

ENBRIDGE GAS INC.
Answer to Interrogatory from
Board Staff (STAFF)

Reference: Exhibit C1/ Tab 2/ Schedule 1, pg. 63

Question:

The Enbridge Enterprise Strategic Priorities (**Section 2.2.4**) sets the foundation for all company-wide operations and initiatives. The Asset Management Policy (**Section 4.1.2**) translates the Enterprise Strategic Priorities into the application of asset management at Enbridge Gas Distribution and outlines the high-level goals and principles used to manage assets. Asset Management Strategies (**Section 4.1.3**) supports the policy, and outlines the methods employed for asset management success. Lastly, the Asset Management Core Process (**Section 4.2**) outlines how the identified strategies will be executed.

The alignment of Asset Management Strategies to the Enterprise Strategic Priorities is summarized in **Section 4.1.4**.

Please explain the reason(s) for the asset management policy and asset management strategy being integrated into the same document as the AMP? Generally, accepted best practices asset management policy and strategy could be part of a set of “higher-tier” corporate governance documents which reflect senior management commitments and expectations providing authority to lower tier documents such as the AMP. Are the asset management policy and strategy part of such higher-tier corporate governance or other documentation? If so, please confirm this and identify the “higher-tier” documents.

Response

In designing its AMP, legacy EGD chose to consolidate all Asset Management material into one document to ensure complete line of sight from enterprise priorities down to asset level strategies. Please refer to Figure 1.2-1 for an illustration of the EGD rate zone’s Asset Management structure¹

The preliminary sections of the AMP document (Sections 2, 3, and 4) reflect EGD’s “SAMP”, which ISO defines as the content that “details the asset management objectives, explains their relationship to the organizational objectives and the framework

¹ Exhibit C1, Tab 2, Schedule 1, page.16.

required to achieve the asset management objectives”². EGD has chosen different titles, which is acceptable by ISO; *“NOTE: A SAMP can be referred to by other names, e.g. “asset management strategy”.*³

“While it is necessary to distinguish between the SAMP and the asset management plan(s), it is not a requirement of ISO 55001 to create separate pieces of documented information for each”.⁴

² ISO 55002:2018, page. 18.

³ Ibid.

⁴ Ibid.