matter this this
24 pleading. It is actually a central issue.

25 MR. CULBERT: To Jay's point, we do have the
26 information with respect to depreciation rates, et cetera.
27 To Dr. Makholm's point, we don't use such calculation for
28 any purpose. It is a fallout calculation, essentially.

1 So we can do an interpretation. I guess my point was
2 to the extent that we do an interpretation, then you are
3 going to get into a discussion perhaps about how our
4 calculations have been done versus how the calculations are
5 done here, which was my point.

6 In order for it to be helpful or useful, don't we have
7 to take into consideration how the average service life
8 calculation is done in this study?

9 DR. LOWRY: I don't think so. What we're -- my own
10 view of the matter is that average service lives should be
11 based on what utilities report. And therefore, I'm very
12 interested to know what your -- what you would report on
13 that.

14 MR. SHEPHERD: It appears to me, Kevin, that the
15 average service life that Dr. Makholm used is an
16 electricity service life. So the question here is whether
17 the actual service life of these two utilities, which are
18 gas utilities, is materially different. This is something
19 you should know.

20 DR. LOWRY: That's an extra reason, another reason why
21 we'd like the number, yes.

22 DR. MAKHOLM: Let me provide -- what is your name?
23 Excuse me.

24 MR. SHEPHERD: Jay Shepherd.

25 DR. MAKHOLM: The companies are right that they know
26 what the depreciation is for every asset, and they use it
27 in a particular way. They don't use it the way I use it,
28 though, to do productivity studies, because they don't do

1 such things.

2 So I have a means and a method to do so. And it's
3 always been my perspective that the most important thing to
4 -- the most important principle to hew to in a proceeding
5 like this is objectivity and transparency, and to the
6 extent that you have something that's calculable and
7 objective and stable and replicable, you should use it.

8 I don't know -- I do know that any particular company
9 in year -- and even the big data set for electric
10 distributors and electric and gas distributors combined,
11 can -- as I say in other data request responses, can be
12 notoriously unstable.

13 And to the extent that any one company's ratio of rate
14 base to depreciation -- it -- we don't know what it is for
15 any one company, and it is important for me to do the
16 average over all the companies.

17 I wasn't interested in doing that calculation for
18 Enbridge and Union because I know the instability of
19 single-company pieces of information in that respect, which
20 is why I use the average service life that I use for the
21 other companies on average.

22 So my answer is -- and I can see the company's concern
23 about this -- is that it's not a number that they use for
24 anything, it is not a number they collect and present for
25 any other purpose, and they would like to see the way I
26 compute this for the big average company before they decide
27 what data they want to apply to that calculation, and that
28 seems to me to be pretty reasonable.

1 MR. SHEPHERD: Well, I would like to make the
2 request --

3 DR. LOWRY: Well, if Enbridge and Union would like
4 to --

5 DR. MAKHOLM: Excuse me, Mark, we were talking here in
6 the room --

7 DR. LOWRY: -- analogous --

8 MR. SHEPHERD: Go ahead, Mark.

9 DR. LOWRY: All right, if Enbridge and Union would
10 like to do a calculation analogous to what you have done,
11 after learning what you have done, that's fine as a
12 supplementary exercise. What I'm asking for is their
13 conventional way of doing this. I mean, utilities do this
14 all the time. If they don't compute the average they have
15 the service life for each asset class, and they have the
16 value of the assets, and then I can compute it myself.

17 But it's very important to have a -- an insight on
18 what the company's numbers are. We are not saying that we
19 are going to use the company's numbers in our calculations,
20 but it is important that the Board know what the average
21 service life is of Enbridge and Union by conventional
22 methods.

23 MR. CASS: So Mark --

24 DR. LOWRY: Hydro One -- I'm sorry.

25 MR. CASS: This is Fred Cass, counsel for the
26 applicant speaking. Two things. First, there seems to be
27 an issue here how to come at this. There is also an issue
28 about how long it will take.

1 In those circumstances the best we can say is we'll
2 take it away and look at it, and best efforts to see what
3 can be done.

4 At this point, it is not clear to me, and I don't
5 think it is clear to others, about how it will be done or
6 how long it will take, so we'll look at that.

7 MR. MILLAR: So we're going to --

8 DR. LOWRY: Okay.

9 MR. MILLAR: We will give that --

10 DR. LOWRY: How do you feel about that --

11 MR. MILLAR: -- JT2.3. Is the company clear what has
12 been requested at least? I understand there may be
13 difficulties in providing it, but do you know what the ask
14 is?

15 DR. MAKHOLM: Yes.

16 MR. MILLAR: Okay.

17 **UNDERTAKING NO. JT2.3: TO PROVIDE THE AVERAGE SERVICE**
18 **LIFE OF UNION AND EGD ASSETS ON BEST EFFORTS BASIS**

19 DR. LOWRY: Well, I will just add this clarification.
20 At a minimum, the value assets and the service life of --
21 the typical service life of companies in the various asset
22 categories, so you could have mains, you could have
23 compressor stations, and then you have the value of assets
24 in those categories, and what is the service life for those
25 categories. That would be the minimum, and you could also
26 roll that into an average service life.

27 MR. SHEPHERD: Mark, you are looking for weighted
28 averages?

1 DR. LOWRY: Well, that's right. And I say, I mean, I
2 could probably compute that myself, but if the company is
3 in the habit of computing average service life, then please
4 make -- compute your own average, but at least give me the
5 basis from broad asset categories of computing it myself.

6 MR. MILLAR: Okay. I think we've got it, Mark, so can
7 you move to your next question.

8 DR. LOWRY: Okay. I am just going to ask one more
9 question, because I promised to try to keep this under an
10 hour.

11 And it is sort of an analogous sort of question. I
12 had asked for a forecast of the quantities that go into the
13 commission's quantity index for power distribution, the
14 forecasts of the customers, number of customers served,
15 peak day sendout -- that would be the analogous thing --
16 and the total delivery volume, perhaps broken down in their
17 case by distribution and transmission.

18 And what I'd like is -- what I had requested was a
19 forecast for the plan of those billing determinants. Here
20 again, that information may well already be in the record.
21 I'm not sure exactly where all three of those pieces are,
22 and Dr. Makhholm had said that I don't have that
23 information, but analogously can the company please provide
24 forecasts of the gross in those three measures of operating
25 scale?

26 MR. CASS: Dr. Lowry, is there a particular
27 interrogatory response you are looking at that you could
28 point us to by any chance?

1 DR. LOWRY: Yes, it is Staff 47.

2 MR. MILLAR: Mark, I guess your question is if Dr.
3 Makhholm does not have it, can the utilities provide it; is
4 that right?

5 DR. LOWRY: That's right.

6 MR. CULBERT: Pardon us for a second. We're just
7 looking. We believe the first two pieces of information
8 are already on the record. It is the third piece as to
9 whether that is or is not on the record.

10 DR. LOWRY: I'm guessing that maybe the peak day
11 sendout is not on the record.

12 MR. CULBERT: Yes, that's... In the interest of
13 moving along, we can provide where that information is
14 resident. We believe it is in FRPO 11 and various tables,
15 but we'll find out where it is resident, and the standalone
16 -- or, excuse me, the peak day sendout, that is not on the
17 record.

18 MR. KITCHEN: We'll endeavour to find out if that's
19 available.

20 MR. MILLAR: Thank you, gentlemen, that's JT2.4.

21 **UNDERTAKING NO. JT2.4: TO PROVIDE FORECASTS OF THE**
22 **GROSS IN THE THREE MEASURES OF OPERATING SCALE.**

23 MR. MILLAR: Was that the last of your questions, Dr.
24 Lowry?

25 DR. LOWRY: Yes.

26 MR. MILLAR: Okay. Thank you so much, and thank you,
27 David, as well.

28 We have a couple more questions from the --

1 DR. LOWRY: Thank you to the panel.

2 MR. MILLAR: We have a couple more questions from
3 Board Staff in the room, so Mr. Ritchie, I will turn it
4 over to you.

5 **QUESTIONS BY MR. RITCHIE:**

6 MR. RITCHIE: Thank you, Mr. Millar. Good morning,
7 panel.

8 I only really have one line of questioning, and it's
9 for Dr. Makhholm, and I'm referring to Staff 38.

10 DR. MAKHOLM: Is Mr. Ritchie in the room?

11 MR. MILLAR: Yes, he's way down at the end. I think
12 your mic is off, sir.

13 MR. RITCHIE: Good morning, Dr. Makhholm.

14 And my -- and there was also -- this also came up in
15 another IR, Staff 45, but Staff 38 is really the pertinent
16 one.

17 DR. MAKHOLM: Yes.

18 MR. RITCHIE: And it is dealing with the beginning of
19 the response to part (a), where you are basically, I guess,
20 distinguishing between the term "sample" versus
21 "population."

22 I'm trying to -- you know, I guess the questions we'd
23 asked, you know, were not about this distinction, but
24 you've provided this discussion in the response and I'm
25 wanting to understand your differentiation between the
26 population versus the sample for this 65 electric and gas
27 and electric utilities that you've used in the AUC study
28 and updated for here.

1 DR. MAKHOLM: Pardon my terminological inexactitude,
2 but it is popular to use population when describing the
3 entirety of a group that meets certain criteria. And if
4 the criteria are data availability in the FERC Form 1 and
5 if we have 65 companies throughout the entire period, that
6 as population of companies.

7 Sampling implies that there was some sample and
8 sampling involved in coming up with a smaller number than a
9 population. But I use population to convey, properly, that
10 this is the entirety of the group of companies that meets
11 the criteria having to do with the available data.

12 MR. RITCHIE: Okay. So the result from that Study
13 that you've attached, the AUC or the update, that would in
14 fact basically be the total factor productivity trend
15 pertaining -- and really a population estimate for that
16 specific group of companies.

17 DR. MAKHOLM: The specific group is the population of
18 companies that meets the criteria of data availability.

19 And so when I'm being asked a question about the
20 Sample, I'd rather say the population, just to be precise.

21 MR. RITCHIE: But this is not -- so your result is not
22 necessarily representative of the population of all US
23 electric and gas and electric utilities that report FERC
24 form 1?

25 DR. MAKHOLM: No, that's not right. It is population
26 of all companies that report on a FERC form 1 that provide
27 data that I can use for a total factor productivity growth
28 study.

1 There is no bigger group than the group that I have.

2 MR. RITCHIE: Okay. Thank you. That's my question.

3 MR. MILLAR: Thank you very much, Mr. Ritchie. Mr.

4 Shepherd, we'll probably go to you next, if that's okay.

5 But you have more than a few minutes, I take it.

6 MR. SHEPHERD: Yes.

7 MR. MILLAR: Why don't we take our break now and come

8 back at 11:20.

9 --- Recess taken at 11:00 a.m.

10 --- On resuming at 11:20 a.m.

11 MR. MILLAR: Welcome back, everyone. We will continue

12 our examination of panel 4 with Mr. Shepherd.

13 **QUESTIONS BY MR. SHEPHERD:**

14 MR. SHEPHERD: Dr. Makholm -- am I saying that right,

15 Makholm?

16 DR. MAKHOLM: Yes. I appreciate that, yes, that's

17 correct.

18 MR. SHEPHERD: I'm Jay Shepherd. I'm the lawyer for

19 the School Energy Coalition, and I have no training

20 whatsoever in econometrics, so you have to go gentle on me,

21 please.

22 I have a couple of follow-up questions on the

23 questions from Dr. Lowry. The first is: He was asking you

24 how you know the life of retirements in your capital model.

25 And I listened to the back and forth, and it sounded like

26 you were saying -- and tell me whether this is right --

27 that basically you assume that the -- that assets on

28 average are brought out of -- are retired at the exact end

1 of their useful life, according to the depreciation
2 schedule.

3 So whatever the average life is of the assets, that's
4 going to be the average life of the retirements. Am I
5 right there?

6 DR. MAKHOLM: Not quite. I think that Dr. Lowry asked
7 whether -- the statement, I think, was additions are known
8 but retirements are unknown. It was put in that way.

9 MR. SHEPHERD: The age of retirements is unknown.

10 DR. MAKHOLM: The age of retirements is unknown, and I
11 disagreed by saying that the age of the retirement of any
12 particular plant when it's installed is known, because a
13 30-year asset will be depreciated over the course of 30
14 years, and those numbers are really important for
15 determining the revenue requirement and other aspects of
16 regulation.

17 So there is another purpose for all those numbers, and
18 they are known. Now, whether a piece of pipe lasts for
19 longer than 30 years, that's not my concern. And that's
20 not the point of tracking additions and retirements --
21 pieces of property, actual pieces of property, sometimes
22 last less -- fewer years and sometimes last for more years
23 than their book depreciation. It goes into the calculation
24 of the revenue requirement.

25 Those things average out over time, and just because
26 it is a hunk of pipe in the ground that has lasted 40 years
27 on a 30-year depreciable life and it has no book value is
28 of no concern to me. Those things sort of work out in the

1 larger scheme of utility operations.

2 The question was: Is one concept -- that is,
3 additions -- known and another concept -- that is,
4 retirements -- unknown? And from the perspective of
5 measuring the data that comes through the Form 1, that
6 answer is still no.

7 MR. SHEPHERD: I guess my question was going to be:
8 Is the effect of the approach you take to assume that the
9 age of an asset at retirement is, on average, the age that
10 it was expected to survive when it was installed? Is that
11 the effect of your approach?

12 DR. MAKHOLM: I think the effect is -- that's a fair
13 way to put it.

14 MR. SHEPHERD: Okay. Thank you.

15 The second question I have is, you were asked about
16 your 33-year life, which comes from primarily electricity
17 data, and what the lives were for Union and Enbridge, and
18 we're going to find out what those were, and I want to ask
19 a slightly different question, which is: If the average
20 life, the weighted-average life, of Union's assets, let's
21 say, is significantly different from 33 years -- I'm
22 estimating it might be 37, for example -- does that have a
23 material impact on your results? Or could that have a
24 material impact on your results?

25 DR. MAKHOLM: By "results" being my ultimate
26 conclusion?

27 MR. SHEPHERD: Yes.

28 DR. MAKHOLM: I would say no, and the reason for that

1 is as follows. The -- I know, more than anybody else,
2 having been doing this longer than anybody else, know the
3 uncertainty associated with any one particular firm or
4 company's data, and I write about the instability. I have
5 a couple of references in my backup, as I refer to it,
6 about that specific issue.

7 I put great stock and hold to be highly objective and
8 credible large collections of data that allow those
9 idiosyncrasies to average out. But to the extent that any
10 one company is off of the average of a distribution life, I
11 would have to look at that and say that it's an anomaly.

12 MR. SHEPHERD: The -- I wanted to follow up on that.
13 I am actually now at a -- completely out of synch here, but
14 that's okay. You, in your articles, appear to say that
15 productivity, in general -- and in fact, you say that this
16 is generally believed by a lot of academics in the field --
17 sort of reverts to the mean over time. If you get a large
18 enough piece of data the productivity will normally end --
19 for an industry end up at roughly the same place
20 eventually.

21 Is that -- am I understanding that roughly correctly?

22 DR. MAKHOLM: Let me put it a little differently, and
23 I think a couple of data -- a couple of IR responses where
24 I went on and on and on about things that I say I did in
25 another study in Alberta.

26 One of the things that I said was that out there in
27 the world there is a productivity growth trend for any
28 particular industry: telecommunications, electric and gas

1 utilities, whatever. And we're endeavouring to find out
2 what that is with the data that we have.

3 And to find out what that number is out in the world,
4 if we have a big enough data set and use the proper methods
5 with that data set, we do the best job of determining what
6 that number is in the world. It is a real number out there
7 that reflects industry productivity growth. And that's
8 what we're after.

9 And it could be -- if it's not zero, it could be high,
10 like telecom companies in the 1990s, at 3 to 5 percent,
11 pretty high, but that was the number for that industry in
12 the '90s.

13 What I've concluded here is that the number has
14 settled down to be zero for electric and gas distribution
15 in this day and age.

16 MR. SHEPHERD: You quoted Loeb and somebody else as --
17 I'm just looking for the reference -- as saying that -- and
18 I don't know where it is. If I find it I will let you know
19 -- as, those are sort of people that are well-respected in
20 this field, right? Academics that are well-respected in
21 this field. Loeb and whoever the other one -- Haggard
22 or...

23 Was that a yes or no?

24 DR. MAKHOLM: I can't remember exactly what you are
25 referring to. If you've got a reference I'll take a look.

26 MR. SHEPHERD: Anyway, they said something like: For
27 a given industry, the productivity trend will be constant
28 over time or generally constant over time. Do you agree

1 with that?

2 DR. MAKHOLM: I don't know. You will have to tell me
3 who I'm referring to and what I'm using that for --

4 MR. SHEPHERD: I'll come back to that.

5 DR. MAKHOLM: -- and whether or not they actually said
6 what you're saying they said. I am, like, three steps
7 removed from an answer.

8 MR. SHEPHERD: All right.

9 DR. MAKHOLM: If you will permit me to say so.

10 MR. SHEPHERD: That's fine. When you -- I'm looking
11 at Staff 32, attachment 4. And I will give you a second to
12 bring that up. And this is the consulting agreement, the
13 original consulting agreement, that you signed May 1st,
14 2017 with Enbridge; right?

15 DR. MAKHOLM: Okay. Yes, 32... Yes, I have it.

16 MR. SHEPHERD: Now, I think I understand this to be
17 correct that when you were originally hired the expectation
18 was that you were assisting Enbridge in developing a custom
19 IR proposal; is that right?

20 DR. MAKHOLM: That -- the term "custom IR" came up at
21 the outset, yes.

22 MR. SHEPHERD: So I'm going to turn to you, Mr.
23 Culbert, and I'm looking at page 31 of that attachment. It
24 refers to the CIR plan, which presumably the CIR plan is
25 what Dr. Makhholm was going to be helping you to develop;
26 right?

27 DR. MAKHOLM: At the time, NERA was going to be
28 providing a study that would be used in some way, shape, or

1 form within an application to the Board.

2 MR. SHEPHERD: So Dr. Makholm, when you said in your -
3 - this is your description of the deliverables that you
4 were going to give, you said:

5 "NERA will require senior advisory personnel from
6 EGD throughout the study to evaluate the
7 effectiveness of the CIR plan...", blah, blah,
8 blah.

9 Could you just tell us what -- give us an idea what
10 that means relevant to your work?

11 DR. MAKHOLM: Relative to the work that I filed in
12 this case? Nothing.

13 MR. SHEPHERD: Relative to what you were hired to do.

14 DR. MAKHOLM: I was hired to investigate a custom
15 incentive regulatory plan, and I was unsure, at the time of
16 writing that sentence, what that kind of custom plan would
17 be. And that was what was going to require close
18 collaboration with the company to determine what elements
19 of a custom plan they were going to propose.

20 I did not have that information when I wrote that
21 sentence.

22 MR. SHEPHERD: I see. Okay. Now, your original
23 budget for this was \$610,000 -- sorry, \$640,000, right?

24 DR. MAKHOLM: Your dollars.

25 MR. SHEPHERD: Our dollars, 12 U.S. dollars.

26 DR. MAKHOLM: I don't mean to pick at that scab. I'm
27 sorry.

28 MR. SHEPHERD: So let me just make a note: Dr.

1 Makholm doesn't like Canadian dollars.

2 DR. MAKHOLM: Yes, that's on page 88.

3 MR. SHEPHERD: It's on the last page of attachment 4.

4 DR. MAKHOLM: Yes.

5 MR. SHEPHERD: Now, your study then changed after May
6 1st. When did it change?

7 I mean, I know there is a new agreement, but actually
8 the change was discussed before that, right? Your new
9 agreement is November 10th, but long before that you were
10 no longer doing a CIR plan thing; right?

11 DR. MAKHOLM: Yes.

12 MR. SHEPHERD: So when did it change? When did you
13 actually change sort of how you were approaching this?

14 DR. MAKHOLM: My own thinking is some time in the
15 early part of 2017 that element, the custom element went
16 away.

17 MR. SHEPHERD: Well, your agreement is May 1st. And
18 then your second agreement is November 10th. So I'm
19 looking for somewhere in that time they -- Enbridge said to
20 you, "No, no, no, we're not going to do this CIR anymore.
21 We're going to do something else, and we want you to change
22 your study," right?

23 DR. MAKHOLM: Within those two parameters, I can't
24 recall. I never had a definitive, as I said in the last
25 answer, notion of how the CIR would be constructed, as
26 opposed to an IR plan that would have the kind of TFP study
27 that I produced. So I don't know.

28 MR. SHEPHERD: Originally, you weren't expected to

1 design the CIR plan, right? You were doing the
2 productivity study and the benchmarking study, right?

3 DR. MAKHOLM: Correct -- no, the benchmarking study
4 was a component of the CIR plan, as far as I understand.

5 MR. SHEPHERD: I understand that. But your role was
6 those two studies; right?

7 DR. MAKHOLM: Correct.

8 MR. SHEPHERD: And the benchmarking got dropped off
9 and you were doing the TFP, right?

10 DR. MAKHOLM: Correct.

11 MR. SHEPHERD: When did that happen?

12 DR. MAKHOLM: I can't recall.

13 MR. SHEPHERD: Mr. Culbert, do you know?

14 MR. CULBERT: That would have happened in discussions
15 between ourselves in NERA in terms of what the custom IR
16 model was about, i.e. I don't know the exact wording in the
17 Board's requirements, but the CIR application was to
18 include a custom index of sorts which --I'm not sure what
19 that means necessarily. But at that point in time, we had
20 discussions with Dr. Makhholm and decided that, well, it
21 wouldn't be all that useful whether we were going with a
22 custom IR or a price cap to perform the benchmarking study,
23 that the TFP study would be sufficient.

24 MR. SHEPHERD: I understand. When did that happen?

25 MR. CULBERT: That would have been -- by recollection,
26 sometime in March or April.

27 MR. SHEPHERD: So before the original contract was
28 signed, you'd already dropped off the cost benchmarking?

1 That doesn't seem right to me.

2 MR. CULBERT: Sorry, I'm just looking through my notes
3 here.

4 Yes, you're correct, the conversation would have
5 happened in June and July of ...

6 MR. SHEPHERD: June and July, okay. Now back to you,
7 Dr. Makhholm -- and maybe you can turn to page 31 of
8 attachment 4 again.

9 The -- when you -- your original TFP study was to
10 support an index for a custom IR plan, which is sort of the
11 British model of incentive regulation, right? It is closer
12 to the British model than the American model, right?

13 DR. MAKHOLM: I'm not sure I would agree with that.

14 MR. SHEPHERD: Okay.

15 DR. MAKHOLM: The British model has like vast, vast
16 differences. So I don't know if I'd agree with that
17 characterization.

18 MR. SHEPHERD: Let me put it a different way, then.
19 You've contrasted the objective North American approach to
20 incentive regulation and the more forecast-related approach
21 using contested proceedings and stuff like that in
22 Australia and in England. You recall that you've written
23 about this extensively, right?

24 DR. MAKHOLM: Yes.

25 MR. SHEPHERD: And custom IR is more like the latter,
26 where do you a forecast and your cost trajectory is based
27 more on the forecast, whereas price cap is more the North
28 American approach where you use objective past data, right?

1 DR. MAKHOLM: To the extent that we're talking about
2 the scope and the length of forecast being different under
3 the custom plan, yes, I understand that.

4 MR. SHEPHERD: So my question -- the reason I ask that
5 is did you change the nature of your TFP study when you
6 realized that it wasn't for custom IR any more, now it was
7 for price cap which was a different type of incentive
8 regulation?

9 DR. MAKHOLM: No.

10 MR. SHEPHERD: Okay, so why didn't you? Sorry, there
11 is an outstanding question. Why didn't you?

12 DR. MAKHOLM: I said no. Sorry, were you waiting on
13 me?

14 MR. SHEPHERD: I said why didn't you.

15 DR. MAKHOLM: I'm sorry, I didn't hear that part. My
16 apologies.

17 MR. SHEPHERD: Well, we all had a nice nap.

18 DR. MAKHOLM: And now given the passage of time, I've
19 forgotten the question.

20 MR. SHEPHERD: Why didn't you change your study if the
21 study is now for a different purpose?

22 DR. MAKHOLM: Well, as far as I understand, whether it
23 was custom or not, I was going to provide, as I discussed
24 in the retention agreements, an update to the TFP study
25 that I had produced in Alberta. And that was going to be
26 the core of any work that I was going to do.

27 MR. SHEPHERD: Now ...

28 DR. MAKHOLM: And I had not -- as we've discussed, I

1 had not come to any conclusion as to how I would extend
2 that to deal with the custom business, that it was listed
3 the CIR plan. I knew what the company had done before in
4 terms of a benchmarking component of a CIR plan. But how I
5 was going to take the work that I had done, to update what
6 I had done in Alberta to perform the basis for that kind of
7 benchmarking exercise, I would have defined it differently
8 than the company did it the last time.

9 But we never did that, because it never got to that
10 stage.

11 MR. SHEPHERD: All right. And so when you updated
12 your study, and I'm looking at this page 31 -- it looks to
13 me like literally right away you had preliminary results.
14 In the first month you had preliminary results; right? So
15 I'm going to ask you to explain what that means? What work
16 had you done to get to preliminary results?

17 DR. MAKHOLM: Let's go to those dates, because, no,
18 this is not a quick right-away thing. You have my
19 spreadsheet. It is a large data collection and data
20 verification exercise. So I wouldn't have had anything
21 right away, once I started this. What dates are you
22 referring to here?

23 MR. SHEPHERD: Well, so if you look at the May 2017,
24 the first month after you signed the contract, it says:

25 "Discuss expectations and timing, identify
26 methodology, preliminary results, and
27 recommendations."

28 So that sounds pretty fast to me. In fact, my --

1 DR. MAKHOLM: What are you referring to? Which --

2 MR. SHEPHERD: The left-hand column on the screen.

3 Look on the screen.

4 DR. MAKHOLM: Yes, I see that. Thank you. This was
5 the plan, but we did not follow this plan.

6 MR. SHEPHERD: So when did you actually provide
7 preliminary results to Enbridge?

8 DR. MAKHOLM: I recall that it was -- it -- late
9 summer.

10 MR. SHEPHERD: Late summer? And so prior to that time
11 did you give Enbridge any indication that you would
12 conclude that productivity was zero?

13 DR. MAKHOLM: No.

14 MR. SHEPHERD: Awesome. I'm going to move now to --
15 to SEC 54, the attachment, which is your article regulating
16 fast and slow; do you recall that?

17 DR. MAKHOLM: SEC 54. Can you help me find this?

18 MR. SHEPHERD: It is a five-page article you wrote
19 called "Regulating Utility Efficiency Fast and Slow: The
20 Current Australian Problem." Do you recall that?

21 DR. MAKHOLM: Yes, I am familiar with it.

22 MR. SHEPHERD: And it has, by the way, a tremendous
23 history of this area, but the thing I wanted to ask about
24 is -- and you sort of see it at the bottom of the third
25 page of the article, where you talked about the problem
26 that Brandeis saw in his decisions, and it sounds like what
27 you are saying -- and tell me whether this is right -- is
28 that the point of IRM is --

1 DR. MAKHOLM: The point of what?

2 MR. SHEPHERD: The point of what you call PBR and what
3 we call here IRM, incentive regulation -- is to -- is to as
4 closely as possible proxy the market. Is that -- am I
5 right that that's where you think it should be going and
6 where -- what the problem that Brandeis was indicating?

7 DR. MAKHOLM: I'm not sure how it relates to Brandeis.
8 I've said a couple of times in this proceeding that the
9 point of this business is to lengthen regulatory lag. And
10 lengthening regulatory lag is a little more modest of a
11 goal than what you just described.

12 MR. SHEPHERD: But lengthening regulatory lag is --
13 the reason why that's useful is because it moves closer to
14 proxy-ing the market, right? Because utilities are then
15 more vulnerable to market forces; right?

16 DR. MAKHOLM: Umm... They are both vulnerable and --
17 and having -- embodying the ability to profit from beating
18 a long-term productivity growth trend, yes.

19 MR. SHEPHERD: All right. Okay. My next question is
20 on SEC 55, and you've written extensively about RPI minus X
21 and when it works and when it doesn't work, and we
22 concluded from your various writings that you think that
23 that method is a little bit of an anachronism now and
24 really doesn't work very well.

25 Is that an incorrect conclusion from your writing?

26 DR. MAKHOLM: No.

27 MR. SHEPHERD: So you do think that it needs to be
28 evolved and changed.

1 DR. MAKHOLM: I'm sorry, I'm not exactly -- you are
2 referring to SEC 55?

3 MR. SHEPHERD: Yes.

4 DR. MAKHOLM: And here, the question was that the RPI
5 minus X method pioneered in the U.K. is out of date and no
6 longer a good idea in most jurisdictions, and I did not
7 agree with that statement.

8 MR. SHEPHERD: Well, you said -- you didn't agree or
9 disagree, you said you didn't make that statement.

10 DR. MAKHOLM: Right, I didn't make that statement.

11 MR. SHEPHERD: Do you disagree with it?

12 DR. MAKHOLM: I agree that I didn't make that
13 statement.

14 MR. SHEPHERD: Do you agree with the statement or not,
15 yes or no?

16 DR. MAKHOLM: Please confirm that, in the expert's
17 opinion -- me -- the RPI minus X method pioneered in the
18 U.K. is out of date and no longer a good idea in most
19 jurisdictions. I don't agree with that.

20 MR. SHEPHERD: You do not?

21 DR. MAKHOLM: No.

22 MR. SHEPHERD: Thank you. The next question is in SEC
23 60. And we asked whether stretch factors should be
24 variations around zero, and you said "not confirmed", but
25 you didn't say anything further.

26 We looked at your evidence where you referred to us,
27 and what you talk about is that the conventional stretch
28 factor is intended to capture the extra productivity that

1 you get from going on PBR; right?

2 DR. MAKHOLM: The transitional boost in anticipated
3 reward for having a new regime.

4 MR. SHEPHERD: And then you said:

5 "The Ontario stretch factors in electricity are a
6 different type of stretch factor, where they test
7 the relevant productivity between different
8 utilities."

9 Right?

10 DR. MAKHOLM: It -- I said that -- in a sense, yes,
11 and more specifically, Ontario regulators have a different
12 job than any other regulator in North America, which is to
13 deal with 70-odd -- 70-some of small, mostly municipally
14 owned distribution companies and dealing with the regulated
15 rates without having to do a rate case for every particular
16 one.

17 That's a tough job, and to the extent that they have
18 of construed a stretch factor in that context, it means
19 something different than it was, for instance, agreed to in
20 the AUC generic proceeding, yes, it is a difference.

21 MR. SHEPHERD: So what I'm trying to understand is, if
22 the stretch factor is trying to measure relative
23 productivity, then isn't the implication of that from your
24 work that some would have a positive stretch factor and
25 some would have a negative because the industry average
26 productivity would be zero? Doesn't that necessarily
27 follow?

28 DR. MAKHOLM: No, I don't agree with the question.

1 MR. SHEPHERD: Okay.

2 DR. MAKHOLM: And the reason why is that the only
3 thing we're after -- I'm after in this proceeding is
4 measuring industry productivity growth. Growth, not
5 levels. And as you saw in my testimony, I deal with that
6 often, you know, the swampiness and the swamp stuff.

7 We don't know whether a company is efficient or not in
8 an absolute sense, but we do endeavour to find out what the
9 growth rate is and total factor productivity for the
10 industry out there.

11 Now, you are talking about stretch as the way it's
12 used by the OEB for its electricity regulatory duties, and
13 I've said that that is a different concept; it could be
14 called a different name. And if it were called a different
15 name it would aid the process, because then you wouldn't
16 use any of the concepts used to sort out the seventy
17 companies with respect to what they do in an econometric
18 model that predicts what they call stretch, what I would
19 call something else, and what we're doing here. I don't
20 see a reading across any of that.

21 Besides the fact that the companies there are not
22 investor-owned and here they are investor-owned. And to
23 the extent that you have anything associated with
24 competitive activity or competitive incentives, they don't
25 apply to MUNIs.

26 So there is a lot of difference here. But I wish that
27 the term "stretch" wouldn't be used in that respect, and
28 I've always tried to make a distinction and respect what

1 the OEB has to do with respect to regulating its
2 electricity distributors, and separate that from what we're
3 doing.

4 MR. SHEPHERD: All right. Go ahead.

5 **FOLLOW-UP QUESTIONS BY MR. QUINN:**

6 MR. QUINN: Hi, Dr. Makhholm, this is Dwayne Quinn on
7 behalf of FRPO. I've been listening with interest this
8 morning and Mr. Shepherd just asked a question that I
9 thought he was going to follow up, so I'll ask a follow-up.

10 Why do incentives -- I think I heard you say that
11 incentives won't work for MUNIs. Why is that? Why would
12 you believe that?

13 DR. MAKHOLM: It is not a belief. It as long-term
14 conclusion.

15 Let me put it this way. Canada is unique in the
16 world. North America has for a century had investor-owned
17 utility enterprises. It reflects long-term institutional
18 differences between us, say, in the UK, or Europe, or
19 Australia or New Zealand, where utilities were basically
20 created by government and overseen by government.

21 To the extent that we inject competitive-like
22 activities into regulation by doing what we're doing here,
23 we are incentivizing the investors to do things so that
24 they can improve the return on their investment.

25 MUNIs don't have investors, so that element of
26 spurring activity to improve a return doesn't exist for
27 them, not in any context like that.

28 MR. SHEPHERD: Have you done any studies of Ontario

1 municipally-owned utilities?

2 DR. MAKHOLM: No.

3 MR. SHEPHERD: So you don't know whether they're
4 similar to municipal -- what you call MUNIs in the U.S., do
5 you?

6 DR. MAKHOLM: I've looked at who they are, and just
7 for my own interest, I've checked out the websites of a
8 handful of them to see who they are and how they're spread
9 out and how big they are, to see whether or not they are
10 similar to the kind of MUNIs I have known and worked with
11 and for, and I don't see any particular difference in that
12 respect.

13 So they're not a -- they are not unknown to me. They
14 are familiar to me, but they are not investor-owned
15 companies and that's a different kettle of fish.

16 MR. QUINN: Thank you.

17 **CONTINUED QUESTIONS BY MR. SHEPHERD:**

18 MR. SHEPHERD: Let me move to SEC.65, if you could.
19 We're trying to understand your view of the impact of
20 exogenous cost changes on the prices of a regulated
21 utility, and you've written about this.

22 What we're trying to understand is -- we're trying to
23 distinguish between exogenous cost changes that affect an
24 entire sector. And so in a competitive market, everybody
25 would change their prices, right? Is that true?

26 DR. MAKHOLM: Yes.

27 MR. SHEPHERD: And exogenous cost changes that affect
28 only one company, in which case they can't change their

1 prices. They are price takers and they must simply suck it
2 up, right?

3 DR. MAKHOLM: Out there in the world in the
4 unregulated business, yes, that's correct.

5 MR. SHEPHERD: So is that also appropriate in the
6 regulated utility business, that only exogenous cost
7 changes that are sector-wide should be part of a price
8 adjustment, and an exogenous cost change that affects only
9 your company is your tough luck. Is that reasonable?

10 DR. MAKHOLM: No.

11 MR. SHEPHERD: Why not?

12 DR. MAKHOLM: Because in the way what that we regulate
13 investor-owned enterprises, there is what we call a
14 regulatory compact that underlies everything, which is the
15 point of contact between the private interest of investors
16 and the public interest.

17 And the general deal is that you will give a
18 reasonable return on the investment that comes from
19 investors to provide public services, as long as in some
20 form or fashion, you cover those costs.

21 Now, the point that we're doing here is we are
22 encouraging regulatory lag so that in the covering those
23 costs category, we inject more competitive incentives than
24 we would have had otherwise. But we're not subjecting them
25 to an unregulated perspective. They are still regulated --
26 and I write about this in my testimony, in my IR responses;
27 you've seen it.

28 The way we regulate eventually comes back to cost-

1 based regulation. That's what we have here. That's not
2 necessarily what they have the UK, but this is what we have
3 here and the extent to which we have a longer rebasing
4 period, to the extent to which Alberta and Ontario and
5 British Columbia and a handful of U.S. states have decided
6 to not do a basic cost-based regulation, is reflective of
7 their desire to -- to boost the efficiency incentives of
8 delaying the cost-based rebasing.

9 That's all a good idea, but the cost-based rebasing is
10 still there and the regulatory compact is still there,
11 despite the regulatory lag that we've imposed in the
12 intervening time.

13 MR. SHEPHERD: So there are these two theories of
14 incentive regulation, one of which is that it is simply a
15 different way of setting a cost trajectory, but you are
16 still trying to set costs. And the other is that it is a
17 method of exposing companies to market forces.

18 And I take it that you're primarily on the former,
19 that you think it's simply a way of setting cost
20 expectations.

21 DR. MAKHOLM: It is the way it is.

22 MR. SHEPHERD: Okay.

23 DR. MAKHOLM: These are still local monopolies and you
24 are not exposing them to market forces, because if you did,
25 you'd let them price as they wish; and allowing them to
26 charge market-based rates is out of the question.

27 MR. SHEPHERD: All right. So, then my next question
28 Is -- if I can find it.

1 You've commented in your article here -- this is
2 attachment to SEC.65, and I'm looking at page 41 of the
3 article, page 9 of the attachment -- you've commented
4 There, and you've commented in your other writing as well,
5 that the K-factors or capital trackers of various types are
6 intended to capture capital expenditures that are unusual,
7 right? That the routine capital expenditures aren't part
8 of that sort of process in your view, is that right?

9 DR. MAKHOLM: No, I think that's a little too
10 specific.

11 MR. SHEPHERD: All right.

12 DR. MAKHOLM: They are capital expenditures that
13 otherwise aren't dealt with under the regulatory regime.

14 In that respect, unusual, I can agree with.

15 MR. SHEPHERD: So when you say -- sorry, the clip is
16 in the way.

17 When you say at the bottom of page 9 and the top of
18 page 10:

19 "Numerous regulatory bodies have adopted
20 infrastructure trackers for specific capital
21 expenditures, and that is the approach we would
22 recommend. The capital expenditures that are
23 candidates for such trackers must be
24 comparatively unusual and narrowly defined (such
25 as cast-iron pipe replacement for gas
26 distributors or specific aged infrastructure
27 replacement for electric distributors)."

28 Can you track that quote to what you've just told me?

1 DR. MAKHOLM: Sure. If you look further back up in
2 that same paragraph, you will see that "such provisions are
3 known as K-factors and help ensure that utilities cover
4 costs for necessary and prudent system upgrades."

5 That's in the same paragraph and that gives context to
6 the whole rest of the paragraph, which is that we are
7 living in the Brandeisian prudence sense.

8 The companies have the public to serve and if the
9 public requires, through a new subdivision or a new
10 extension, or a upgrade of service or increased demand, new
11 facilities to be invested in to serve them, prudence would
12 require that we take a look at them and find a way to track
13 those costs.

14 We don't make companies serve new users without some
15 confidence that they -- that the capital they expand for
16 that purpose is well-tracked, and a return will flow from
17 it. That's the basic regulatory bargain.

18 So nothing about what the end of the paragraph
19 contradicts what I wrote earlier in the paragraph with
20 respect to prudence.

21 MR. SHEPHERD: So -- and you talk in your earlier --
22 in lots of your articles about this prudent standard as
23 being sort of central, the fair return standard it's called
24 here, I think it's called that in the U.S. too, that that,
25 or the regulatory compact, that that is sort of the primary
26 driver. Is that fair?

27 DR. MAKHOLM: Yes.

28 MR. SHEPHERD: And so if a utility -- whatever their

1 rate plan, if a utility has cost pressures they should be
2 able to come back in and get some more money, because they
3 shouldn't be expected to spend the money unless it's in
4 rates; is that right?

5 DR. MAKHOLM: Don't overdo it. I make a point of
6 saying that one of the reasons why the Brits cooked up this
7 I minus X business in the first place was to try to get
8 away from their simplistic notion of cost plus regulation.
9 I don't want anything I want to say imply the cost plus-ish
10 vibe of that question of yours. We have a proceeding here
11 that is subjecting incremental capital module issues to a
12 very specific kind of computation that the OEB oversees.
13 It just doesn't sort of roll out the money just because a
14 new thing is built. It does something much more definitive
15 than that, and much more careful than that.

16 MR. SHEPHERD: Which is what?

17 DR. MAKHOLM: Which is to determine whether or not the
18 formula can provide any sort of investment activity or
19 whether something in addition to that is required. It's
20 just basically what the K-BAR is doing in Alberta at the
21 moment, or the additional -- the original capital tracker
22 that I proposed in Alberta did. It was to provide a method
23 of covering the prudent costs that are needed to serve the
24 public within the context of a larger I minus X regime.

25 And the I minus X bid that we are doing here is a
26 derogation from the basic cost-based regulation, and a
27 useful one, but it also -- it always recognizes the
28 principles on which our basic regulation is based.

1 MR. SHEPHERD: So the notion that -- which many
2 regulators have talked about -- that you might go to -- you
3 might basically say to the utility, Lookit, here's your
4 budget, make it work, just like the competitive markets do.
5 Here is your prices. We're going to let your prices go up
6 1 percent a year, that's what you get, figure it out.
7 That's -- you think that breaches the regulatory compact;
8 right?

9 DR. MAKHOLM: I don't know where that happens
10 anywhere, in terms of gas and electric companies.

11 MR. SHEPHERD: So if the Ontario Energy Board says
12 that to Enbridge and Union, you say they're wrong?

13 DR. MAKHOLM: This is too weirdly hypothetical and
14 contrary to the kind of regulation we are dealing with for
15 me to have a quick answer to that. I don't want to tell
16 you that it's wrong, but I would never contemplate that the
17 OEB would specify a lump of money and tell the company to
18 go live with it, and if any customers come in and want
19 extra service because gas is preferable and it's cheap
20 because of the way we deal with it in North America, that
21 the company would tell the users, Sorry, we don't want to
22 serve you any more.

23 That's why I say that that's too weirdly hypothetical
24 a consequence for me to actually deal with.

25 MR. SHEPHERD: So in any regulatory structure in which
26 -- in which the utility can't come back and ask for more
27 money basically is not conceivable?

28 DR. MAKHOLM: That's too general a question for me to

1 answer.

2 MR. SHEPHERD: All right. I'm looking now at SEC 66.
3 So you -- we asked you: Is it your view that input price
4 inflation for gas distributors in Ontario is the same as
5 input price inflation for the economy as a whole? And you
6 said, look at question 37, so we looked at question 37, and
7 you said: We studied that very question in the U.S. and
8 determined that U.S. input prices for gas distribution are
9 the same as -- or actually, I think it was electricity --
10 and the economy as a whole were the same.

11 So you're assuming that that applies also in Ontario;
12 right?

13 DR. MAKHOLM: I didn't say they were the same. To be
14 picky about it, I said that to the extent that I measured
15 these over time I've never been able to reject the
16 hypothesis that they come from the same -- that they come
17 from different distributions.

18 That's the nature of the T-test that goes along with
19 looking at two different data -- it is not to say that they
20 are the same, but it is a way of saying that given the way
21 statisticians construe the world, they construct a
22 hypothesis, and if they can't reject it they can't reject
23 it, and I never have.

24 MR. SHEPHERD: So the result is that it's fair to
25 conclude that input price inflation in Ontario for the
26 entire economy is a reasonable proxy for the price
27 increases faced by gas utilities? The cost increases,
28 sorry. Is that fair? Inflationary costs increasing --

1 DR. MAKHOLM: The GDP IPI that's been proposed?

2 MR. SHEPHERD: Yes.

3 DR. MAKHOLM: I think it's fair.

4 MR. SHEPHERD: Okay. You haven't done any studies of
5 that; that's simply from your experience looking at similar
6 issues in the U.S.

7 DR. MAKHOLM: Correct.

8 MR. SHEPHERD: Okay. My next question is -- ah,
9 here's Loeb and Navarro. This is actually not the quote
10 that I was thinking about, but I'm going to ask you about
11 this one anyway. This is page 3 of SEC 68, attachment 1.
12 You have that? And you will see right in the middle of
13 that top paragraph:

14 "Loeb and Navarro confirmed --

15 DR. MAKHOLM: Excuse me, Loeb and Navarro...

16 MR. SHEPHERD: See where I'm quoting?

17 DR. MAKHOLM: Yes, let me go back and look at the
18 reference. Give me just a second, Mr. Shepherd. Okay.

19 MR. SHEPHERD: So what you say in this article is --
20 or -- this is a book chapter?

21 DR. MAKHOLM: Yes.

22 MR. SHEPHERD: Yes.

23 "Loeb and Navarro confirmed that a price cap plan
24 begins with prices set so that the value of total
25 inputs including a normal return on capital
26 equals the value of total output for the company
27 as well as the industry."

28 So the starting point is, get the balance right

1 between outputs and inputs; right? This is why you have
2 rebasing in IRM proceedings; right?

3 DR. MAKHOLM: Correct.

4 MR. SHEPHERD: Okay. And you agree with this
5 statement?

6 DR. MAKHOLM: As a general matter in terms of the
7 description of what this kind of regulation does, yes.

8 MR. SHEPHERD: Now, are you aware that in this case
9 the applicants are asking for a price-cap plan that doesn't
10 start with a rebasing; were you aware of that?

11 DR. MAKHOLM: Well, as far as I'm concerned, I know
12 that in this proceeding they are not rebasing, but they
13 have rebased before, not in this proceeding, however.

14 MR. SHEPHERD: So help me understand how a price cap
15 is an appropriate price cap if you don't start -- if you
16 don't set those prices based on a cost-of-service
17 proceeding?

18 DR. MAKHOLM: Well, that -- the prices in this case
19 have been set on a cost-of-service proceeding.

20 MR. SHEPHERD: No, they're not. They're -- the prices
21 have been decoupled from costs for five years.

22 DR. MAKHOLM: Yes, and they came from a cost-of-
23 service proceeding.

24 MR. SHEPHERD: So it doesn't matter how far back your
25 rebasing is. As long as you've rebased at some time in the
26 past, then IRM still works properly?

27 DR. MAKHOLM: You have to look, and, yes, it depends,
28 but the -- we live in an environment where prices are based

1 on costs, and you might have to go back a while to find the
2 cost if you're in the middle of a regulatory regime that
3 has an I minus X program, but I minus X program reverts to
4 the original cost.

5 MR. SHEPHERD: All right. My next question is on
6 Staff 45. You were asked by Staff to provide certain of
7 the sort of sub results of your study year-by-year growth
8 rates for various components of the study, and you
9 basically said no, calculate it yourself.

10 So that's a refusal and I'm going to ask you to
11 provide that table, please, because I can't compute it. I
12 don't know whether the Board Panel can; maybe they can, but
13 I can't and I'd like to you give as a table that shows that
14 so we don't have to look at your spreadsheets. Can you do
15 that?

16 DR. MAKHOLM: Let me just read the question once
17 again. We can provide yearly growth rates. We can do
18 that.

19 MR. MILLAR: JT2.5.

20 **UNDERTAKING NO. JT2.5: TO PROVIDE A RESPONSE TO BOARD**
21 **STAFF INTERROGATORY NO. 45**

22 MR. SHEPHERD: That actually reminds me of something
23 that came up in your discussion with Dr. Lowry.

24 You had this discussion about whether, in your general
25 productivity study and your analysis of the productivity of
26 Enbridge and Union, you include A and G and customer care
27 costs. And you say no, you don't, right?

28 DR. MAKHOLM: I believe that's correct.

1 MR. SHEPHERD: Then how is this total factor
2 productivity? Who I don't understand that. Aren't those
3 costs a big portion of costs?

4 DR. MAKHOLM: We're talking about growth; we're not
5 talking about levels. So the cost is constant; over time
6 it cancels out. We are only talking about growth rates.

7 MR. SHEPHERD: So you are assuming then that the
8 growth rate in A&G and customer care productivity is the
9 same as other costs, right?

10 DR. MAKHOLM: I'm assuming that it is constant enough
11 for us to be able to allow it to cancel out as opposed to
12 coming up with some allocation scheme for us to figure out
13 what component of those costs we can reasonably and fairly
14 allocate to distribution, that's correct.

15 I think the former is the better choice.

16 MR. SHEPHERD: Isn't it generally true that customer
17 care costs are actually an area where utilities generally
18 get substantial productivity because the economies of scale
19 keep going and going?

20 DR. MAKHOLM: I don't think I agree with that as a
21 general notion, no.

22 MR. SHEPHERD: Have you looked at the customer care
23 costs of Enbridge and Union?

24 DR. MAKHOLM: No.

25 MR. SHEPHERD: Mr. Culbert, isn't it true that your
26 customer care costs on a per customer basis have been --
27 have increased at much less than inflation over the last
28 ten years, twenty years?

1 MR. CULBERT: Increased at much less than inflation?
2 I don't know if that's the case. I know they have been --
3 there's been productivities in the customer care function.

4 MR. SHEPHERD: That continues to be true, right? You
5 are continuing to get productivity in the customer care
6 function?

7 MR. CULBERT: Again, I can't speak for that
8 department, but there have been productivities that have
9 been increasing or stabilizing for the past number years,
10 yes.

11 MR. SHEPHERD: Is that the same in Union, Mr. Kitchen?

12 MR. KITCHEN: I think I have to give a similar
13 response. I'd have to take a look and I'm not sure, but
14 there have been improvements in productivity over the years
15 in customer care like in other areas.

16 MR. SHEPHERD: If customer care is -- let's say it's
17 20 percent or 25 percent of operating costs of a typical
18 gas utility, productivity and customer care costs would
19 affect your TFP number, wouldn't it, Dr. Makholm?

20 DR. MAKHOLM: The inclusion of any kind of cost would,
21 but that's not the question that I'd -- I didn't -- the
22 last answer that I gave talked about weighing the options
23 to do one or the other. And in order to be objective and
24 in order to be -- to use a large dataset with lots of
25 different companies, and in order not to be in the business
26 of making complex allocations of common costs like NG, the
27 central office for a larger operation that might have
28 operations that are not just distribution, we stick to

1 numbers that we know are distribution and that we can --
2 and we can warrant our distribution in the nature of the
3 data that's collected.

4 So we don't allocate, and we don't allocate as a
5 matter of principle. And that's a common theme for the
6 creation of this dataset, to do TFP growth studies. And I
7 think it's a good thing.

8 MR. SHEPHERD: Is your exclusion of A&G and customer
9 care, does it only apply to OM&A costs, or does it also
10 apply to the capital aspect of A&G and customer care?

11 DR. MAKHOLM: We're also -- we not dealing with
12 anything that's not relatable as to distribution. So if
13 there is a capital expense for a central office and it is
14 not related to distribution, but it is called a capital
15 part of administrative and general expenses, we don't count
16 that either.

17 Only data that we can identify is distribution.

18 MR. SHEPHERD: Well, that's not what I was asking
19 because obviously, if you have an entity like Enbridge or
20 Union that is a distribution entity or all of our
21 distribution electricity distributors, their A&G and their
22 customer care, they are all distribution expenses; right?

23 DR. MAKHOLM: But that's not true generally; it's
24 certainly not true of Union. They have a lot of different
25 things that aren't distribution. And if I took their
26 central office and decided to parcel it out between their
27 various activities, not all of which are distribution, I
28 would be tasked with allocating.

1 MR. SHEPHERD: I wonder if Enbridge and Union could
2 each -- or collectively you could undertake to provide your
3 customer care cost per customer for the last 20 years. It
4 should be readily available, right, especially for
5 Enbridge, I know that, but probably for Union as well. Can
6 you do that?

7 MR. CASS: Jay, while the witnesses are speaking, I
8 have a fundamental problem with it because Mr. Makholm has
9 just explained why it is not a element in the work he's
10 doing. I don't know what value it is going to have to the
11 Board.

12 MR. SHEPHERD: We are going to challenge his work
13 because it doesn't capture a key aspect of productivity for
14 these utilities.

15 MR. CASS: Right, and he's explained to you his
16 position as to why that is not a challenge to his work. So
17 I don't know how having these numbers is going to help you
18 to make something that is essentially an argument.

19 MR. SHEPHERD: So if your clients are happy to
20 stipulate that their customer care costs have a 1 percent
21 per year long-term trend of productivity, I don't need the
22 numbers.

23 MR. CASS: I don't think they are stipulating
24 Anything, Jay. I'm questioning the value of this
25 information to the Board in light of the analysis that Dr.
26 Makholm has described he's done.

27 MR. SHEPHERD: And if we convince the Board that the
28 study is deficient because it doesn't capture this

1 production, the Board then needs data to reflect it in
2 their decision. I'm asking for data that the companies
3 have that's readily available.

4 MR. CASS: Well, I don't even know that it's readily
5 available, Jay. But for present purposes, I don't think
6 we're going to provide an answer to that question.

7 MR. SHEPHERD: So that's a refusal?

8 MR. CASS: Yes.

9 MR. SHEPHERD: Sorry to hear that. My next question
10 is you talked about -- in Staff 50, you talk a little bit
11 about the ICM, the incremental capital module, and you say
12 it doesn't raise concern to you about the appropriateness
13 of your productivity study.

14 Am I right in understanding that as long as ICM
15 spending is only higher than the average capital spending
16 in prior years, in the historical years, it shouldn't
17 affect your study because it's incremental; right?

18 DR. MAKHOLM: My study is historical data. That's
19 what it does. So it doesn't deal with the premise of your
20 question.

21 MR. SHEPHERD: Well, your study captures capital
22 spending in the past, whatever it was; right?

23 DR. MAKHOLM: Correct.

24 MR. SHEPHERD: And as long as the future is the same
25 as the past, your study captures the cost trends; right?

26 DR. MAKHOLM: As long as the future is the same as the
27 past is a heroic assumption. And so given that heroism, I
28 would say yes, but I have to tell you that populations

1 don't decline, the sun doesn't stop shining. Things change
2 in the world, and so it is kind of an abstract assumption
3 and doesn't have much to do with what we're doing here.

4 MR. SHEPHERD: Well, except that the only reason your
5 productivity study is useful at all is, assuming we agree
6 with the results, is that you are applying a past trend to
7 the future as if the future is going to be the same as the
8 past; right?

9 DR. MAKHOLM: No, the purpose of my productivity study
10 is to help a regime that can lengthen regulatory lag. I've
11 said that a whole bunch of times. That's its purpose, is
12 to assist regulatory lag.

13 MR. SHEPHERD: So the number doesn't matter, it is
14 just how long you use it?

15 DR. MAKHOLM: The results do matter because, as I've
16 also explained, to have any period that needs regulatory
17 lag, the way you want to extend regulatory lag, you have to
18 somehow inflate the numbers involved, you have to recognize
19 inflation, and whether or not the inflation numbers that
20 are published by Statistics Canada are worthwhile and
21 useable is what my study is about. I went on to explain
22 exactly what it's there for. It there is to determine
23 whether or not you can use those published inflation
24 numbers and I say that you can. That's what my study is
25 about.

26 MR. SHEPHERD: And your conclusion is because you look
27 at the past level of productivity and you say --

28 DR. MAKHOLM: Growth.

1 MR. SHEPHERD: Sorry, productivity growth, sorry,
2 you're right, the productivity growth, and you say as long
3 as that continues those inflation numbers are right.

4 DR. MAKHOLM: No, and it doesn't have -- as long as
5 that continues just doesn't work into that. It's that the
6 -- as we measure the relative productivity of the industry
7 vis-a-vis the economy, we have concluded that there's no
8 reliable difference, hence the X is zero, hence you can use
9 the published inflation index as a way of lengthening
10 regulatory lag.

11 I'm not saying that it has the ability to predict the
12 future. There is nothing about future prediction here --

13 MR. SHEPHERD: No, I --

14 DR. MAKHOLM: -- it only is whether or not you can use
15 the published inflation indices as the vehicle by which to
16 lengthen -- to help lengthen regulatory lag. That's all it
17 does.

18 MR. SHEPHERD: You've said that in your past study
19 period the inflation figure and the cost trajectory of the
20 utilities is the same, and there is no -- there is no
21 difference, there is no productivity difference; right?
22 That's essentially what you've concluded?

23 DR. MAKHOLM: Yes.

24 MR. SHEPHERD: And so you're saying --

25 DR. MAKHOLM: Growth.

26 MR. SHEPHERD: Then we can apply that into the future.
27 You are not predicting --

28 DR. MAKHOLM: No, I'm not saying you can apply that

1 into the future. I'm saying that the conclusion comes that
2 you can use the published inflation indices to take us into
3 the future. That's what it says.

4 MR. SHEPHERD: And that is only true if the future
5 cost levels are the -- or the cost growth is the same as
6 the past; right?

7 DR. MAKHOLM: No, all I've done is to confirm the idea
8 of using the published inflationary indices going forward
9 to lengthen regulatory lag. I'm not predicting future
10 costs, I'm not saying that the future is the same as the
11 past.

12 MR. SHEPHERD: All right. Almost finished. In fact,
13 I lied. I have finished. Thank you.

14 MR. MILLAR: Thank you, Mr. Shepherd.

15 Does anyone have 15 to 20 minutes?

16 MR. LADANYI: I have maybe ten.

17 MR. MILLAR: Ten? Ten will do. Go ahead, Tom.

18 **QUESTIONS BY MR. LADANYI:**

19 MR. LADANYI: My name is Tom Ladanyi. I am consultant
20 to Energy Probe. If you could turn to Energy Probe 38.

21 DR. MAKHOLM: Yes.

22 MR. LADANYI: Very good. So I asked the question: If
23 it is not reasonable to impose a stretch factor for PBR
24 regime that will be nearly 20 years old when the next
25 price-cap framework begins -- and I quote this from your
26 evidence:

27 "What is the maximum age of a PBR regime where a
28 stretch factor would be reasonable?"

1 And your response refers me to your evidence, Exhibit
2 B, tab 2, Q&A 19 and footnote 26. If you could turn to
3 that.

4 DR. MAKHOLM: Yes, I see the footnote, thanks.

5 MR. LADANYI: Very good. So I read this several
6 times, and I must admit I really don't get it, so can you
7 explain this to us, what exactly are you trying to say
8 here?

9 DR. MAKHOLM: I think in that footnote, the AU -- and
10 I'm referring to what the AUC has done in respect of the
11 stretch factor. The AUC had a generic proceeding. They
12 polled the various experts that do this sort of thing like
13 what I do and came to recognize a general conclusion that
14 the stretch factor was there to reflect the transition to a
15 new regime.

16 And indeed, when they did their second-generation plan
17 they included the transitional nature to be the basis, the
18 foundation of the stretch factor.

19 And I -- I'm sorry for not talking about it more at
20 length, and it is good that you asked. It is not the
21 number of years so much as the nature of the transition.
22 So you would -- you would apply the new I minus X regime,
23 that it was a three-year regime, and then you changed it to
24 boost the nature of the incentives for the next three
25 years.

26 Well, then the foundation for the stretch factor would
27 depend on the nature of those events, not the length of
28 time between them. It would be the new signals that are

1 being given.

2 So I don't have a number of years, but that footnote
3 reflects is the fact that it's -- the nature of the numbers
4 of transitions, not the years between them.

5 MR. LADANYI: Right, I understand.

6 DR. MAKHOLM: That's what I would have meant to say
7 had I been a little more expansive on the subject.

8 MR. LADANYI: Very good. Thank you. Now, can you
9 turn to Energy Probe -- sorry, Energy Probe 40.

10 DR. MAKHOLM: Yes.

11 MR. LADANYI: And my question was: Is your position
12 that stretch factors undermine incentive regulation? And
13 you gave a response, and I'm not going to read your entire
14 response, but I was intrigued by a reference to a well-
15 recognized foundation, which is on the last line.

16 Could you actually expand on this idea of what is a
17 well-recognized foundation?

18 DR. MAKHOLM: I would simply refer to the discussion
19 of the issue that came along with the generic proceedings
20 in Alberta, and what was unique about that was that the AUC
21 was restarting I minus X regulation in 2010 to '12.

22 And as all the companies had their own experts, and as
23 I was the independent expert for the AUC, the AUC could
24 fairly represent the consensus of the experts in the field.
25 And when it comes to well-recognized foundation, I refer to
26 that: The consensus of those in the field, as discerned by
27 the AUC in its generic proceeding.

28 MR. LADANYI: All right, and my last question is on

1 Energy Probe 41.

2 DR. MAKHOLM: Yes.

3 MR. LADANYI: You referred to the differences between
4 the two utilities. And you obviously have studied the
5 data. Can you, at a high level, explain what are the main
6 differences between the two utilities that would account
7 for the differences in TFP growth?

8 DR. MAKHOLM: I don't know.

9 MR. LADANYI: You don't know. So you actually
10 crunched the data, but you have no concluding remarks that
11 you can say about this?

12 DR. MAKHOLM: Yes, I just crunched the data, but the
13 data is not -- no data for any utility that I deal with is
14 so precise and disaggregated that allows to you discern
15 after-the-fact what boosted productivity growth.

16 And I say that having done the first academic study in
17 the whole history of the world that tried to discern that
18 for large groups of companies. It was my doctoral
19 dissertation.

20 I had I never had any idea that it would result in
21 proceedings like this. I didn't do it for this. I did it
22 for another purpose. This just happened to come along for
23 the ride.

24 But I did a econometric analysis to try to determine
25 for American electric and combined gas companies where the
26 productivity changes come from. And I had some success,
27 but only for large groups of companies and only on average,
28 and having nothing to do with a contested regulatory

1 proceeding.

2 But given my knowledge of that context, I would never
3 be able to look at one company or another company and judge
4 what it was that resulted in their getting to where they
5 are today.

6 The data is not good enough for that, for single
7 companies; it is not anywhere near good enough for that,
8 for single companies.

9 MR. LADANYI: Okay, thank you.

10 DR. MAKHOLM: So sorry, I don't know.

11 MR. LADANYI: Those are all my questions.

12 MS. McOUAT: Thank you, Mr. Ladanyi. Can anyone do
13 anything usefully in 10 to 15 minutes? Mark?

14 MR. GARNER: My name is Mark Garner. I'm a consultant
15 for VECC, which is a low-income consumer group.

16 I really have only two questions, and I know I should
17 take umbrage with the first question that I'm questioning
18 your qualifications. If I was doing that, I'd asked you
19 how you voted in the last election.

20 DR. MAKHOLM: And I'd answer.

21 MR. GARNER: I'm sure; it may come up. But what I
22 really want to know is -- you are a practising academic
23 now, aren't you?

24 DR. MAKHOLM: No.

25 MR. GARNER: You're not, okay. But I still think you
26 can still help me with this.

27 Every time I see these TFP studies on the electric and
28 gas industry, they all seem to be generated out of the same

1 school out of Wisconsin, the same graduate-type thing. I
2 want to ask you questions.

3 How widely practised are these studies that you are
4 doing outside of that school on electricity and gas, not on
5 general TFP which is done generally in economics, I know.
6 But on this stuff, it seems a lot of it comes out of that
7 school.

8 DR. MAKHOLM: There is a reason for that.

9 MR. GARNER: Okay, help me.

10 DR. MAKHOLM: And that is that what I've done here and
11 what Lowry does and what anybody else does is to create an
12 index number. Now you might think that creating index
13 numbers is sort of easy, but it's not. It's troublesome.
14 It is difficult and it consumed much of the economics
15 profession in 20th century to create national income
16 indices and so forth.

17 Some graduate work was done in Berkeley, UC Berkeley,
18 under Professor Dale Jorgenson and his various students,
19 including Christensen, who went to Wisconsin, to determine
20 how we can create an index number for capital inputs. That
21 was their basic advance. It almost won Jorgenson a Nobel
22 prize -- almost, not quite.

23 But because Christensen, his most productive student,
24 went to the University of Wisconsin, that's where I
25 encountered him. He was my major professor and he also
26 started little firm there called Christensen Associates
27 that grew doing this kind of work for government agencies,
28 and railroads, and telecom, and postal, and other areas.

1 And so the creation of index numbers and the
2 techniques for doing that reliably is a rather small field,
3 but it was centred in those two places, Berkeley and
4 Wisconsin, and then a couple of the other students went to
5 the University of British Columbia, and that's where you'll
6 find the researchers in this area. That's why it's
7 localized in these places.

8 MR. GARNER: And relatively small, it sounds like. In
9 the area of utility TFP in the States, a relatively small
10 group of, it sounds like, well known to each other people,
11 because you all know each other.

12 DR. MAKHOLM: Correct. But it would only be in North
13 America and in the U.S., because people don't regulate on
14 the basis of identifiable costs in other countries. They
15 don't even have accounting conventions in the UK after
16 twenty 20 years of privatization.

17 So it applies usefully in a certain context, and it is
18 an index number technique which developed in certain
19 defined spots.

20 MR. GARNER: Thank you. My second question, and you
21 don't need to pull it up, is with C Staff 38 where they
22 asked you some questions about the data.

23 The thing I'm trying to understand is this. As I
24 understand the dataset you use, the dataset you use is
25 predominantly -- not exclusively, but predominantly
26 electricity. It's almost all U.S. and within the
27 electricity, there is some combined utilities with gas and
28 electricity, but in that IR you explain how you couldn't

1 extrapolate those out, et cetera, and I accept all that.

2 It seems to me therefore that you are relying on a
3 hypothesis, and in this case, the hypothesis you rely on is
4 that you can extrapolate from what you've done from the
5 electricity industry to the gas industry, because we really
6 don't have much gas data in all of that data. Would that
7 be a fair statement?

8 DR. MAKHOLM: Yes.

9 MR. GARNER: How did you test that hypothesis?

10 DR. MAKHOLM: There is no testing, except to do as the
11 AUC did when it dealt with this in a generic fashion, which
12 is to look at the institutional environments, the nature of
13 the activities in a general sense, and what distributors do
14 and what defines the natures of their areas, and what
15 defines the natures of their functions.

16 And in weighing the extrapolation, as you call it,
17 against the use of datasets that are provably inconsistent
18 between province and province or state to state, in
19 performing that weighing, the AUC chose the measurable
20 consistency for index number purposes of having companies
21 from jurisdictions that is are generally indistinguishable
22 institutionally from Canadian institutions, and also
23 perform activities that are similar enough to weigh more
24 heavily in terms of their usefulness with respect to more
25 locally-derived data from various provinces, various states
26 where there is no central collection authority.

27 They weighed that and I think in their judgment they
28 got it right, and they chose that the form 1 data is a

1 uniquely useful dataset in its reach and its breadth to
2 create the kind of index numbers that they thought
3 reliable.

4 MR. GARNER: Well, I don't really know what happened
5 at the AUC. What I'm asking you really is -- I understand
6 your answer. You're saying you haven't tested that
7 hypothesis and the only thing I understand to be very
8 similar between those two industries, quite frankly, is
9 their billing concepts. They both do billing, but other
10 than that, they have a quite different infrastructure, a
11 quite different assets set, a quite different set of
12 depreciation values. They are actually quite different
13 industries, in my experience of them.

14 So what gives you some -- what gives you in doing the
15 study that you can make that extrapolation, notwithstanding
16 someone has looked at the same data and said they would do
17 it, you are doing the study. You are the one who's saying
18 I can apply this to the gas industry.

19 I am kind of looking for specifically why you think
20 that's true.

21 DR. MAKHOLM: Okay. I've worked for, either
22 individually or in groups, maybe 50 electric distributors
23 around the world and 50 gas distributors around the world,
24 more or less, in various different forms or fashions.
25 Their books, their activities -- I'm not an engineer, but I
26 see what they do and I know what they do, and my conclusion
27 mirrors that that came out of the AUC, which is that the
28 way we regulate them, the risk to which we face -- that

1 they put their capital to, the way in which we make the
2 rates, the way in which the courts defend their interests,
3 the way in which they run lines up and down city streets
4 and have trucks to follow around customers, billing,
5 metering and so forth, there is a great deal of commonality
6 between electricity distribution and gas distribution. And
7 my perspective is contrary to the one you just expressed,
8 which is that there is a whole host of differences.
9 There's not really whole host of differences.

10 Electricity is way different than gas. Electricity
11 transmission is way different than gas pipelines at the
12 interstate level. But the distribution function and how
13 these companies deal with their local franchise monopolies
14 or unfranchised monopolies, in the context of what informs
15 a study like mine, they're pretty similar.

16 MR. GARNER: But you don't make a study of that;
17 that's what you've told me. And you have no evidence to do
18 that.

19 You haven't presented anything that actually in this
20 case would provide us with that assurance that in fact they
21 are that similar that you believe they are.

22 I mean, if you do, point it out to me. I would be
23 happy to look at it. I just didn't see it.

24 DR. MAKHOLM: I have provided, I think, writings of
25 mine in this case in response to IRs about -- and I have
26 tested and delved deeply in the institutional similarities
27 that help form my opinion.

28 The fact that Northwestern Utilities' decision is the

1 same as the Hope decision in the way it underlies the
2 safety of the capital deployed for the public services.

3 I have done those things and I have studied those
4 things.

5 The idea that there is a quantitative or a T-test to
6 determine whether gas or electricity distribution comes
7 from the different populations, we don't have that ability.
8 We don't -- we don't have that --

9 MR. GARNER: That would be difficult to test with a
10 statistical test, you're saying.

11 MR. CASS: Mark, you keep asking him questions for
12 clarification. Perhaps you could just let him finish his
13 answers without interrupting him. Thank you.

14 DR. MAKHOLM: It is not a bad question. But you
15 understand that a statistical test to determine whether
16 they are the same doesn't -- we don't have that. If we had
17 such things we wouldn't be here discussing these things.
18 We have to weigh some options in terms of what works, in
19 terms of lengthening regulatory lag and having an X that
20 matters, and in those tradeoffs I agree with what most
21 recently the AUC did when it made those tradeoffs, both
22 when I was there in 2010 and what they have done
23 subsequently in 2016 and what the Massachusetts DPU has
24 accepted as November 2017, which is that my data set, which
25 is used in all those places, is a useful place to get an X,
26 despite the fact that we don't have verifiable proof that
27 these two kinds of distribution operations are the same.

28 MR. GARNER: Right. And as -- when Mr. Cass

1 interrupted there, why I was saying that is because you are
2 doing a statistical analysis and you can't test that
3 hypothesis, I'm suggesting -- and I was just saying that's
4 one of the reasons you just can't do that, right? That is
5 all I was trying to confirm.

6 DR. MAKHOLM: All right. And that's fair enough.

7 MR. GARNER: Those are my questions. Thank you.

8 MR. MILLAR: Thank you, Mr. Garner.

9 I think, given where we are, we can take the lunch
10 break, but I do want to do a time check for this panel.
11 Who -- let's start in the room. Who still has questions
12 for this panel? Dwayne, how long will you be?

13 MR. QUINN: My estimate is 15 minutes, but it may be
14 plus or minus depending on how we --

15 MR. MILLAR: That's fine --

16 MR. QUINN: -- get the answers, thanks.

17 MR. MILLAR: -- Tom?

18 MR. BRETT: Between 30 and 40 minutes --

19 MR. MILLAR: Anyone else in --

20 MR. BRETT: -- probably closer to 40.

21 MS. GIRVAN: I have a couple of questions.

22 MR. MILLAR: So five minutes. Anyone else?

23 On the line, anyone have questions? Okay. So we will
24 get to panel 3 in about an hour -- about an hour into the
25 afternoon.

26 We have to finish at four o'clock today. Are people
27 comfortable with a 45-minute lunch if that helps us get
28 through things?

1 MR. CASS: Definitely from the applicant's point of
2 view, Mike.

3 MR. MILLAR: All right. Let's come back at about
4 1:30.

5 MR. QUINN: Mr. Millar, just one point. The folks on
6 the line, as I was earlier, might be on WebEX, so they
7 might not be able to get their numbers in to you, so
8 possibly at the start we can just check in with the people
9 may have gone WebEX as opposed to phoning --

10 MR. MILLAR: We will make sure everyone has the
11 chance.

12 MR. QUINN: Okay. Thank you.

13 MR. MILLAR: Okay. 1:30. Thank you.

14 --- Luncheon recess taken at 12:43 p.m.

15 --- On resuming at 1:35 p.m.

16 MR. MILLAR: Welcome back everyone. We are back with
17 panel 4 and we will turn to you, Ms. Girvan.

18 **QUESTIONS BY MS. GIRVAN:**

19 MS. GIRVAN: Good afternoon, panel. I am Julie
20 Girvan, consultant to the Consumers Council of Canada.

21 This is just for Mr. Makholm. I am just trying to
22 understand this -- sorry?

23 I'm here. You were looking for me? Here I am.

24 That's my spot so...

25 Anyway, just at a very high level, I am trying to
26 understand exactly -- sort of summarizing your evidence and
27 this is extremely high level. So the first thing you've
28 said is -- at the beginning of your evidence when you were

1 talking generically about X factor, you said that zero X
2 factor means that the economy-wide inflation index is
3 expected to fairly track the regulated firm's price
4 inflation during the rate formula period.

5 From what I understand, you're saying that's the case
6 with respect to Union and Enbridge, correct?

7 DR. MAKHOLM: Yes, correct.

8 MS. GIRVAN: And then you are also saying that you
9 don't think a stretch factor is appropriate in this case
10 because they've been on PBR for a long time. Is that a
11 fair conclusion?

12 DR. MAKHOLM: Going back to our previous discussion
13 before lunch, they've been through a number of these
14 transitions and PBR as an institution is now old hat.

15 MS. GIRVAN: I guess my main question is: Going into
16 this merger, we're going to have a different company. It's
17 not going to be Union, it's not going to be Enbridge; it is
18 going to be a combined entity.

19 So I'm wondering how you can take what you've said and
20 apply that to a new merged entity because it is going to be
21 a different company and it is going to have different
22 opportunities for efficiencies than they've exhausted sort
23 of from the past.

24 DR. MAKHOLM: Well, to be sure, yes, and they will
25 have different opportunities. That's why there is an
26 encouragement to do this sort of thing in Ontario.

27 But the regulatory regime will not have changed, and
28 that's what the stretch factor that I define, and is

1 generally held to be the case among people like me, refers
2 to.

3 It is the regulatory regime to which you face in your
4 business of squaring your investor's expectations with your
5 consumers' interests that will not have changed.

6 Yes, the company will have amalgamated to spatially
7 separate distribution areas and that provides, as the
8 company has described, alternatives to economize and
9 benefits to consumers. But the regulatory system has
10 stayed the same.

11 MS. GIRVAN: I'm still struggling with the fact of why
12 isn't a stretch factor appropriate.

13 DR. MAKHOLM: It is a derivative of a change in a
14 regulatory regime, that's why.

15 And if the regulatory regime hasn't changed stretch,
16 defined the way I have done so, has no place.

17 MS. GIRVAN: Okay, thank you, those are my questions.

18 MR. MILLAR: Thank you, Ms. Girvan. Tom, are you
19 next?

20 **QUESTIONS BY MR. BRETT:**

21 MR. BRETT: I think so, yes. Good afternoon, panel.
22 My name is Tom Brett and I am here for the Building Owners
23 and Managers' Association. And if you are looking for me,
24 I'm down at the end here.

25 DR. MAKHOLM: Got you.

26 MR. BRETT: I was displaced because of a sign that
27 didn't work, or a machine that didn't work.

28 Just a preliminary question. You were involved with

1 the AUC -- acted for the AUC in their generic proceeding.
2 That was proceeding 566, right?

3 DR. MAKHOLM: Yes.

4 MR. BRETT: And I heard you speak, or someone speak of
5 a second AUC proceeding. We have the material -- I have
6 the material that you filed, the decision of the AUC in
7 566. Is there another decision that's been filed or was
8 there another proceeding of the AUC since that 566?

9 DR. MAKHOLM: Yes.

10 MR. BRETT: And that was the one in 2014?

11 DR. MAKHOLM: I thought it was 2016, but I may have
12 the date wrong.

13 MR. BRETT: Is that on the record, that one? Do you
14 know?

15 DR. MAKHOLM: I don't know.

16 MR. BRETT: Enbridge and Union, do you know whether
17 that's on the record?

18 MR. CASS: Tom, I'm not aware that it's on the record.

19 MR. BRETT: Would they undertake to file it, do you
20 think?

21 MR. CASS: Well, Tom, perhaps Dr. Makhholm could
22 explain a little more about the proceeding. I don't think
23 he actually participated in it, if I recall correctly. But
24 his dataset was used in it.

25 But he's better to explain that than me.

26 MR. BRETT: All right, I took you to be saying that it
27 was a reaffirmation of what took place in 2012. But, I
28 mean, I want to read it basically. I'd like to get it on

1 the record. I'd like to see the fastest way to do that.

2 DR. MAKHOLM: I was not in that case.

3 MR. BRETT: Right.

4 DR. MAKHOLM: But my dataset was used in that case.

5 MR. BRETT: Right.

6 DR. MAKHOLM: I was an independent expert in the first
7 case.

8 MR. BRETT: I understand.

9 DR. MAKHOLM: And I created a dataset that I
10 encouraged the AUC to update by itself.

11 MR. BRETT: Right.

12 DR. MAKHOLM: They didn't need me for the second case.

13 MR. BRETT: Right.

14 DR. MAKHOLM: So to the extent the air various parties
15 used my dataset, the AUC directed them to use it over my
16 time period and filed it -- basically, they made the
17 companies update my dataset for the new period in the
18 second case.

19 MR. BRETT: Now, you also mentioned earlier about a
20 restarting, a restarting in Alberta about performance-based
21 ratemaking. Are you suggesting that prior to 2012, Alberta
22 was involved in performance-based ratemaking -- or did I
23 not hear you correctly?

24 DR. MAKHOLM: You heard directly. In the 1999-2000
25 period when Ontario was investigating the application of I
26 minus X regulation here, so was Alberta, and for one
27 company which was called at that time UtiliCorp Networks
28 Canada; now it's Fortis Alberta. They commissioned me to a

1 TFP study in that first initiative.

2 But for reasons that I don't know particularly well,
3 the enthusiasm for that kind of regulatory practice left
4 the province, and the companies did not pursue it.

5 It came back again in 2009. In 2010, when a new
6 commission led by Chairman Willie Grieve, who had had a
7 useful experience with I minus X regulation in the telecom
8 industry, decided it was a useful thing to restart in
9 Alberta. And that's where that restarted initiative came
10 from.

11 MR. BRETT: Okay. And there was an EnMax case in
12 2009, as I understand it, that employed PBR, right?

13 DR. MAKHOLM: Yes.

14 MR. BRETT: When you prepared your materials for this
15 case, did you consider any other Canadian provinces that
16 were involved in PBR regimes, or just Ontario -- well,
17 Ontario, is what we're talking about, but in addition in to
18 Alberta? Or was it just Alberta?

19 DR. MAKHOLM: Just Alberta. I am familiar, to a
20 certain extent, not firsthand, of what goes on in British
21 Columbia. But I was involved, and centrally involved in
22 Alberta.

23 MR. BRETT: And the reason you didn't look at British
24 Columbia in detail was what?

25 DR. MAKHOLM: I wasn't hired to do so.

26 MR. BRETT: I see. Part of your mandate was
27 explicitly to look at Alberta.

28 DR. MAKHOLM: I was hired as an independent expert by

1 the AUC.

2 MR. BRETT: Right, but -- I see. And in this
3 particular instance here, I was -- actually, I'm sorry I
4 was a little bit vague. I was talking about this retainer
5 from Enbridge.

6 When you received this retainer from Enbridge, what
7 you've told me is you did you not examine the experience in
8 B.C. in any detail. And my question to you is why not?

9 DR. MAKHOLM: I wasn't intimately familiar with it. I
10 had no first-hand knowledge of it, and the experience that
11 I had the first-hand knowledge of dominated, that is
12 Alberta.

13 MR. BRETT: Okay. Now, to your knowledge -- I think
14 you may have answered this. Are in there any other
15 Canadian jurisdictions that employ PBR, to your knowledge,
16 other than Ontario, Alberta, and British Columbia?

17 DR. MAKHOLM: My understanding is that with this --
18 the kind of complexity that is being demonstrated in this
19 proceeding and that I have experience with in Alberta, not
20 to any extent like that, no.

21 MR. BRETT: Okay, thank you. Now, in the U.S., you've
22 talked a bit about the...

23 DR. MAKHOLM: Except for Quebec. They have done some
24 of these -- I don't necessarily -- I had to clarify,
25 because I know Quebec has done some I minus X regulation.
26 As far as I know it hasn't gotten to this level of
27 development.

28 MR. BRETT: And do you know offhand whether B.C. --

1 the B.C. Commission has imposed stretch factors in any of
2 their cases?

3 DR. MAKHOLM: I don't know firsthand.

4 MR. BRETT: You don't know. Okay.

5 In the United States, the -- you mentioned in your
6 material that there were four states, California, Maine,
7 New York, and Massachusetts, that employ or have employed I
8 minus X or RPI minus X models, performance-based rate-
9 making. Are they still doing that, to your knowledge?

10 DR. MAKHOLM: It has ebbed and flowed. It ebbed in
11 Massachusetts and flowed back in 2017 with the -- a case of
12 Eversource in Massachusetts. I don't know the current
13 state in Maine. It may have ebbed in Maine. And I also
14 don't know the current state in California.

15 MR. BRETT: And what about New York?

16 DR. MAKHOLM: As far as I know, it is not a high-
17 priority event for the companies in New York.

18 MR. BRETT: And are there any other American states
19 that use PBR at the moment, to your knowledge?

20 DR. MAKHOLM: At the moment for energy utilities, I do
21 not know.

22 MR. BRETT: You do not know.

23 So of those states that you spoke of, and to your
24 knowledge would they have typically had positive X factors?

25 DR. MAKHOLM: It depends on the time period. For the
26 last X factor approved in Massachusetts for Eversource was
27 the negative 1.3, not positive. Going back in terms of the
28 ten years before, I think by and large they were positive

1 X-factors.

2 MR. BRETT: What about stretch factors? Did they
3 employ stretch factors?

4 DR. MAKHOLM: In some fashion they employed stretch
5 factors, consistent with the imposition of a new regime,
6 yes.

7 MR. BRETT: So in your sample that you are using of
8 U.S. companies that you are working with, how many of them
9 would have PBR regimes at the present time? It doesn't
10 sound like very many.

11 DR. MAKHOLM: I think that's correct.

12 MR. BRETT: And why is that? Are the regimes
13 primarily cost of service?

14 DR. MAKHOLM: Yes.

15 MR. BRETT: And why haven't they moved -- more of them
16 moved to PBR? I guess, to be fair, you did explain that
17 the British system was in bad odour, and -- but beyond that
18 -- and I don't need to get a, you know, a long
19 dissertation, but I would appreciate your sense of why only
20 a few have stuck with it or adopted it in the first
21 instance and then stuck with it?

22 DR. MAKHOLM: My opinion, briefly stated, is that the
23 States have pursued I minus X regulation with the most
24 vigour, had preceded it by doing the same in the
25 telecommunications industry --

26 MR. BRETT: Ahh.

27 DR. MAKHOLM: -- where they found high X-factors and
28 they used it as a bridge to competition in that industry.

1 Certainly that was true for California and Massachusetts,
2 with which I am personally familiar.

3 Many of the other states never picked it up, because
4 the methods they had for doing cost-of-service regulation
5 were streamlined and regular, more so than in a typical
6 Canadian jurisdiction which, even though it follows the
7 same general -- same -- based on the same general
8 foundation for regulatory purposes, may not have had the
9 same kind of experience or regularity in the way base rate
10 cases were prosecuted.

11 MR. BRETT: And in the case in the U.S., maybe just as
12 an aside, a lot of them still use historical costs rather
13 than forecast, rather than --

14 DR. MAKHOLM: For the most part they all do. Some of
15 them have some portion of a forecast test year. New York
16 has a fully forecast test year, but it is not so much a
17 forecast as it is a known and measurable movement in a
18 historical trend, not a forecast as such.

19 MR. BRETT: So there are differences in the regulatory
20 regimes between the two countries?

21 DR. MAKHOLM: Yes, in terms of the measurement of the
22 test year, but there is nothing that relates to a long-term
23 forecast of costs or benchmarking or such things, because I
24 think as I mentioned in my report they don't meet the
25 standard of evidence required in the prosecution of rate
26 cases under the law.

27 MR. BRETT: Okay. Now, I'd like you to turn up --
28 well, let me ask just one more sort of topological question

1 if I can. In the United States you have investor-owned
2 utilities, and I guess in your sample you worked with, were
3 they all privately investor-owned utilities?

4 DR. MAKHOLM: Or population, for that matter.

5 MR. BRETT: Or population.

6 DR. MAKHOLM: Yes, they were all investor-owned
7 companies.

8 MR. BRETT: Now, in the United States you have -- many
9 utilities are in public ownership, as I understand it, but
10 they are -- would it be fair to say they are either rural
11 electric co-ops on the electric side, two or three major
12 federally-owned entities like TBA and BPA on the electric
13 side, some municipally-owned electric utilities, such as
14 the City of Austin, for example, and the gas side I'm not
15 so sure. On the gas side my sense is that almost
16 everything is investor-owned, but I take it -- my
17 understanding is there are some municipalities that own gas
18 companies or have gas divisions as part of their municipal
19 structure, Philadelphia, for an example.

20 DR. MAKHOLM: Yes.

21 MR. BRETT: Are there many?

22 DR. MAKHOLM: No.

23 MR. BRETT: How many would you think there would be in
24 the U.S.?

25 DR. MAKHOLM: No more than a dozen, but I -- that's a
26 guess. I know -- I have some personal experience with
27 some, like the Philadelphia Gas Works or the City of
28 Pittsburgh Gas Works, but I have never endeavoured to count

1 them.

2 MR. BRETT: Right. Okay. Just to follow on something
3 that Ms. Girvan was speaking to you about, could you have
4 someone give you yesterday's transcript and turn up page
5 181, please? Maybe we could get that on the screen, if
6 possible.

7 Okay. And I want you to -- there is a Mr. Rietdyk --
8 Middick (sic), who testified yesterday, and Mr. Culbert, he
9 is a vice-president of what, construction and engineering,
10 for either Union or Enbridge?

11 MR. CULBERT: He's at Union. It's --

12 MR. BRETT: And what's his job there?

13 MR. KITCHEN: He is vice-president of engineering,
14 construction, and there's probably one more thing.
15 Engineering, construction.

16 MR. BRETT: Okay. Now --

17 MR. KITCHEN: And outside management. and his name is
18 pronounced Rietdyk.

19 MR. BRETT: Rietdyk. Okay. That's helpful. Thank
20 you.

21 Now, I just want to call your attention to something
22 that he said in answering a question. He said:

23 "You know, there are a number of us who have long
24 histories with both Union and EGD over the past
25 15 to 20 years."

26 I actually share that with him.

27 "We work very hard to drive productivity
28 improvements and keep rates as low as possible

1 while maintaining our profitability."

2 And in the course of that -- and this was the part I'd
3 like you to hone in on -- what we see right now is
4 diminishing returns on those productivity improvement
5 efforts.

6 And then he goes on to say:

7 "If you take a look at everything we've done over
8 the past, we are really starting to run out of
9 ideas individually on things to do. And this
10 framework..."

11 He's talking here of the framework that we are -- that
12 utilities are now proposing.

13 "...affords us the opportunity to -- the next
14 best chance to drive a step change", emphasize
15 step change, "in productivity improvements that
16 otherwise wouldn't be available to us."

17 Now, looking at that, would you give me your -- is it
18 not the case that you could consider the step change that
19 he is speaking about as a transition, in your terms?

20 In other words, the regime that's being proposed, the
21 regulatory regime that's being proposed is vastly different
22 from the previous experience of the two utilities.

23 The two utilities had five-year-performance. One of
24 them had a five-year PBA program, as you know, Union. One
25 of them had a five-year custom IR, Enbridge.

26 What you've now got is a merger regime which is saying
27 for the next ten years, you can spend some capital on
28 implementing the merger of these firms and you can keep all

1 of the savings for ten years.

2 Does that not strike you as getting pretty close to a
3 transition that you were talking about earlier?

4 DR. MAKHOLM: Not to me, no.

5 MR. BRETT: Why not?

6 DR. MAKHOLM: First of all, they can't keep everything
7 because I know that there's an earnings sharing...

8 MR. BRETT: Sorry to interrupt. There is an earnings
9 sharing, but it comes into play if the ROE has gone up 300
10 basis points. That's an earnings sharing that you'd have to
11 look a long time back in the history of ROEs in this
12 province to see that come into play. But anyway --

13 DR. MAKHOLM: Your question is a bit like the question
14 that I got from Ms. Girvan, which is that this is a change
15 of regime.

16 And as I answered to her, as far as regulation is
17 concerned, for my purposes, the answer is no.

18 MR. BRETT: Well, what I don't get is you, in your
19 earlier discussions today, when you talked about what a
20 transition was, you seemed to me to be describing a fairly
21 elastic concept. You talked about individual
22 circumstances, what surrounds the context, the history.

23 It's not -- whether something's a transition or not is
24 not a -- didn't seem to me to be a very bright line. It is
25 a more subtle concept than that. I'm suggesting to you
26 that these two utilities are -- what Reitdyk is reflecting
27 here is "Hey, we have a new start here. We have a new
28 start because we somehow think -- if -- I don't want -- if

1 we can persuade the Board to allow us to adopt what they
2 adopted for electricity and the gas industry, if we can do
3 that, we've got a whole new shot here at profitability and
4 this is a new regime. This is a second -- this is a second
5 breath for us. That's what he seems to be saying.

6 MR. KITCHEN: Mr. Brett, I disagree with how you've
7 interpreted Mr. Reitdyk's comments.

8 First of all, what he was talking about is that in the
9 amalgamation of the two utilities, there are savings that
10 we can achieve, but only savings that we can achieve
11 through fairly significant investment. And that
12 significant investment will take place over the deferred
13 rebasing term and the benefits will essentially accrue to
14 the shareholder to compensate them for investing in those
15 benefits.

16 What he wasn't saying is that this is somehow a new
17 regime, a new regulatory regime that would become as a
18 result of amalgamation.

19 MR. BRETT: But it actually -- would it not be a new
20 regulatory regime for the gas industry? And let me -- let
21 me couple that with a comment, or with a further question.
22 What Reitdyk is saying is this afford us a new opportunity,
23 the next best chance to drive a step change in productivity
24 improvements that otherwise wouldn't be available to us.

25 And so it seems to me that he is saying that it's a
26 new day here for us, if we can persuade the Board to go
27 along with this.

28 MR. KITCHEN: What he was saying is there is a step

1 change for the utilities because as stand-alone utilities
2 we don't have the same opportunities that we do if we
3 amalgamate.

4 MR. BRETT: Fair enough, but that's just what I'm
5 saying. That's what I'm asking Dr. Makholm about.

6 You have a new range of opportunities and that ought
7 to justify -- or it seems to me, I ask him whether that
8 wouldn't justify using his own criteria of this distinction
9 between transition and gradual, constant flow, if you like,
10 if this wouldn't justify -- if this wouldn't meet the test.

11 DR. MAKHOLM: I have two responses, if I could. One
12 is to say I answered that exact question that I put to
13 myself on Q-and-A 24 in my testimony. I said, "What about
14 the merger of EGD and Union, isn't that a transition," in
15 quotes, "that conceptually could lead to the consideration
16 of a stretch factor."

17 And I went on at length over the course of the next
18 page or so to describe why not, why my answer was no in
19 that instance.

20 Returning to a prior question of yours, Mr. Brett, you
21 had said that this transition bit seems to be a bit vague
22 and nuanced, not aligned; you said not a bright line. And I
23 would suggest that that's not so because examining the
24 transcripts and the proceedings in Alberta, that commission
25 treated it as a bright line. And unless they could find a
26 transitional regulatory regime element, they didn't have
27 the basis for the stretch factor for the second period.

28 They realized in their first plan it was a new kind of

1 restarted regime in the way we discussed, and they had a
2 stretch factor associated with that.

3 In the second regime, they also had a stretch factor,
4 but because they changed something. They changed the
5 nature of the capital formula to include incentive
6 activities in the capital formula, and they said so. And
7 they said that the reason for their stretch factor was
8 exactly that.

9 So for them, in the justification for their decision,
10 they do treat it like a bright line, and I do, too.

11 MR. BRETT: That was the 216 case in Alberta that you
12 are referring to now, is it?

13 DR. MAKHOLM: Yes.

14 MR. BRETT: Now, if I could ask you to turn up page
15 13.

16 DR. MAKHOLM: Of?

17 MR. KITCHEN: Mr. Brett, page 13 of?

18 MR. BRETT: Of the testimony, B tab 2, page...

19 MR. KITCHEN: Of our original evidence?

20 MR. BRETT: Yes, of your evidence, of Dr. Makhholm's
21 evidence. It is actually page 15, not 13. Page 15.

22 Now I want to ask you a bit about this. Are you --
23 are you aware of the details of the Ontario Electricity
24 Act?

25 DR. MAKHOLM: Very generally. I haven't read it
26 lately.

27 MR. BRETT: Would you be aware, for example, that
28 under that act, the municipal utilities in Ontario are

1 required to be incorporated under the Canadian Business
2 Corporations statute, which is the same statute that
3 commercial corporations are incorporated under --

4 DR. MAKHOLM: I'm not familiar.

5 MR. BRETT: -- under the Canadian Corporations Act or
6 the Ontario Business Corporations Act, which are virtually
7 the same. Were you aware of that?

8 DR. MAKHOLM: No.

9 MR. BRETT: Were you aware of the fact that these
10 utilities were given a mandate to act as commercial
11 corporations, in the sense that they were expected to earn
12 a profit, to pay a dividend to their shareholder, to act in
13 every other respect really as a normal corporation, a
14 normal business corporation; were you aware of that?

15 DR. MAKHOLM: That would seem to flow from the last
16 statement you made. It sounds like it makes sense.

17 MR. BRETT: Okay. What you have said at page 15, as I
18 understand it, is you were reconciling your position on the
19 stretch factor. As I understand your statement, your
20 position -- and correct me if I'm wrong, and I'll ask you
21 to confirm this -- you were saying here that a stretch
22 factor may make sense in public corporations, but it
23 doesn't make sense in investor-owned corporations, and so
24 you proceeded from there to reason that it was okay for
25 Ontario to apply stretch factors of 2.2.4 and .6 to their
26 utilities and, indeed, this was not a mistake; you thought
27 utility did -- the Board did this with very good reasons,
28 with which you agreed, but it seems to me you're -- so you

1 are trying to -- well, I won't -- I won't -- let me put it
2 just this way: Why do you distinguish, given what I have
3 just asked you. And given what I've described to you as
4 the nature of the Ontario system with the 70 electric
5 utilities owned by municipalities, why do you make a
6 distinction between publicly owned entities of the sort
7 I've just described? Not American public-owned entities,
8 which are co-ops, or people-owned by the federal
9 government, which doesn't save money on anything. Why do
10 you muddy those waters that way? Not muddy the waters; why
11 do you draw that distinction? That seems me to be an
12 American distinction more than a Canadian distinction. In
13 any event, why do you draw it?

14 DR. MAKHOLM: I appreciate the question, but I don't
15 agree.

16 There are plenty of municipal distribution arms of
17 utilities that look just like the municipal distributors in
18 Ontario, and just because the law in Ontario says that they
19 should act like companies, it means nothing with respect to
20 the sources of capital and the way they have to deal with
21 the capital markets.

22 Municipal utilities don't go to Wall Street to get
23 their funding; they go to the municipality for funding, and
24 that --

25 MR. BRETT: They go to Bay Street to borrow it.

26 DR. MAKHOLM: That means everything. The thing that's
27 most distinguishing about investor-owned utilities is they
28 have to have credit all the time in order to make the

1 investments they need to make in order to serve the public.

2 That connection between investor-owned companies and
3 the capital markets is distinctly investor-owned territory.
4 It does not apply to municipal utilities or state-owned
5 utilities or anything else that goes to a different source
6 of capital funding, despite what the law says.

7 But let's get back to the other part of your question,
8 because you asked a multiple question, with respect to
9 muddying waters --

10 MR. BRETT: On that part, or do you want to finish --
11 you finish up --

12 DR. MAKHOLM: No, let me finish. I don't want to
13 delay things, but I think -- you said page 15. I think we
14 only went to page 13. I think you were originally right.
15 You were talking about page 13.

16 MR. BRETT: I can't see very well here. It is 13 --

17 DR. MAKHOLM: And as we -- as I talked about this
18 morning, I think it was a misuse -- a terminological misuse
19 to use stretch factor for two entirely different purposes.

20 The way in which stretch factor has been applied by
21 consensus amongst the experts in the field and is
22 recognized by the AUC has to do with a transitional
23 device, as I talked about with Ms. Girvan.

24 The way in which stretch has been used for the 70
25 municipal distributors in the electricity business that the
26 OEB has to oversee is a statistical econometric
27 benchmarking regime where companies are sorted out
28 according to the model that's maintained by PEG, and

1 separated according to their measured areas of
2 productivity.

3 Nothing like that looks like what I've done here or
4 what the various consultants, including PEG, did in
5 Alberta. That is a different pursuit with different kinds
6 of data, with different practices and different outcomes.
7 They shouldn't have called it a stretch factor. They
8 should have called it something else, and we wouldn't have
9 this confusion.

10 MR. BRETT: Let me ask you this then: Are you aware
11 that some of these municipally owned utilities in Ontario
12 regularly access the capital debt markets? Are you aware
13 of that? They raise money on Bay Street with bonds,
14 debentures, and the like.

15 DR. MAKHOLM: I'm well-aware of municipal bonds.

16 MR. BRETT: You're aware, so that you -- it's not
17 correct to say, is it, that they don't have any involvement
18 with the capital markets? They do have involvement with
19 the capital markets.

20 DR. MAKHOLM: They issue bonds, yes, municipal
21 utilities all over the country, your country and mine,
22 issue bonds, but they don't go to the capital markets for
23 equity, and the -- the reason why the payment of interest
24 on bonds is something that no one ever hires an outside
25 expert to do because it is so elementary is that there is
26 no contention involved. The contention surrounding
27 investor-owned companies has to do with the return on
28 equity, and how you pay equity investors for devoting

1 capital to public services. That's where the difference
2 lies. I appreciate your pointing that out.

3 MR. BRETT: The -- let me just -- I sort of lost my
4 trend here. Sorry, you -- what was your second part of
5 your response? Your first part was about capital markets;
6 what was the second point you went on to make? That's why
7 I wanted to ask you right away, because I have a -- I think
8 I've missed -- let me just -- let me pass over it --

9 DR. MAKHOLM: I got up earlier than did you this
10 morning. I can't remember.

11 MR. BRETT: You might have -- yeah, the -- I know what
12 I was going to ask you, and I suppose I'm pointing -- this
13 is probably a counter-productive question, because you are
14 going to go and read this and then come back in the
15 argument and deal with what I say, but are you aware of the
16 fact that in British Columbia in the most recent Fortis Gas
17 case that was decided about two years ago, that the BCUC
18 did -- they did place a stretch factor as part of their
19 decision and an X-factor, and in B.C.'s case, as you know,
20 they have been on PBR for many years, perhaps not quite as
21 long as Ontario, but for many years. There wouldn't have
22 been anything, as far as I can see, like a transition in
23 that case.

24 If I can just add a slight caveat -- not a caveat, a
25 slight side point, you seem to be basing an awful lot of
26 your argument here or your evidence on one jurisdiction, on
27 Alberta. I think I can understand that, because you were a
28 key player there, and you were asked by the regulator to

1 set things out. You weren't -- you weren't, shall we say,
2 representing a specific proponent. Nonetheless --

3 DR. MAKHOLM: Any proponent.

4 MR. BRETT: Hey?

5 DR. MAKHOLM: I wasn't representing any proponent.

6 MR. BRETT: I agree.

7 DR. MAKHOLM: And it was a generic case.

8 MR. BRETT: Well, that's what I said, but I'm saying
9 that you seem to be placing an awful lot of weight on that
10 case, and yet you haven't looked at B.C., where they did
11 something quite different.

12 DR. MAKHOLM: The reason I place weight on that case
13 is not just because I was in it, although that helps, not
14 just because on every other main parameters of how to
15 structure an I minus X plan the AUC took my
16 recommendations, which helps too; but that it was the most
17 fully litigated, most completely argued I minus X case ever
18 in North America. I was on the witness stand for three-
19 and-a-half days. And the other witnesses were similarly
20 subject to long cross-examinations from numbers of parties,
21 and I think that that revitalizing and reinvigorating I
22 minus X in that province was done for a purpose. And the
23 record in that case is a splendid record, and it allowed
24 the AUC to be able to take the pulse of the experts in the
25 field and name certain accepted principles, like the
26 stretch factor.

27 I can't explain why BCUC did what it did, but I know
28 exactly why the AUC did what it did, and I would support

1 that as indicative of the generally accepted purpose of a
2 stretch factor.

3 MR. BRETT: I think I'm over my time, am I not, or am
4 I? I think -- so I am aware of that, and I just am going
5 to look quickly and see if there is anything here that I've
6 missed that is important. There are lots of things that I
7 miss, but I always judge the time wrong. I think there is
8 nothing here that's that important to pursue. Thank you
9 very much. Those are my questions.

10 MR. MILLAR: Thank you, Mr. Brett. Anyone else for
11 panel 4? You, Dwayne? I'm sorry, yes.

12 **QUESTIONS BY MR. QUINN:**

13 MR. QUINN: I raised my hand higher.

14 Thank you, Mr. Millar. Good afternoon, panel.

15 As I mentioned earlier, Dr. Makhholm, my name is Dwayne
16 Quinn, and I represent the Federation of Rental-housing
17 Providers of Ontario. I know that some of my colleagues
18 know an awful lot more about this stuff than I, but I don't
19 know too much about it so I'm asking you keep things
20 simple. I'm an engineer quite normally working for
21 municipal utilities. So that maybe gives you some of my
22 background to help you with -- if you can keep the answer
23 to a fairly simple level.

24 My understanding is the data that you have used in
25 Alberta that is imported in this proceeding, you've looked
26 at productivity for electric and combined electric and
27 utilities; single individual utilities and their
28 productivity aggregated into a big pool of data. Do I have

1 that right?

2 DR. MAKHOLM: Their productivity growth, the change
3 from year to year.

4 MS. GRICE: I'll continue to use the word growth, to
5 keep this in the same vernacular.

6 My question is along the lines of Ms. Girvan's, but I
7 am looking at that time somewhat differently. Have you
8 studied utilities that are going through a merger process
9 to see if there is a different result in total productivity
10 growth for the combined utilities versus what they were as
11 individuals?

12 DR. MAKHOLM: No.

13 MR. QUINN: You haven't studied that?

14 DR. MAKHOLM: No.

15 MR. QUINN: So if that's the case, and we're in this
16 proceeding with clearly two utilities who had historic
17 growth, but now are going to be merging, how is your work
18 then directly applicable without any kind of adjustment to
19 their situation?

20 DR. MAKHOLM: Well, look at it this way: We are trying
21 to discern what an industry productivity growth level is
22 over time.

23 And we know generally -- we all know because we've
24 been around and we've looked at companies, that there has
25 been a combination of companies, electrical utilities as
26 measured by this dataset, over the course of time.

27 A number of them have combined. The industry
28 productivity numbers do reflect that general nature of the

1 activity.

2 I had 72 companies in 2010, and I have 65 companies
3 now.

4 There are a number of reasons why companies have done
5 that; restriction on combining are lessened, foreign
6 investment in American companies, Canadian and U.S.
7 companies, have -- has been a bigger factor. But there have
8 been noteworthy combinations in companies that were once
9 separate and are now combined.

10 Therefore, the productivity target that's out there in
11 the world that we are trying to discern with the
12 measurement, the data that we've got, does reflect the
13 productivity associated with a combination of companies.
14 It's not separate from that; it is imbued and embedded in
15 the data that we are using.

16 MR. KITCHEN: I'd like to add one thing. I think one
17 of the things that I'm seeing is there seems to be a -- I
18 don't know if it's confusion or if it's a misunderstanding,
19 but by are applying to amalgamate under that MAADs policy
20 and part of that policy is the choice of a ten-year
21 deferred rebasing period under an earnings sharing
22 mechanism.

23 And over that ten-year period, the expectation is that
24 we will make investments in order to provide savings.

25 That's the -- the productivity that we are going to
26 achieve, that productivity as a result of the synergies
27 goes to pay off those investments and ratepayers ultimately
28 get the benefit of it.

1 MR. QUINN: I think I understand that partly, Mr.
2 Kitchen, and we can debate during the hearing when the
3 ratepayers will get some of the benefit.

4 But going back to what I understood Dr. Makhholm to say
5 regarding -- you had 72, and it is now 65; do I have the
6 numbers right?

7 DR. MAKHOLM: I think that is right.

8 MR. QUINN: You had 72 utilities and now there are 65,
9 so there were 7 utilities that were somehow absorbed,
10 amalgamated, or brought out in some way, shape or form.

11 DR. MAKHOLM: In some fashion. Some were there and
12 some weren't -- yes.

13 MR. QUINN: Has anyone asked to you study those
14 utilities and the subsequent company that they became part
15 of, to look at their productivity before and after?

16 DR. MAKHOLM: I'm not aware that any scholar -- not
17 someone stuck in the middle of a contested proceeding with
18 an interest at stake, but somebody who is disinterested who
19 is doing this for the purpose of scholarship, has ever done
20 such a thing in a way that's credible.

21 And it goes back to what I was saying at the
22 beginning. The data on individual companies is notoriously
23 unstable. You can view this by looking at the data tables
24 in the back my thesis, which is on the record because I've
25 provided it, and you will see from year to year the data
26 goes up and down as people report data maybe in December,
27 maybe in January. There are notoriously unstable aspects
28 of particular companies that only are solvable by

1 satisfying large averages, which is why we took the largest
2 dataset, the most companies in our population over the
3 longest period because that is the best way to tamp down
4 the individual volatility of individual company data.

5 And it is for that reason, given that the data that we
6 isn't perfect, it is good enough for a productivity growth
7 study. But as far as I've ever seen in terms of
8 scholarship and the use of these data, it is not good
9 enough to discern the effects of mergers as such, because
10 every merged company is unique. They are idiosyncratic and
11 how you would pick apart that effect from others in a
12 scholarly sense, not in a contested proceeding sense, is
13 something I've never seen done.

14 MR. QUINN: You continue to use the scholarly sense,
15 and I respect that you have a vast knowledge of what's out
16 there. But in where we are, in a regulatory context, has
17 there ever -- to your knowledge, has there been a
18 submission of some evidence, some data that looked at
19 productivity before and after the merger in a way that
20 assisted the regulator with establishing bounds between the
21 investor and the customer?

22 DR. MAKHOLM: No.

23 MR. QUINN: You are not aware of any proceeding that
24 had that type of data or evidence?

25 DR. MAKHOLM: That's correct.

26 MR. QUINN: Okay. So in this case here, and Mr.
27 Kitchen laid out what their proposal and their application
28 to this Board is under a policy, we saw the Board's

1 decision on the issues list. The Board has discretion as
2 to what would ultimately be approved for these utilities.

3 So if the Board were to order the utilities to develop
4 a custom IR construct for setting rates for the transition,
5 would your work on productivity be an appropriate starting
6 point for expected productivity of the two utilities
7 becoming one?

8 DR. MAKHOLM: I don't know. I mean, the parameters of
9 what the -- the Board has great power to do various things
10 within limits, but I don't know. It would depend. I just
11 don't -- that is too general a question for me to respond
12 to.

13 MR. CULBERT: Dwayne, if I might jump in? I thought I
14 heard you say if the Board ordered to us file a custom IR;
15 is that what your question was?

16 MR. QUINN: I am just trying to create a hypothetical,
17 Mr. Culbert, in terms of trying to say -- to try and
18 understand Dr. Makholm's opinion on the applicability of
19 his productivity study to the nature of what is currently
20 occurring with these -- with your utilities.

21 MR. CULBERT: But was your question if the Board
22 ordered us to file a custom IR application?

23 MR. QUINN: I used that as a hypothetical, yes.

24 MR. CULBERT: Okay, I was just wondering. The Board
25 can't order us to file a custom IR application.

26 MR. QUINN: In Dr. Makholm's words, they have great
27 discretion. We don't know where it's going. I was just
28 using that as a hypothetical.

1 I think I've exhausted my ability to converse with our
2 expert witness. Thank you for your time and your
3 indulgence.

4 MR. MILLAR: Thank you, Mr. Quinn. Anything more for
5 panel 4? Okay, thank you very much.

6 Anyone on the phone? Just double-checking. Okay,
7 thank you very much, panel. That's been very helpful.

8 We are going to take a short break because we have to
9 get the new panel up, and we need to get the names and the
10 order and everything. So let's take our 15 minutes
11 approximately now, get the new panel up, and I think -- did
12 Kitchener want to go first with panel 3?

13 Okay, we'll start with Kitchener. Thank you.

14 --- Recess taken at 2:25 p.m.

15 --- On resuming at 2:40 p.m.

16 MR. MILLAR: If I could ask everyone to take your
17 seats we will get started again.

18 We are into the home stretch for the day. It has
19 really warmed up, so I do invite people to take off their
20 coats if that helps.

21 We need to finish by about 4:00 today, so I ask people
22 to keep that in mind, and with that, Mr. Cass, perhaps you
23 could introduce or have the panel introduce themselves.

24 **ENBRIDGE GAS DISTRIBUTION INC./UNION GAS LIMITED -**

25 **PANEL 2**

26 **Mark Kitchen**

27 **Kevin Culbert**

28 **Dave Charleson**

1 **Jim Redford**

2 **Anton Kacicnik**

3 **Amy Mikhaila**

4 **Wendy Zelond**

5 MR. CASS: Yes, thank you, Mike. So as everyone will
6 see, we have three witnesses who have testified before,
7 Mark Kitchen, Kevin Culbert, Dave Charleson.

8 Perhaps the other four witnesses could introduce
9 themselves, just name, position, and whether Enbridge or
10 Union. Thank you.

11 MR. REDFORD: I'll go first. My name is Jim Redford.
12 I am the vice-president of business development, storage,
13 and transmission for Union Gas Limited.

14 MR. KACICNIK: I am Anton Kacicnik. I am manager of
15 rates with Enbridge Gas Distribution.

16 MS. MIKHAILA: Hi, Amy Mikhaila, manager of rates and
17 pricing at Union Gas.

18 MS. ZELOND: Hello, I'm Wendy Zelond. I'm the vice-
19 president... I'll try again. Hi, my name is Wendy Zelond.
20 I'm the vice-president of finance for both Enbridge Gas
21 Distribution and Union Gas.

22 MR. CASS: Thank you, Mike. So the witnesses are
23 ready for questions.

24 MR. MILLAR: Thank you, Mr. Cass and witnesses.

25 I believe we were going to start with Kitchener.

26 **QUESTIONS BY MR. ST. LOUIS:**

27 MR. ST. LOUIS: Hello, my name is Greg St. Louis from
28 Kitchener Utilities. I would like to first speak to

1 Kitchener Utilities, the IR number 1.

2 So in this response, Kitchener's design day is 2.51
3 cubic metres, which is higher than our contract demand of
4 2.35 million cubic metres; why is that? Can you provide
5 that information?

6 MS. MIKHAILA: The design day demand that is shown
7 there as 2.5 million M cubes a day is the design day demand
8 that was used for our system planning in 2013 for purposes
9 of our cost allocation study, and it's different than the
10 contract demand parameter Kitchener has negotiated for
11 billing purposes.

12 MR. ST. LOUIS: So is that typically higher than the
13 contract demand day then as it is with Kitchener Utilities?
14 Is that typical with other rate classes?

15 MS. MIKHAILA: The design day demand of a customer
16 compared to their contract demand is different in, I'd say
17 virtually almost every case.

18 MR. ST. LOUIS: Is it higher, typically higher,
19 though?

20 MS. MIKHAILA: I can't speak to that.

21 MR. ST. LOUIS: Can you take an undertaking to look
22 into that?

23 MS. MIKHAILA: Yes, I can.

24 MR. ST. LOUIS: Thank you.

25 MR. MILLAR: It's JT2.6.

26 **UNDERTAKING NO. JT2.6: TO ADVISE IF THE DESIGN DAY**
27 **DEMAND IS TYPICALLY HIGHER THAN THE CONTRACT DEMAND**
28 **DAY THEN AS IT IS WITH KITCHENER UTILITIES.**

1 MS. CHATTERJEE: Hi, this is Jaya Chatterjee...

2 MR. MILLAR: Your microphones are connected, so just
3 turn it on once.

4 MS. CHATTERJEE: Okay. Jaya Chatterjee, City of
5 Kitchener.

6 Can you confirm the last contract design day demand
7 change from Kitchener? When was it changed 2.35?

8 MS. MIKHAILA: The contract demand, when it was last
9 changed?

10 MS. CHATTERJEE: Yes.

11 MS. MIKHAILA: I don't have that information.

12 MS. CHATTERJEE: Can you please take it as an
13 undertaking?

14 MS. MIKHAILA: Yes, I will.

15 MS. CHATTERJEE: And you mentioned that 2013 system,
16 design day planning was as 2.5. When was it -- when was
17 the application information kind of gotten together for
18 2013 rate case?

19 MS. MIKHAILA: The 2.511 million M cubed per day was
20 from our winter of 2010/2011 plan.

21 MR. MILLAR: I just want to make sure an undertaking
22 was not missed there.

23 Mr. Cass, I'm easy. we could wind that up into JT2.6.
24 Is that -- so you will answer both those questions in that
25 undertaking response?

26 MR. CASS: I think that makes sense, yes.

27 MR. MILLAR: Okay. Thank you.

28 Sorry, go ahead.

1 MR. ST. LOUIS: So under item 1D of that IR it states
2 that design day demand used for the cost allocation
3 purposes based on Union's system design and determined
4 using regression analysis of customer's actual metered
5 usage. How many years of actual metered usage is used?

6 MS. MIKHAILA: I don't know that information. We used
7 information prepared by our system planning department for
8 purposes of cost allocations. I do not have that.

9 MR. ST. LOUIS: Could you prepare an undertaking with
10 that and the corresponding heating degree days?

11 MR. CASS: Sorry, I don't mean to be difficult, but
12 I'm just not understanding what these questions have to do
13 with the case that's before the Board. Is it possible that
14 you could shed any light on what -- the purpose of seeking
15 this information?

16 MR. ST. LOUIS: So in terms of the rate base over a
17 ten-year period or weighting ten years, then Kitchener
18 Utilities would not have an opportunity to review the cost
19 associated with our rates set currently.

20 MR. MILLAR: So are you prepared to take that
21 undertaking or...

22 MR. KITCHEN: Could you actually repeat the question
23 to see what we're exactly undertaking to do?

24 MR. ST. LOUIS: How many years of data is actually
25 metered that you've -- for your calculation? Basically I'm
26 trying to figure out how you determine your calculation
27 using how many years of data.

28 MR. KITCHEN: We can provide that.

1 MR. MILLAR: That will be JT2.7.

2 **UNDERTAKING NO. JT2.7: TO ADVISE HOW MANY YEARS OF**
3 **DATA IS ACTUALLY METERED FOR THE CALCULATION.**

4 MR. ST. LOUIS: And would you be able to -- or what --
5 as part of that, what is the maximum usage in the last ten
6 years, and then corresponding heating degree days?

7 MR. KITCHEN: Well, again, like, I'm -- I'm sort of --
8 I'm having difficulty understanding how this detail will
9 even help you with what you're trying to get at in this
10 proceeding.

11 What we'll do is we'll add that to the undertaking
12 that we just took on a best-efforts basis, because I'm not
13 sure how difficult it is to get.

14 MR. ST. LOUIS: Okay, thank you. Now, in this IR you
15 reference LPMA IR 43(b). So you state that the reason for
16 Union bringing forward a cost allocation adjustment in
17 respect to the Panhandle and St. Clair systems project is
18 based on the addition of those projects cause significant
19 impact to certain rate classes and do not reflect the
20 principle of cost causality.

21 Which rate classes will see some rate relief if your
22 Panhandle adjustments are accepted by the OEB in 2019?

23 MR. CASS: Well, really -- and I will defer to the
24 Union Gas representatives on this panel as to whether they
25 want to offer up this information, but the relevance of
26 this to the proceeding before the Board is just completely
27 escaping me. I don't see that this is relevant at all.
28 You are asking about another case.

1 **FOLLOW-UP QUESTIONS BY MR. QUINN:**

2 MR. QUINN: I think, Mr. Cass, the principle that they
3 are looking at is equity being that they will have to wait
4 ten years to potentially review this.

5 The Board has made an exception in the Panhandle case
6 that will allow those customers who are potentially
7 negatively impacted to have opportunity to have their case
8 heard to see if any kind of adjustment could be made in
9 2019 rates so that they don't have to wait ten years for
10 that adjustment.

11 I think Kitchener is relying on that as having the
12 opportunity. The Board would be -- potentially have the
13 discretion to allow a further adjustment to a rate class.
14 In this case it only has one customer, and I understand
15 respecting -- maybe you weren't aware, but the T3 rate
16 class only has one customer, which is Kitchener.

17 MR. KITCHEN: Well, I guess the way I'm looking at it
18 is that I'm not -- and Mr. Quinn I'm not disagreeing
19 necessarily with what you're saying, but I do look at this
20 as a cost allocation change that we'd be proposing as part
21 of a '19 rates application that we are still in the process
22 of finalizing.

23 I think that if Kitchener would like to see the
24 impacts -- which impacts would be -- which rate classes
25 would be impacted, I think that we could give them a
26 reference to the Panhandle decision which shows how we
27 propose to do it. And that would allow them to see which
28 rate classes would be impacted.

1 MR. QUINN: In addition, though, Mr. Kitchen, in
2 fairness I think he's looking for some data such that they
3 can make their case to the Board that they have a situation
4 that ten years of deferral is inequitable to that rate
5 class. So in addition to relying on that principle -- and
6 I think it would be helpful for them to see the information
7 that you are offering -- they're also looking for the data
8 to be able to make their own case.

9 MR. CASS: Well, perhaps we can -- we have the
10 question on the record. We can take it away then. I'm not
11 -- as you can tell, Dwayne, I'm not as up to speed on this
12 particular issue. We can discuss it offline.

13 MR. KITCHEN: I think it would be very difficult. We
14 don't have -- we are in the process of developing our
15 proposal and we just don't have our proposal finalized. We
16 are giving information that is just premature.

17 MR. QUINN: I think giving forecasting information
18 with the impacts of the rates, maybe I understand that, Mr.
19 Kitchen. But what Kitchener is looking in this case is
20 historic data. And from my knowledge, Kitchener does have
21 electronic metering. You can get an Excel table of every
22 day of the last ten years and pick out the ten coldest
23 days, and do a regression analysis.

24 MR. KITCHEN: We are not -- we didn't dispute that
25 undertaking.

26 MR. QUINN: Well, you said on a best efforts basis.

27 MR. KITCHEN: That's because it's not my area, Dwayne.

28 MR. QUINN: Yes, I know that.

1 MR. KITCHEN: And I didn't think the City of Kitchener
2 was your area either anymore either. But it is not my
3 area, so I'm just -- I'm not going to promise something
4 that I can't deliver on. So we said we'd do it on a best
5 efforts basis.

6 This is different because we haven't actually got a
7 proposal out there to provide.

8 MR. MILLAR: I think where we are is there's an
9 agreement to discuss this offline. I'm not hearing an
10 undertaking offered at this point. If it can't be resolved
11 offline, then maybe it will have to be addressed before the
12 Board again. But I think we probably need to move on to
13 the next area.

14 MR. QUINN: Kitchener may or may not be done their
15 questions.

16 MR. MILLAR: Oh, no, just with this particular
17 question.

18 MR. QUINN: And just to Mr. Kitchen's point, we as
19 intervenors work together to try to ensure equitable rates
20 for everybody and in this case Kitchener, I think, has
21 valid reason, in my view.

22 MS. MIKHAILA: I would just like to add the Panhandle
23 project is an outstanding issue that -- a directive and
24 commitment that we made as part of the Panhandle
25 reinforcement project, there were no costs in that project
26 assigned to the rate T3 rate class.

27 So anything regarding possible inequities, which I
28 don't agree with for Kitchener, is not related to the

1 Panhandle project.

2 **CONTINUED QUESTIONS BY MR. ST. LOUIS:**

3 MR. ST. LOUIS: I have a follow-up question to that,
4 then. It's reasonable to assume then the cost for the
5 Panhandle and St. Clair system projects are removed or
6 reduced, and those would be shifted to others such as
7 Kitchener Utilities?

8 MS. MIKHAILA: We don't have a finalized proposal for
9 our 2018 rate application, and that will come in due time.
10 But you can see in the Panhandle reinforcement project the
11 costs of that project, and the use of those St. Clair and
12 Panhandle systems in that project.

13 MR. ST. LOUIS: Switching to IR number 5 for Kitchener
14 Utilities, the attachment numbered 1 and 2 in your
15 spreadsheets.

16 I didn't know if you wanted to move to the attachment
17 1, 1 or 2. And I just would like some help to understand
18 and reconcile the figures between the two spreadsheets, if
19 you can walk me through that.

20 MS. MIKHAILA: In attachment 1 for 2018, there's
21 \$1,092,000 of total capital pass-through project costs, all
22 allocated to rate T3.

23 In column E of attachment 2, you can see there is
24 1,188,000. The difference between those two is costs that
25 are allocated to other rates in rate T3 rather than the
26 demand charge.

27 MR. ST. LOUIS: Do you mind repeating that? I didn't
28 hear that.

1 MS. MIKHAILA: Attachment 1 in 2018 shows a total cost
2 allocated to rate T3 of 1,092,000. And in attachment 2,
3 column E, there is \$1,188,000 allocated to rate T3 for
4 capital pass-through projects.

5 The difference between those two numbers is
6 attachment 2. It's specifically reconciling the demand
7 charge and not other charges in the rate class.

8 MR. ST. LOUIS: Okay, thank you. As you can see, the
9 total annual on -- for 2G is 5 million 73. And if I
10 subtract that from then your line 1, 2,639,000 is an
11 increase in about 2.4 million.

12 So of that column E, though, 1 million 188, that
13 represents almost 50 percent of the increase in capital
14 pass-through, is that correct?

15 MS. MIKHAILA: Yes, the capital pass-through projects
16 have added \$1,188,000 of costs to the demand rate T3.

17 MR. ST. LOUIS: And is there -- can you tell me if
18 there's any other rate classes that experience this type of
19 increase as you can see, 43.7 percent in 2017?

20 MS. MIKHAILA: I don't have that information with me
21 here.

22 MR. ST. LOUIS: Can you take an undertaking to provide
23 that information?

24 MS. MIKHAILA: You'd like to know the total increase
25 by rate class?

26 MR. ST. LOUIS: Yes, that's correct.

27 MS. MIKHAILA: In 2017?

28 MR. ST. LOUIS: Basically complete this chart for

1 other -- the other rate classes for attachment 2.

2 [Witness panel confers]

3 MS. MIKHAILA: We can provide the summary of the rate
4 increases that we filed with our 2017 rate application by
5 rate class, if that will be helpful for that.

6 MR. ST. LOUIS: Is it possible to get like the data
7 for that because Kitchener Utilities, we represent 50
8 percent -- we had a 50 percent increase in capital pass-
9 through and would like to see the data of the other rate
10 classes.

11 MS. MIKHAILA: I'm just thinking of a specific
12 schedule we filed with our rate application, and it has
13 each rate class and the increases contributing towards that
14 with percentages.

15 **QUESTIONS BY MS. CHATTERJEE:**

16 MS. CHATTERJEE: So you are saying that there are
17 schedules that are similar to what other rate class would
18 be impacted -- showing the impact of capital pass-through
19 for the last five years consolidated?

20 MS. MIKHAILA: We have one that we file with our rate
21 application each year; it is not consolidated.

22 MS. CHATTERJEE: So can you please take it as an
23 undertaking that would show like as it is showing here,
24 that the T3 is getting impacted by almost 50 percent due to
25 this capital pass-through? We want to compare it on the
26 other rate class how we are doing.

27 MS. MIKHAILA: I think for simplicity this is just the
28 demand charge. For simplicity at a minimum I think I would

1 have to do it at a rate-class level, all components of the
2 class.

3 MS. CHATTERJEE: Yes, so can you get the attachment
4 to -- I think attachment 2 includes the big piece.

5 MS. MIKHAILA: The demand charge.

6 MS. CHATTERJEE: Demand charge, yes.

7 MS. MIKHAILA: But in order to complete it I would
8 need to just roll it up to the rate-class level as a whole,
9 because there are rate classes that don't have demand
10 charges.

11 MS. CHATTERJEE: Okay.

12 MR. MILLAR: So I think that's an undertaking which is
13 JT2.8, and Ms. Mikhaila, could you just confirm what you
14 are undertaking to do?

15 MS. MIKHAILA: I am undertaking to summarize the
16 drivers of rate increases in all classes since 2013.

17 **UNDERTAKING NO. JT2.8: TO SUMMARIZE THE DRIVERS OF**
18 **RATE INCREASES IN ALL CLASSES SINCE 2013.**

19 MS. CHATTERJEE: Just to make sure that would specify
20 the capital pass-through.

21 MS. MIKHAILA: It will specify the components
22 contributing to the increases.

23 MS. CHATTERJEE: Okay.

24 MR. MILLAR: Thank you.

25 MR. ST. LOUIS: That's all the questions I have.

26 MR. MILLAR: Okay, thank you very much.

27 MR. ST. LOUIS: Thank you.

28 MR. MILLAR: Mr. Gluck, you wanted to go next.

1 **QUESTIONS BY MR. GLUCK:**

2 MR. GLUCK: Hi, my name is Lawrie Gluck. I'm on --
3 have some questions on behalf of OEB Staff. My first
4 question is with respect to Staff 10, part I(ii), and in
5 that question Staff asked whether --

6 MR. REDFORD: Can you hang on a second --

7 MR. GLUCK: Yeah, absolutely.

8 MR. REDFORD: -- while we get the reference up,
9 please?

10 MR. GLUCK: Yup.

11 MR. MILLAR: And Lawrie, can you make sure you speak
12 right into the --

13 MR. GLUCK: Yes.

14 MR. MILLAR: -- mic. We are having a bit of trouble.

15 MR. GLUCK: Sure.

16 Okay. So in that question, Staff asked whether Amalco
17 will consider the conversion of the portion of Union Gas's
18 unregulated storage capacity to regulate its storage
19 capacity set aside to serve the need of Enbridge's legacy
20 customers when the existing pre-amalgamation contracts
21 expire. Amalco stated that it is not proposing to do so
22 and that this conversion is not consistent with the Natural
23 Gas-Electricity Interface Review decision and the framework
24 for non-rate-regulated storage.

25 My question for you is, can you please confirm that
26 this response means that even at the time of the next
27 rebasing Amalco would not convert unregulated storage
28 capacity to serve the needs of Enbridge's own in-franchise

1 customers?

2 [Witness panel confers]

3 MR. CULBERT: That's correct.

4 MR. GLUCK: Okay, I'd like to turn to OGVG 4. Okay.
5 In that response Amalco explains that there will be a need
6 for Enbridge to continue to purchase market-based storage
7 services post-amalgamation and explains how it will go
8 about purchasing those services. The responses discuss a
9 blind request for proposal process using an independent
10 third party.

11 Staff would like to better understand the process
12 discussed in this response. Can you explain the process
13 and specifically advise whether in the end it is Enbridge's
14 gas supply staff that makes the final decision as to what
15 to contract for or if the independent third party makes
16 that determination?

17 MR. CHARLESON: So under a blind RFP process we would
18 look for the third party to solicit or collect all the
19 bids, summarize what we received in terms of the bids, make
20 them all anonymous to us, but then they would be provided
21 to the Enbridge gas supply team to make the determination
22 in terms of which bids met the parameters that best suited
23 our needs, but, again, with no knowledge as to who the
24 bidders were.

25 MR. GLUCK: So I have a follow-up question on that:
26 So what sort of presentation of the results would the
27 Enbridge staff get that would make it so blind that, you
28 know, experts in purchasing storage services would not know

1 who the bidder is?

2 MR. CHARLESON: So the presentation would typically be
3 -- or what we've seen through a blind RFP that we recently
4 ran would be, you know, a spreadsheet where you'd have, you
5 know, company A bid X amount of capacity, here's the
6 deliverable -- like, all the parameters that went with that
7 and the associated price.

8 You know, I suppose that there's always the potential
9 that based on certain parameters you may be able to infer
10 as to who you believe has made that bid, but there would be
11 nothing that would provide you any certainty, because in
12 some cases you may be receiving bids from a third party
13 that is holding capacity and someone else's physical
14 storage that would have similar parameters or operating
15 characteristics to what that party -- what the party that
16 actually owns that physical storage may provide as well,
17 so, you know, when we look at, you know, say the bidding
18 that we received in our last RFP, a high number of bids, a
19 large number of different bidders mixed between physical
20 synthetic storage, so, again, is it -- is it impossible to
21 prevent someone from inferring who it may be? No, but it's
22 also, there is no certainty that your inference would be
23 correct because of the way the storage market works.

24 MR. GLUCK: Okay. So just, you mentioned that you've
25 done this once before, if I understand that correctly; is
26 that correct?

27 MR. CHARLESON: Yes, just a few months ago.

28 MR. GLUCK: Okay. And in what context was it used?

1 You needed incremental storage services for Enbridge's in-
2 franchise customers; is...

3 MR. CHARLESON: Yes, it was actually -- if I recall
4 correctly, it was to replace some unregulated storage
5 capacity that was expiring, so it's really to replace some
6 existing storage capacity, is my recollection.

7 MR. GLUCK: Okay. And you mentioned you received a
8 large number of bids; do you know how many bids you
9 actually received?

10 MR. CHARLESON: I believe we received 35 bids from
11 seven different companies.

12 MR. GLUCK: Okay. And this may be confidential, but
13 can you tell me whether Union's unregulated storage ended
14 up being the selected bidder?

15 MR. CHARLESON: Union was one of the successful
16 bidders.

17 MR. GLUCK: Okay.

18 MR. REDFORD: That would be represented in our index
19 of customers or index of storage customers, so we would be
20 -- we would have to post that publicly.

21 MR. GLUCK: Okay. So you are saying in the end after
22 the bids came in, you ended up selecting multiple bidders
23 and Union was one of them?

24 MR. CHARLESON: That's correct.

25 MR. GLUCK: Okay, and my next question is: Would you
26 agree that due to the merger of the two companies that with
27 respect to contracting for market-based storage for the
28 Enbridge rate zone there is an incentive to select Union's

1 unregulated storage as your supplier?

2 MR. CHARLESON: No, I wouldn't agree with that. Our
3 objective is to look after the interest of our customers
4 and provide the best service and price for our customers,
5 and if we're not doing that, then we're putting ourselves
6 at risk of either disallowance or, again, you know,
7 potential loss of customers over time.

8 MR. REDFORD: From a -- they are synched together --
9 from a market perspective Dawn is a deep and liquid market,
10 so we win and lose -- Union wins and loses bids on a
11 regular basis.

12 We don't get every bid that we put in so, you know, to
13 the extent that we don't win a bid with Enbridge, we will
14 sell that storage into the market at market rates to
15 another party.

16 MR. GLUCK: Okay. So are you implying that there is
17 some sort of reputational aspect as to why there's no
18 incentive for you to bid for Union's storage, for Enbridge
19 legacy area in-franchise customers to bid for Enbridge's
20 legacy storage?

21 MR. REDFORD: You said there was no incentive to bid.
22 There is an incentive to bid --

23 MR. GLUCK: Sorry, "bid" is the wrong word. To
24 purchase.

25 MR. REDFORD: Oh, to purchase.

26 MR. GLUCK: Yes.

27 MR. CHARLESON: I wouldn't characterize it -- I
28 suppose in a way it is reputational. If we found that we

1 weren't doing things that were in the best interest of our
2 customers, that obviously isn't good for market perception.

3 MR. GLUCK: Okay.

4 MR. QUINN: Are you moving to --

5 MR. CHARLESON: But that's just one aspect.

6 MR. QUINN: Are you moving to another interrogatory,
7 Mr. --

8 MR. GLUCK: I was moving, yes.

9 MR. QUINN: Oh, may I just --

10 MR. GLUCK: Go ahead.

11 MR. QUINN: -- because I had some questions in this
12 area also.

13 I appreciate -- understand a little bit more about
14 this. Is there a pre-established matrix which allows the
15 independent party to somehow prioritize the bids for
16 selection to give -- you know, to weight different
17 components of -- example, used deliverability. So how do
18 they weight how Enbridge values incremental deliverability.

19 MR. CHARLESON: So there is no pre-established matrix
20 that we would provide to the third party.

21 As I indicated, a large number of bids, say 35 bids
22 from seven bidders, so you are getting multiple bids from
23 the same bidder because there are different parameters and
24 really you need -- you need to understand your own gas
25 supply portfolio and how those different parameters fit
26 within your needs, and how it's going to fit in terms of
27 your overall gas supply plan.

28 So to try to establish a matrix that would consider

1 every possible parameter -- the unregulated storage market
2 has a lot of creativity in it. There's a lot of different
3 types of offerings that parties will put together to try to
4 fit what they believe was going to meet your needs.

5 So to try to put a matrix together that would
6 contemplate and try to consider every possible parameter
7 that someone may bid in is impossible.

8 MR. QUINN: I would tend to agree with you. I have
9 not seen it and trying to think about how you would
10 establish that matrix, I agree it would be difficult.

11 So the independent party is doing nothing in terms of
12 qualifying or recommending. They just are a filter for
13 providing you the parameters in some kind of anonymous way?

14 MR. CHARLESON: Their key role is to maintain the
15 anonymity of the bids.

16 MR. QUINN: So what you see is completely anonymous.
17 Would we be able to see that? Would you undertake to
18 provide that so we can see the matrix that you received?
19 It's not tied to any commercial entity so...

20 MR. CHARLESON: I'm still just concerned that even
21 though there's anonymity in terms of -- you know, even I
22 don't know who submitted what bids, other than the ones we
23 signed up for, whether the nature and types of bids and the
24 parameters that are in there could be deemed as being
25 commercially sensitive by the parties that bid.

26 MR. QUINN: To be clear, though, I'm not asking --
27 and, in fact, would not expect you to say who you chose.
28 We're just saying what is it you see in this matrix that

1 provides that anonymity in a way that is helpful.

2 We have some questions that we are going to get to
3 later on. But I don't want to go too much in-depth. I'm
4 just asking for the sheet.

5 MR. CHARLESON: We would have redact the things that
6 we believe would be commercially sensitive, which would be
7 essentially like price, deliverability, those types of
8 parameters, because there is an interrelationship or at
9 least some of those that would tie the two pieces together.

10 MR. QUINN: I guess my concern -- and Mr. Cass, I
11 understand that you may have concerns about this. But
12 there isn't an awful lot on the record and we were
13 appreciative that Enbridge did provide some storage pricing
14 in the last -- instead of IRs, when you were doing your
15 rates.

16 But in this case, for the Board to understand that the
17 market and the public are protected during this transition
18 to an amalgamated utility -- you are affiliates right now,
19 and we may disagree whether there's an incentive or not,
20 the reality is we were going to be asking for some of this
21 data to be able to help the Board understand what's
22 happening in the storage market and is the same market it
23 was prior to this purchase or -- sorry, well, Enbridge and
24 Spectra or coming together.

25 So this would be an element of that information that
26 would help the Board understand the nature of the market.

27 MR. CHARLESON: So, Mr. Quinn, I understand what you
28 are trying to get at. However, I struggle to understand

1 why the commercial terms of those bids is required to help
2 to -- again, providing the summary table that we received
3 with commercially sensitive -- what bidding parties may
4 have used in commercially sensitive information being
5 redacted, I think still conveys the extent or the type of
6 bidding that is received, but without the, like I say,
7 commercially sensitive information.

8 MR. CASS: Mr. Quinn, I was going to say the same
9 thing. Looking at it from the point of view of what I
10 think would be helpful to the Board, I don't think the
11 Board needs to see the commercially sensitive information.

12 If the Board can see the template of the document and
13 enough to understand how the document works, I don't see
14 that the Board needs the actual pricing information or
15 deliverability.

16 MR. QUINN: I'm going to give this some consideration,
17 Mr. Cass, and I'll come back on Tuesday and we can have
18 this discussion again. But for Enbridge's and your
19 consideration, I would ask the question differently then.
20 What evidence does the Board have? Mr. Redford saying that
21 Dawn is a deep and liquid market, many bidders. But where
22 would the Board get comfort in the evidence in proceeding
23 to see that?

24 And so that's where I'm coming from. If you want to
25 give consideration -- I don't want to take any more of Mr.
26 Gluck's time. You can give consideration over the weekend
27 and we and we can talk again on Tuesday.

28 MR. CHARLESON: As I've said, Mr. Quinn, providing a

1 table that would list out 35 different bids but just with
2 the commercially sensitive information redacted I think
3 would provide that clarity to the Board, and I don't
4 understand why it wouldn't.

5 MR. QUINN: Maybe, if possible for Mr. Cass, if it
6 could be provided for Tuesday, we could take a look at what
7 you're talking about and what you've removed and that would
8 help us to understand what the Board might see.

9 MR. CHARLESON: I'll consider it.

10 MR. QUINN: Fair enough. We'll talk to you on
11 Tuesday. Thank you, Mr. Gluck.

12 MR. GLUCK: I'm going to move into a slightly
13 different area, but still on storage.

14 There are a few different places in the IR responses
15 where rate-regulated and non-rate-regulated storage
16 capacity owned by Union and Enbridge are discussed, and I'd
17 like to understand -- to ensure that I understand these
18 numbers correctly.

19 So can you please confirm that Union has 100 pJs of
20 storage capacity set aside for enfranchised customers?

21 MR. REDFORD: Union is required to set aside 100 pJs
22 of storage capacity for enfranchised customers, and to the
23 extent that we don't use that capacity or need that
24 capacity, the excess is sold in the short-term market.

25 MR. GLUCK: Does Union have another incremental
26 80.9 pJs of non-regulated storage capacity? This is in
27 SEC.3, if you need a reference to it.

28 MR. REDFORD: That's correct.

1 MR. GLUCK: Can you please confirm that Enbridge has
2 99.4 pJs of storage capacity set aside for enfranchised
3 customers?

4 MR. CHARLESON: Actually, Enbridge has 91.3 BCF of
5 storage set aside for -- in the end-year decision,
6 Enbridge's storage capacity was done on a BCF basis as
7 opposed to an energy content basis.

8 MR. GLUCK: And that 91.3 BCF, can you please advise
9 why that amount selected in that decision? Is it because
10 that was all the storage capacity that Enbridge had at the
11 time?

12 MR. REDFORD: That represented the physical capacity
13 that Enbridge had at the time. They were purchasing
14 services in the market for incremental storage to meet
15 their needs.

16 The Board at the time said that any incremental
17 storage that was developed would be developed under market-
18 based rates, or under forbearance. So effectively, that
19 capacity was frozen at the time of the NGEIR decision,
20 similar to how 100 pJs was set aside in the NGEIR decision.

21 MR. GLUCK: Does Enbridge now have an incremental 19.4
22 pJs of non rate-regulated storage?

23 MR. CHARLESON: Yes.

24 MR. GLUCK: So is there any incremental ...

25 MR. REDFORD: Let me just correct you. That's
26 correct, that capacity is -- Enbridge has -- Union has
27 contracted for that capacity, that full capacity So we
28 operate that as part of our unregulated portfolio.

1 MR. GLUCK: For Union-contracted Enbridge's non rate-
2 regulated storage, and Union sells it? Is that...

3 MR. ROSS: We took assignment of the existing
4 customers and as that capacity comes off or as those
5 contracts end, we re-sell it back out into the market.

6 MR. GLUCK: Okay. Are there any incremental amounts
7 to add to that value? So I calculate about 300 pJs across
8 both utilities, rate-regulated an non rate-regulated, are
9 there any incremental affiliated amounts that would added
10 to that?

11 MR. REDFORD: I think the affiliated amounts you would
12 have to add are for market out partners Canada, and I'll
13 have to -- it's in one of the IRs. I'll have to look it up.

14 MR. GLUCK: It might be in SEC.23, page 2.

15 MR. REDFORD: There is another interrogatory response
16 that actually lays this right out. I'll have to find it,
17 but it is -- it's within the -- it's within the
18 interrogatory responses.

19 MR. QUINN: Mr. Redford, just to be helpful, is it
20 FRPO 6?

21 MR. REDFORD: It might be. I just saw that, thank
22 you, Dwayne. Yeah, FRPO 6, thank you, Mr. Quinn.

23 Market Hub Partners says 4.2 pJs of storage.

24 MR. GLUCK: Okay. So that's the only number I would
25 add to it? Or is that 2.9 -- no, AltaGas is in use, so 4.2
26 is the number.

27 MR. REDFORD: For Union, Enbridge, and affiliates?

28 MR. GLUCK: Yes.

1 MR. REDFORD: That's correct.

2 MR. GLUCK: Thank you.

3 MR. QUINN: So the 2.9 is in the affiliate number? I
4 think this is what Mr. Gluck was asking.

5 MR. REDFORD: That represents Alta Gas's 50 percent
6 ownership of the Airport pool, the Sarnia Airport pool.

7 MR. QUINN: And Union owns the other 50 percent, or
8 Enbridge Inc.?

9 MR. REDFORD: Market Hub Partners owns the other 50
10 percent.

11 MR. GLUCK: So it is -- the 4.2 includes all of
12 that --

13 MR. REDFORD: No, the 4.2 includes 50 percent of the
14 Sarnia Airport pool that is owned by Market Hub Partners
15 Canada.

16 MR. GLUCK: Okay. So is it 304.2? Is that the
17 number?

18 MR. REDFORD: I'd say subject to check, but...

19 MR. GLUCK: Somewhere around there?

20 MS. GIRVAN: How do you convert the 91.3 BCF to pJs?

21 MR. REDFORD: It converts to 99.4 pJs.

22 MS. GIRVAN: Okay.

23 MR. GLUCK: Okay. So can you please provide or tell
24 me the total amount of storage capacity that is located in
25 Ontario and provide the percentage of that amount that is
26 owned by Union and Enbridge?

27 MR. REDFORD: Yes.

28 MR. MILLAR: I take it that's an undertaking, so

1 that's JT2.8.

2 MR. REDFORD: We can. I don't have that at
3 fingertips.

4 MR. MILLAR: Andrew, where are we? 2.9, my apologies.

5 **UNDERTAKING NO. JT2.9: TO PROVIDE THE TOTAL AMOUNT OF**
6 **STORAGE CAPACITY THAT IS LOCATED IN ONTARIO AND**
7 **PROVIDE THE PERCENTAGE OF THAT AMOUNT THAT IS OWNED BY**
8 **UNION AND ENBRIDGE.**

9 MR. GLUCK: I have more questions on this.

10 MR. QUINN: Yes, you go ahead. Let me know when
11 you're done. I'll...

12 MR. GLUCK: Okay. And then I just want to go to --
13 this is just for my understanding. It is at SEC 23,
14 page 2.

15 There is some language in there that talks about total
16 storage capacity and total working gas capacity. I am just
17 trying to understand, all the numbers we just talked about,
18 is that working gas capacity?

19 MR. REDFORD: That's working gas capacity.

20 MR. GLUCK: Okay. Perfect. Because then the numbers
21 reconcile with this table if we're talking about working
22 gas.

23 Okay, go ahead Dwayne.

24 MR. QUINN: Thank you, because I was going to ask for
25 a similar undertaking, Mr. Gluck, as opposed to getting a
26 separate one. I just don't understand, Mr. Redford, you
27 said the 4.2 represents the 50 percent ownership of the --
28 on the Sarnia Airport pool; does that mean there is a total

1 of 8.4 or they own 50 percent of 4.2?

2 MR. REDFORD: No, so the 4.2 is made up of 2.9 pJs of
3 the Sarnia Airport pool. The remainder is from the St.
4 Clair pool, which MHP owns in total.

5 MR. QUINN: So in totality there is only 4.2, which
6 includes both Market Hub Partners and Alta Gas at storage.

7 MR. REDFORD: No, if you look at the non-Union and
8 non-EGD-owned it would total 7.1 pJs. Hopefully I got that
9 right. 2.9 plus 4.2.

10 MR. QUINN: Yeah, I think your math is correct.

11 So I know you're going to do this by undertaking, but
12 if you can qualify or at least demonstrate what is non-
13 Union-owned and whether it connects into -- sorry, non-EI-
14 owned or affiliated ownership, what connects into Dawn,
15 what is the total amount that connects into Dawn?

16 MR. REDFORD: Within Ontario?

17 MR. QUINN: Yeah.

18 MR. REDFORD: Or within a geographic market?

19 MR. QUINN: Let's say directly into Dawn. If it is
20 coming through Vector Pipelines from Michigan that's not
21 what I'm talking about.

22 MR. REDFORD: Well, I mean, my view is...

23 [Witness panel confers]

24 MR. REDFORD: I think all of this is connected to Dawn
25 that's in FRPO 6. That is not a representation of the
26 market -- the storage that's available in the geographic
27 market.

28 MR. QUINN: No, I'm speaking specifically of into

1 Dawn. Is there any other entity besides the ones that are
2 identified here that has storage connected directly into
3 Dawn, Ontario-based storage?

4 MR. REDFORD: No, not to my knowledge.

5 MR. QUINN: Okay. That's what I was trying to
6 understand. Thank you very much. Thank you, Mr. Gluck.

7 MR. GLUCK: Okay. I am going to move into the area of
8 storage requirements, and using what I think Amalco has
9 advised at the most recent information, so I'm looking at
10 Energy Probe 6, part C, and I think this is what you said
11 is the most recent information you have about storage
12 requirements.

13 So my first question is: Can you please confirm that
14 Union's most recent storage requirement for in-franchise
15 customers, 93.2 petajoules -- and this was entirely met
16 with Union's rate-regulated storage?

17 MR. REDFORD: That's correct.

18 MR. GLUCK: And with respect to Enbridge, the storage
19 requirements for in-franchise customers is 125.8 pJs, which
20 will be met with 99.4 pJs of Enbridge's own rate-regulated
21 storage and 26.4 pJs of capacity that has been contracted
22 from third parties?

23 MR. REDFORD: Yes.

24 MR. GLUCK: Can you please advise whether there is any
25 storage capacity that is used to meet in-franchise customer
26 demand that is located outside of Ontario?

27 MR. CHARLESON: You mean out of that 26.4, is any
28 outside of Ontario?

1 MR. GLUCK: Yes. Yeah.

2 MR. CHARLESON: I'd have to check. I know some of it
3 is synthetic storage as well. It is not all physical
4 storage, so it is going to be a mix, and so synthetic is
5 hard to characterize as to whether that's being done in
6 Ontario or outside Ontario. All we know is that someone's
7 providing storage-like service.

8 MR. GLUCK: Okay. Can you provide that amount,
9 including synthetic storage? That is, not Ontario-based
10 physical storage, I guess is the question.

11 MR. CHARLESON: Yes, we will do it on a best-efforts
12 basis.

13 MR. MILLAR: JT2.10.

14 **UNDERTAKING NO. JT2.10: TO MAKE BEST EFFORTS TO**
15 **PROVIDE THE AMOUNT OF STORAGE CAPACITY, INCLUDING**
16 **SYNTHETIC STORAGE, USED TO MEET IN-FRANCHISE CUSTOMER**
17 **DEMAND LOCATED OUTSIDE OF ONTARIO.**

18 MR. GLUCK: Can you please advise whether there is any
19 storage capacity that is used to meet in-franchise customer
20 demand that is located outside of Ontario?

21 MR. CHARLESON: Sorry, can you --

22 MR. GLUCK: So is there -- including non-rate-
23 regulated storage, you have enough storage capacity to
24 serve all of your in-franchise customers.

25 MR. REDFORD: I think the math works for that, but,
26 you know, suggesting that would be -- would actually work
27 against and be inconsistent with the Board's NGIER
28 decision.

1 MR. GLUCK: Okay. Assuming the allocation is approved
2 is it fair to say that there will be a situation whereby
3 Union's legacy customers would be provided all of their
4 storage services at cost-based rates while a portion of the
5 storage services provided to Enbridge's legacy customers
6 will be provided at market-based rates?

7 MR. REDFORD: Repeat that again. I just want to make
8 sure I get all of that.

9 MR. GLUCK: Sure. Yeah, yeah, yeah. Is it fair to
10 say that there will be a situation after amalgamation
11 whereby Union's legacy customers will be provided all of
12 their storage services at cost-based rates while a portion
13 of the storage services provided to Enbridge's legacy
14 customers will be provided at market-based rates?

15 MR. REDFORD: I'd say yes.

16 MR. GLUCK: And can you provide me some rationale why
17 it would be reasonable to treat in-franchise customers of
18 the amalgamated company differently with respect to the
19 provision of storage services, when you have capacity
20 available?

21 MR. REDFORD: Okay, I'll start with that is not the
22 proposal that we have. The proposal is to continue on the
23 same path that we're on today.

24 But I'll just point out that in the NGEIR decision,
25 the OEB stated that retaining a perpetual call on all of
26 Union's current capacity for future enfranchised needs is
27 not consistent with forbearance.

28 So as we answered in those IRs, that is not

1 consistent. That is not consistent with the Board's
2 decision and I would suggest that -- you know, we've spent
3 money, and both Union and EGD have invested resources to
4 grow our storage portfolio on the basis of the NGEIR
5 decision, knowing that we would get market rates in return
6 for the risk that storage development brings with it.

7 So I would say that while the math might work, I don't
8 think that that's -- we don't support that proposal and I
9 don't think it's consistent with what the Board has said in
10 the past.

11 MR. CHARLESON: Under that premise, it would also
12 suggest that say legacy Enbridge should be converting its
13 unregulated storage to serve its enfranchised regulated
14 customers, which again is inconsistent with the NGEIR
15 decision.

16 MR. GLUCK: I really don't want to debate the decision
17 too much right here, but maybe I will ask one question on
18 it. The Board's decision in some ways speaks to -- at
19 least with respect to Union, because they did have enough
20 storage to put it -- they had enough storage to provide, at
21 the time of the NGEIR decision, both storage service to
22 enfranchised customers and also unregulated storage when
23 the decision was made.

24 And there is a statement as to the -- I mean, the
25 selection of 100 pJs was based on growth and the
26 enfranchised customer base. So there was some thought that
27 there would be growth in enfranchise requirements and that
28 was considered as part of the NGEIR decision. Would you

1 agree?

2 MR. REDFORD: I agree that 100 pJs was set aside and
3 there was a component of growth within that number.

4 MR. GLUCK: Okay. So I just want to ask you, and I
5 know this is not your proposal, but as a practical matter,
6 if the OEB were to make a determination that a portion of
7 the available non rate-regulated storage should be
8 converted to rate-regulated storage, could a narrow
9 rebasing application be filed to deal with only the storage
10 issue, or would have to form part of a full rebasing
11 application?

12 MR. KITCHEN: Could you maybe give us an idea of what
13 you mean by a narrow definition of rebasing?

14 MR. GLUCK: I would mean that the unregulated storage
15 assets form part of base and then are allocated across the
16 two utilities' legacy enfranchised customers in a
17 reasonable way.

18 [Witness panel confers]

19 MR. KITCHEN: Just talking amongst ourselves here. I
20 think that what you are proposing sounds relatively simple
21 but I think it is much more complicated than you might
22 know.

23 So I would say that we know -- I know that you know
24 it's not our proposal, and I know that you put this to us
25 as a hypothetical. But I'm not sure quite how it would
26 actually work and I'm really not in a position to comment
27 any further on that.

28 MR. GLUCK: That's fair. One last area of

1 Questioning, and this is Staff 10 (c) -- I'll wait for it
2 to open.

3 In that response, Amalco stated that the average cost
4 for the 26.4 pJs of market based storage services that are
5 purchased for 2018 is 68 cents a gJ. It then compared that
6 cost to the equivalent Enbridge 325 cost based storage rate
7 of 35 cents a gJ.

8 On that basis, Amalco noted that the current unit rate
9 that the market pays in cost-based storage is about 33
10 cents a gJ, which is effectively double the price.

11 I would like to be able to make a comparison relative
12 to the Union enfranchised storage cost, if that's
13 materially different than the Enbridge rate 325 cost-based
14 rate.

15 MR. KITCHEN: We'd have to do a bit of math, but we
16 can provide you with the cost-based storage rate that
17 appears basically on the T1 and T3 rate schedules.

18 MR. GLUCK: Is that in dollars per gJ, so I can...

19 MR. KITCHEN: We'll convert it. We'll use that as the
20 basis.

21 MR. MILLAR: That will be JT2.11.

22 **UNDERTAKING NO. JT2.11: TO PROVIDE THE COST-BASED**
23 **STORAGE RATE THAT APPEARS BASICALLY ON THE T1 AND T3**
24 **RATE SCHEDULES, AND TO ADVISE THE FULL CYCLE COST OF**
25 **STORAGE FOR THE RESPECTIVE UTILITIES**

26 MR. MCGILL: I appreciate that's the undertaking. We
27 were going to ask similarly what Union's cost base rate is.
28 In providing that information, Mr. Kitchen, would you be

1 table to break out any other allocations that fall into
2 those rate classes that are not comparable to what is in
3 Enbridge's rate of 3.25?

4 MR. KITCHEN: Do you have an example?

5 **FOLLOW-UP QUESTIONS BY MR. QUINN:**

6 MR. QUINN: I'm trying to think of what the example
7 would be. But T1 and T3 storage rates would have to be, as
8 part of your study, attracting other costs like indirect
9 costs, administrative, general, those types of things.

10 MR. KITCHEN: They would be and maybe I should perhaps
11 let the --

12 MS. MIKHAILA: I would suggest, although there may be
13 indirect and administrative cost with it, there is still
14 what we would consider a cost-based rate.

15 MR. QUINN: Maybe I'm going to request a different
16 undertaking, and I can do it now or I can do it Tuesday.
17 But in the NGEIR proceeding -- and Mr. Redford will
18 remember this -- there was what the full cycle cost of
19 storage was for the respective utilities. That was on the
20 record in NGEIR.

21 I don't think that was a cost that was part of a rate
22 that would attract other costs, like Mr. Kitchen is -- what
23 I'm concerned about may be included in a T1 or T3 rate
24 class.

25 So I'm trying to compare apples to apples, and I
26 thought that Union would have what the underlying cost of
27 the storage is before it ends up having additional
28 allocations through your cost allocation process.

1 [Witness panel confers]

2 MR. KITCHEN: We'll take that away, Dwayne. Why don't
3 we just add it to the undertaking.

4 MR. MILLAR: Mr. Gluck, do you have more questions?

5 MR. GLUCK: Yes, I have more questions. Are you done,
6 Dwayne?

7 MR. QUINN: Yes, I just wanted to get the undertaking
8 down, thank you.

9 **CONTINUED QUESTIONS BY MR. GLUCK:**

10 MR. GLUCK: So I'd like to briefly discuss Union's
11 excess utility storage space, and I'm defining this as the
12 amount that is the difference between the 100 pJs set aside
13 for enfranchised customers in the Union forecast that its
14 enfranchised customers will customers require in a given
15 year.

16 Is it fair to say that while the amount varies year to
17 year, and in each year ever since the Natural Gas-
18 Electricity Interface Review decision, there was some
19 amount of excess utility storage space available?

20 MR. REDFORD: That's correct.

21 MR. GLUCK: Is it also true under the previous IRM
22 term, Union marketed the excess storage space on behalf of
23 its enfranchised customers and shared the net revenues
24 received, with 90 percent going to the benefit of its
25 enfranchised customers?

26 MR. REDFORD: That's correct.

27 MR. GLUCK: Can you please discuss whether the excess
28 utility storage space could be used to serve Enbridge's

1 enfranchised customers at cost based rates, if it were not
2 marketed for sale on -- at market-based rates and discuss
3 whether Amalco believes that this would be in accordance
4 with the Natural Gas-Electricity Interface Review decision?

5 [Witness panel confers]

6 MS. MIKHAILA: Currently in Union's rates there is a
7 benefit to customers of \$4.5 million related to that
8 storage space, the difference between the cost and a market
9 price associated with that space.

10 MR. GLUCK: Yeah. So I have a question on that, and
11 maybe I'll just go there first, even though I didn't really
12 get an answer.

13 So what I'd like to know is the actual amount that was
14 shared with Union's ratepayers related to the sale of
15 services that relied on the excess utility storage space in
16 each year during the past IRM, so if you give us the 90
17 percent -- the 90 percent ratepayer share of the net
18 revenues, which would be the revenues minus the cost for
19 each year from 2013 to 2017?

20 MS. MIKHAILA: Would you like it right now?

21 MR. GLUCK: If you have it.

22 MS. MIKHAILA: Yes.

23 MR. GLUCK: Sure.

24 MS. MIKHAILA: In 2013 there was 2.8 million share.

25 MR. GLUCK: Yes.

26 MS. MIKHAILA: In 2014 there -- now, this is -- sorry,
27 I should qualify, this is the amount shared as part of the
28 short-term storage and balancing account.

1 MR. GLUCK: Yes.

2 MS. MIKHAILA: In 2013, I think I mentioned
3 2.8 million. In 2014 there was 1.3 million. 2015 there
4 was 4 million. 2016, 6.8 million. And we haven't filed
5 for a 2017 deferral balance --

6 **FOLLOW-UP QUESTIONS BY MS. GIRVAN:**

7 MS. GIRVAN: Could I just follow up on that? That's
8 an additional to the 4.5 embedded in rates?

9 MS. MIKHAILA: No, this is the actual amount shared.
10 There is 4.5 million embedded in rates ,although there is a
11 deferral account that trues up to actual.

12 MS. GIRVAN: Okay, both -- it goes both ways?

13 MS. MIKHAILA: Right, so the 4 -- in 2013 there was
14 2.8 million shared. There was 4.5 million in rates, so we
15 collected the difference.

16 **CONTINUED QUESTIONS BY MR. GLUCK:**

17 MR. GLUCK: Okay. So I guess on that topic, just so I
18 know, in -- is there any amount in base rates associated
19 with these excess utility storage space, or is it all
20 calculated through that account? Is that whole offset --
21 the whole cost offset in that account, is that all the
22 costs of the assets?

23 MS. MIKHAILA: Yeah, there is a \$4.5 million benefit
24 to customers that's built into base rates. There's -- in
25 that 4.5 million is calculated as 10.4 million revenue
26 minus 5 million in costs -- or 5.3 million in costs.

27 MR. GLUCK: Right. So it is a revenue offset to the
28 revenue requirement and it includes all the forecast

1 revenues and the cost?

2 MS. MIKHAILA: That's correct.

3 MR. GLUCK: Okay, and the other side of this analysis
4 that I wanted to do is making the assumption that the
5 available excess utility space could have been assigned to
6 Enbridge's in-franchise customers in each year during that
7 2013 to 2017 period. I'd like to know the variance between
8 the cost to Enbridge's customers if they applied cost-based
9 charges in the same manner as Union's in-franchise
10 customers for that capacity and the amount paid for the
11 same amount of capacity at the actual average market rates
12 for storage in those years? So it's a variance analysis
13 between what Enbridge's customers did pay for, let's say,
14 in, you know, 2016 you had 6 pJs of actual utility space,
15 so what they paid markets on that, versus what they would
16 have paid at Union's in-franchise rates if they were to
17 apply that instead?

18 MR. CASS: So Lawrie, there was a lot in that
19 question, and I'm sure I didn't absorb it all --

20 MR. GLUCK: Yeah, that's fair.

21 MR. CASS: -- but it sounds to me like you're -- this
22 is a calculation you want to do looking backwards.

23 MR. GLUCK: Yes.

24 MR. CASS: And I'm just wondering where that would be
25 taking us. Is it like --

26 MR. GLUCK: Where it will be taking us is --

27 MR. CASS: -- an assumption that somehow this was made
28 available to Enbridge customers in the past?

1 MR. GLUCK: Where it's leading me is I am -- I've
2 asked a question whether Enbridge would -- Enbridge
3 believes or Amalco believes that it would be in accordance
4 with the Natural Gas-Electricity Interface Review decision
5 to use the excess utility space for Enbridge's in-franchise
6 customers.

7 So that's the starting premise. And then I want to
8 figure out the math on it. Does it actually on a global
9 basis benefit customers across both utilities? Basically,
10 is the net revenue that's created through the marketing of
11 those assets, is that a higher value than the savings
12 Enbridge's customers would receive as between the
13 difference between the market-based rate and the in-
14 franchise cost.

15 MR. CASS: Speaking for myself without knowing the
16 perspective of the witnesses on this, if that's where you
17 want to go, I would prefer that the witnesses address that
18 rather than some specific question that in their view may
19 not get to what you're looking for, if you understand what
20 I'm saying.

21 MR. GLUCK: That's fair.

22 [Witness panel confers]

23 MR. KITCHEN: Sorry, I guess we were conferencing,
24 obviously, while you were talking, Lawrie, so I apologize
25 for that. But could you just -- in terms of the -- are you
26 still looking for the undertaking right now at this point?
27 And if so, could you give us the question more slowly?

28 MR. GLUCK: Sure, sorry about that. So the question

1 is if, during those years, in each year between 2013 and
2 2017, if Enbridge's in-franchise customers were applied a
3 cost-based storage rate that is equivalent to what Union's
4 in-franchise customers would have paid, what is the amount
5 of that cost applied to using -- sorry, using the excess
6 capacity that was available in each of those years on an
7 actual basis.

8 So that's step 1. And then step 2 is what did those
9 customers pay for the same amount of capacity, let's say 6
10 pJs or whatever it was, excess utility space, and what they
11 would have paid on an average basis at the market rate.

12 MR. CHARLESON: So when you talk about at an average
13 rate, are you asking us to use a hypothetical cost of
14 storage --

15 MR. GLUCK: Well, I think it -- sorry, I think it's
16 similar to what you provided me in Staff 10, part C. You
17 told me in 2018 your average market-based storage services
18 is 68 cents a gJ, so I don't know why you couldn't do that
19 for each historical year and give me that number and apply
20 it to whatever the excess utility storage --

21 MR. CHARLESON: I'm just trying to get --

22 MR. GLUCK: Yeah.

23 MR. CHARLESON: -- clarity on what --

24 MR. GLUCK: Yeah, sorry.

25 MR. CHARLESON: -- you asked, because, you know,
26 you're looking for -- it is what level of precision are you
27 looking for around this, because if you are using an
28 average blended rate, that doesn't reflect, say,

1 contracting we may or may not have done during those years
2 that would have -- because are you shedding your highest or
3 lowest price storage contracts. So again, that's why I
4 suggested, you know, the average is a bit of a hypothetical
5 cost.

6 Again, for the purpose of this IR response we provided
7 the blended average cost for that, but if we are talking
8 about displacing some of the storage capacity that we've
9 contracted for then it is, what are you shedding.

10 MR. GLUCK: Okay. So maybe could you tell me, is
11 there a better way to do it than the weighted average cost?

12 MR. CHARLESON: Probably have to take a look at how
13 we've contracted for the storage during those years and
14 what -- potentially could we look at what we would have
15 decided differently. We'd have to take it away and take a
16 look at it.

17 MR. GLUCK: Okay. If you would be willing to do that.

18 MR. CHARLESON: Yes. Hang on.

19 MR. MILLAR: You already said yes.

20 [Witness panel confers]

21 MR. REDFORD: I just want to make sure we are
22 comparing the right thing, so we started talking about the
23 values that the excess utility storage gets.

24 I think, would we not be comparing the cost-of-service
25 rate against that revenue, because what you're -- those are
26 different services than what the 68 cents a gJ average
27 would be. Those would be long-term storage deals. These
28 are all -- the excess utility storage is short-term

1 storage. So I think that's the -- I think that's maybe a
2 better comparator, what did we get in the marketplace for
3 that short-term storage versus a cost of service rate.

4 To Mr. Charleson's point, I don't know how you parse
5 out using the average cost of long-term storage against
6 that.

7 MR. GLUCK: You see, the only -- I think you're
8 probably right. But the problem I have with that is you
9 may not have sold all the excess utility storage space in a
10 year. And in my construct of this analysis, it would be
11 assumed that Enbridge's enfranchised customer got all the
12 benefit of the entire excess utility storage space amount.

13 MR. REDFORD: I mean, we can --

14 MR. CASS: Again, Lawrie, you've told us the overall
15 proposition that you are wondering about here. Can we not
16 take that away and think about, you know, what we think
17 would be the best way to try to look at the numbers with a
18 view to the proposition that you're interested in?

19 MR. GLUCK: Yes, that's fine by me. And if maybe in
20 that you could also answer the question as to whether this
21 would be in accordance with the Natural Gas-Electricity
22 Interface Review decision using the excess space -- and I'm
23 not talking about going backwards; I'm talking about going
24 forward. I'm just using backwards to give the numbers as
25 to whether this makes any financial sense on a global
26 basis, ignoring inequities between two sets of customers.

27 MR. MILLAR: I am seeing some nodding there, so I am
28 going to give that and an undertaking number.

1 MR. KITCHEN: Well, you can. But I'm going to add to
2 our undertaking, I think -- which I normally would never
3 do, because it sounds like, Lawrie, your focus is on the
4 impact on the Enbridge EGD customer moving, right? Have I
5 got that right?

6 MR. GLUCK: I understand that there would be an offset
7 to Union's customers.

8 MR. KITCHEN: All I'm saying is I think what we'll do
9 is we'll also, in providing the answer, we'll provide that
10 as well.

11 MR. GLUCK: That would be great.

12 MR. CHARLESON: Just to be clear, going back to 2013
13 and no further back than that.

14 MR. GLUCK: I think the last IRM period is reasonable,
15 because I want to compare it to the market revenues that
16 were shared with the ratepayers over the period.

17 MR. MILLAR: Well, I don't know what this is going to
18 look like on the transcript, but we're going to call it
19 JT2.12, and I think it is agreement as to what it will be.

20 **UNDERTAKING NO. JT2.12: TO DETERMINE THE VALUE OF**
21 **UNION GAS MARKETED REGULATED STORAGE VERSUS EGD'S**
22 **CONTRACTED REGULATED STORAGE AND ITS FINANCIAL IMPACT**
23 **FOLLOW-UP QUESTIONS BY MR. QUINN:**

24 MR. QUINN: And I'd like to, Mr. Millar, and I think
25 this is going to be helpful if Union could put in there
26 what is the amount of excess storage that is in base rates,
27 and you've provided a number, Ms. Mikhaila, a number in
28 terms of the revenue component and the cost. But what is

1 the storage attributable to those revenues and costs in
2 base rates.

3 I know that on an annual basis, it adjusts how much is
4 available. But there has to be a number that you started
5 with in base rates.

6 MR. KITCHEN: I think that's assumed in the question
7 That Lawrie asked, because he acknowledged that it would
8 change from year to year.

9 MR. QUINN: And so if you could display what that
10 number is, that would be helpful then, because we've got
11 \$5.3 million of cost for storage divided through by the
12 pJs, and then you get a number.

13 The challenge you are going to have, Mr. Kitchen, with
14 your IR is while there is non-utility storage that might be
15 in the order ever 6 pJs or whatever, that is not always
16 just sold as short-term storage. Mr. Redford, that's
17 correct, that you are going to have park and loan services,
18 you are going to have different services you are going to
19 bring to the market by using those 6 pJs. It's not going
20 to be 6 pJs in one contract sold short-term.

21 So how do you either disaggregate that or at least put
22 in your assumptions as to how you came up with what is done
23 that with storage. I think that is important also. Do you
24 agree, Mr. Redford? I saw you nodding, but for the record.

25 MR. REDFORD: Yeah, I think -- no, it's fair. I think
26 when we look at the answer to this, we'll have to take all
27 factors -- all cost factors that apply and include them.

28 MR. QUINN: Okay, thank you.

1 MR. MILLAR: Lawrie, how are you doing?

2 MR. GLUCK: I have no more questions.

3 **QUESTIONS BY MR. GARNER:**

4 MR. GARNER: I would just ask Lawrie if maybe I could
5 just jump in, because after of this, I think they're trying
6 to value something and I'm just trying to make sure I get
7 the concept completely clear.

8 There's 100 pJs of Union storage regulated. There's
9 100 pJs left, just under of Enbridge storage. You don't
10 utilize all of the storage in Union and sometimes, most
11 times, you sell some of it on a 90/10 basis, right, or get
12 a valuation from it.

13 Lawrie's question was how is that consistent with
14 NGEIR. My question is a little bit different, but it is
15 the same point. As you bring two utilities together, you
16 are proposing not to run the storage system as two systems
17 of one utility. As I understand it, your proposal is to
18 run two separate storage facilities for basically two
19 separate franchises within the company, isn't it, because
20 you're not going to use 200 pJs, basically is what I'm
21 saying, to serve all your customers. Or are you going to
22 be using 100 for the Union franchise and the 100 or
23 slightly less than for the Enbridge franchise?

24 I just want to understand what's being done physically
25 in this situation.

26 [Witness panel confers]

27 MR. REDFORD: That's probably a level of detail that
28 we have not got to. However, the proposal going forward is

1 that Union's customers would get what they needed -- the
2 Union south and Union north customers would get storage
3 that they need to serve their needs and Enbridge would use
4 the, you know, 99.4 pJs to serve their needs.

5 MR. GARNER: But there is no Enbridge after this,
6 right; there is Amalco. So you are saying Amalco is going
7 to run two franchises, one for the former Enbridge and one
8 for the former Union. Is that -- there's only one company
9 now. There is no Enbridge and no Union in this post world,
10 right?

11 MR. CASS: Well, Mark, there is one company, but there
12 are rate zones; there will be three rate zones.

13 MR. GARNER: I think we are asking the same question,
14 Fred. So you are going to zone-out some of the storage; is
15 that what you're...

16 MR. REDFORD: That's correct.

17 MR. GARNER: And partly because that's a cost
18 allocation issue that you entered into putting together.

19 What -- other than maybe a preference to sell some
20 storage you might or might not have, what impediments are
21 there to putting together 199 pJ of storage and running it
22 as an Amalco storage facility and utilizing it the best way
23 you can for all of your franchise customers, no matter
24 where they are?

25 MR. REDFORD: I'll start. I think there are two
26 concepts here operationally and there is how costs are
27 allocated and, you know, I don't know that we have really
28 thought too much about how the system will operate, whether

1 you will operate it as, you know, 200 pJs or operate it
2 separately.

3 I think at some point it would make sense to move
4 towards operating on an integrated basis. But, you know, I
5 think out of the gate, I don't know that we've made that --
6 made that decision. But from a cost allocation
7 perspective, we've tried to keep the Union south, Union
8 north, and EGD zones whole to where they are today.

9 MR. KITCHEN: And I'll just add, when Mr. Redford says
10 "whole", I'm really thinking about the no harm test and the
11 fact that the three rate zones will continue to receive the
12 same level of service that they receive right now.

13 MR. GARNER: Sure. I think I understand. As I said,
14 there is a cost allocation issue which you would have to
15 deal with as a physical operational issue that you are
16 grappling with because you are going to do that.

17 Now, when you put together Amalco, was there any other
18 asset that you are putting in this combined company that
19 will operate, or potentially operate in the way you are
20 talking about with storage, where there will be a legacy
21 issue where the asset remains, in a sense, allocated or
22 maybe -- maybe looking at -- maybe they're all like that,
23 because you are not changing the cost allocation. On a
24 cost allocation basis, everything is basically stuck in
25 time on an asset basis because that's the way the cost
26 allocation shows it. Is that what happens, so to speak?

27 MS. MIKHAILA: Yes, there will be no changes to cost
28 allocation as a result of this.

1 We are maintaining the separate rate zones and the
2 costs that were allocated to those.

3 MR. GARNER: So over time, what happens operationally.
4 If I understand what you're saying, with storage being the
5 best example of this, there will be a disjoint happening
6 between the reality of the operation and the construct of
7 the cost allocation?

8 (Panel confers)

9 MR. KITCHEN: It is getting late in the day.

10 MR. GARNER: So that is my last question, and my only
11 question right for now...

12 MR. KITCHEN: I wonder if you could just repeat the
13 question.

14 MR. GARNER: I hadn't really thought about it a lot,
15 but storage certainly seemed to bring the issue to bear,
16 and it is a big issue, and it has been dealt with, and it
17 has some financial issues, as Lawrie is trying to
18 understand is what's the consequence of those, but it
19 occurred to me as we were talking about storage is it will
20 not be the only -- it is certainly one that has been
21 identified today as a major asset that its cost allocation
22 will depart from its operational concepts, and pretty soon
23 as I hear from you, depending on what you do right out of
24 the gate or shortly out of the gate you will operate
25 storage as an integral part of the utility. You will not
26 operate them as two storage operations.

27 MR. REDFORD: No, I think out of the gate we are going
28 to have to figure out what we do with it. I don't -- we

1 really haven't --

2 MR. GARNER: Fair enough.

3 MR. REDFORD: -- we haven't put our mind to how that
4 will operate, and so when I say out of the gate we are
5 going to have to look at that, yeah, we'll have to look at
6 how the system operates.

7 **QUESTIONS BY MS. GIRVAN:**

8 MS. GIRVAN: So rates will be based on the historical
9 cost allocation, but operationally it may be very different
10 or different to some extent?

11 MR. KITCHEN: Rates will be set by the price cap,
12 right? So they will be escalated --

13 MS. GIRVAN: Based on the historical cost allocation.

14 MR. KITCHEN: Correct, right, but what -- basically
15 what happens as you move -- once you amalgamate, and this
16 happened with Centra and Union -- when we operate as two
17 separate companies there was a stage where in the Union
18 cost study, Centra still existed at their existing
19 capacities. Right?

20 As we merged and as we went through future costs, the
21 rebasing proceedings, those -- those things that were kept
22 separate in the cost study eventually became integrated
23 into the whole. Right?

24 Same thing will happen with EGD and Amalco. But we
25 are proposing again to defer rebasing, and rebasing will
26 happen in 2029.

27 MS. GIRVAN: Yep.

28 MR. MILLAR: Okay, I think that's it for today. It is

1 just after four o'clock, so thank you, everyone. I guess
2 we will be back Tuesday, 9:30 -- continuing with this panel
3 -- okay. We will be continuing with panel 3.

4 Thank you everyone. Have a great weekend.

5 --- Whereupon the hearing adjourned at 4:03 p.m.

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